## Summary of Consolidated Financial Statements for the First Quarter of the Fiscal Year Ending March 31, 2005

July 27, 2004
These financial statements have been prepared for reference only in accordance with accounting principles and practices generally accepted in Japan.

## FANCL CORPORATION

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## 1. Preparation of Summary of Quarterly Report

(1) Use of simplified accounting method: Yes (Details)
Method of depreciation of fixed assets:
(1) Tangible fixed assets
Quarterly portion of estimated amount for the year
(2) Intangible fixed assets
Standard for stating income taxes:

Quarterly portion of estimated amo unt for the year Calculated using the estimated annual tax rate based on the effective statutory tax rate.

Simplified procedures are used for amounts with an immaterial effect.
(2) Changes from accounting methods used in most recent consolidated fiscal year: None
(3) Changes in scope of consolidation and application of equity method: None
2. Results for the first quarter of Fiscal 2005 (April 1, 2004 to June 30, 2004)
(1) Sales and Income

|  | Net sales <br> (¥ million) | Year-on- <br> year change <br> $(\%)$ | Operating <br> income <br> $(¥$ million $)$ | Year-on-year <br> change (\%) | Ordinary <br> income <br> (¥ million) | Year-on-year <br> change (\%) |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: |
| Three months ended 6/04 | 20,951 | 0.3 | 862 | $(71.9)$ | 837 | $(72.5)$ |
| Three months ended 6/03 | 20,885 | $(5.0)$ | 3,066 | $(15.0)$ | 3,046 | $(15.7)$ |
| (Ref.) Year ended 3/04 | 84,956 |  | 7,769 |  | 7,686 |  |


|  | Net income <br> (¥ million) | Year-on- <br> year <br> change (\%) | Earnings <br> per share (¥) | Earnings per share <br> (diluted) (¥) |
| :--- | :---: | :---: | :---: | :---: |
| Three months ended 6/04 | 212 | $(87.6)$ | 9.97 | - |
| Three months ended 6/03 | 1,714 | $(18.1)$ | 76.92 | - |
| (Ref.) Year ended 3/03 | 3,387 |  | 154.61 | - |

Note: Year-on-year change for net sales, operating income, ordinary income and net income is the change from the first quarter period of the previous year.

## Operating Results (Quarterly Summary)

## (1) Operating Results

During the three months ended June 30, 2004, the Japanese economy showed signs of recovery in exports and corporate income. However, conditions remained challenging as a strong sense of uncertainty about the future in areas such as employment and the pension issue led to a persistently sluggish recovery in personal consumption.

In the cosmetics industry, the market was tight, despite level performance of skin care products.
In the nutritional supplements industry, although the market expanded, competition intensified substantially as new participants entered the market.

Net sales for the quarter increased $0.3 \%$ compared to the same period in the previous year to $¥ 20,951$ million. Sales in the cosmetics and nutritional supplements businesses increased, but sales of products including Hatsuga Genmai and Kale Juice in Other Businesses decreased, resulting in overall sales virtually the same as the same period in the previous year.

Advertising expenses totaled $¥ 3,005$ million, approximately twice the amount from the same period in the previous year, reflecting spending to attract new customers. As a result, operating income decreased $71.9 \%$ to $¥ 862$ million, the operating margin decreased 10.6 percentage points to $4.1 \%$, ordinary income decreased $72.5 \%$ to $¥ 837$ million and the ordinary margin dropped 10.6 percentage points to $4.0 \%$.

Net income for the quarter decreased $87.6 \%$ compared to the same period in the previous year to $¥ 212$ million, and the net income margin decreased 7.2 percentage points to $1.0 \%$, due to a loss recorded on a lease cancellation associated with the introduction of a new manufacturing process for Hatsuga Genmai.
(2) Financial Position

|  | Total assets <br> $(\not ¥$ million) | Shareholders’ equity <br> $(\not ¥$ million) | Shareholders’ <br> equity/total assets (\%) | Shareholders’ equity <br> per share (¥) |
| :--- | :---: | :---: | :---: | :---: |
| Three months ended 6/04 | 77,604 | 65,297 | 84.1 | $3,067.94$ |
| Three months ended $6 / 03$ | 79,439 | 67,556 | 85.0 | $3,030.63$ |
| (Ref.) Year ended 3/04 | 78,479 | 65,613 | 83.6 | $3,082.47$ |

Cash Flows

|  | Net cash used in <br> operating activities <br> $(\not ¥$ million) | Net cash used in <br> investing activities <br> $(\not ¥$ million) | Net cash used in <br> financing activities <br> $(\not ¥$ million) | Cash and cash <br> equivalents at end of <br> period (¥ million) |
| :--- | :---: | :---: | :---: | :---: |
| Three months ended 6/04 | $(968)$ | $(517)$ | $(460)$ | 21,614 |
| Three months ended $6 / 03$ | 30 | $(1,178)$ | $(486)$ | 24,733 |
| (Ref.) Year ended $3 / 04$ | 5,861 | $(4,118)$ | $(4,532)$ | 23,561 |

## Qualitative Information Concerning Changes to the Financial Conditions

Cash and cash equivalents ("net cash") as of June 30,2004 , were $¥ 21,614$ million, down $¥ 1,946$ million from the figure as of the previous fiscal year-end. Conditions of each component of cash flows and underlying factors are as follows.

## Cash Flows from Operating Activities

Net cash used in operating activities was $¥ 968$ million. Major factors increasing net cash included $¥ 703$ million in income before income taxes and $¥ 577$ million in depreciation and amortization, while main factors contributing to the decrease included an $¥ 800$ million increase in inventories and $¥ 1,040$ million in income taxes paid were the main outflows.

## Cash Flows from Investing Activities

Net cash used in investing activities was $¥ 517$ million. The main expenditure was $¥ 267$ million used for shop renewals and renovations.

## Cash Flows from Financing Activities

Net cash used in financing activities was $¥ 460$ million, due to the payment of dividends.
Supplementary Materials
(Summary) First Quarter Consolidated Balance Sheets, (Summary) First Quarter Consolidated Statements of Income
Projected Results for Fiscal 2005 (April 1, 2004 to March 31, 2005)

|  | Net sales (¥ million) | Ordinary income <br> $(¥$ million) | Net income (¥ million) |
| :--- | :---: | :---: | :---: |
| Six months ending 9/04 | 42,950 | 1,300 | 500 |
| Year ending 3/05 | 93,000 | 5,200 | 2,700 |

Reference: Projected net income per share (full year) $¥ 126.84$
Note: The above projections were made based on information available to the Company at the time of publication of these materials. Actual results may differ depending on a number of factors including but not limited to economic conditions.

Qualitative information in these projections:
Results were generally in line with projections, and there are at present no revisions to the projections announced on April 27, 2004.
(Summary) First Quarter Consolidated Balance Sheets

| ASSETS | As ofJune 30, 2004 |  | As ofJune 30,2003 |  | $\begin{gathered} \text { As of } \\ \text { March 31, } 2004 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total | Amount | Percentage of Total | Amount | Percentage of Total |
| I Current assets: |  | \% |  | \% |  | \% |
| Cash and cash equivalents | 13,882 |  | 17,001 |  | 15,828 |  |
| Notes and accounts receivable | 8,468 |  | 8,280 |  | 7,814 |  |
| Marketable securities | 7,732 |  | 7,731 |  | 7,732 |  |
| Inventories | 6,272 |  | 5,170 |  | 5,472 |  |
| Others | 2,395 |  | 2,119 |  | 2,388 |  |
| Total current assets | 38,751 | 49.9 | 40,304 | 50.7 | 39,236 | 50.0 |
| II $\begin{aligned} & \text { Fixed assets: } \\ & \text { 1. Tangible fixed assets: } \\ & \text { Buildings and structures } \\ & \text { Land } \\ & \text { Others } \\ & \text { Total tangible fixed assets } \\ & \text { 2. Intangible fixed assets } \\ & \text { 3. Investments and other assets: } \\ & \text { Investments } \\ & \text { Investment securities } \\ & \text { Guaranty money } \\ & \text { Others } \\ & \text { Total investments and other } \\ & \text { assets } \\ & \text { Total fixed assets } \\ & \text { Total assets }\end{aligned}$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | 12,457 |  | 11,098 |  | 12,701 |  |
|  | 10,847 |  | 10,202 |  | 10,847 |  |
|  | 3,115 |  | 5,277 |  | 3,217 |  |
|  | 26,420 | 34.1 | 26,578 | 33.5 | 26,767 | 34.1 |
|  | 1,481 | 1.9 | 2,196 | 2.8 | 1,636 | 2.1 |
|  |  |  |  |  |  |  |
|  | 2,392 |  | 2,236 |  | 2,388 |  |
|  | 1,290 |  | 946 |  | 1,083 |  |
|  | 2,457 |  | 2,403 |  | 2,502 |  |
|  | 4,809 |  | 4,773 |  | 4,864 |  |
|  | 10,950 | 14.1 | 10,360 | 13.0 | 10,839 | 13.8 |
|  | 38,853 | 50.1 | 39,135 | 49.3 | 39,242 | 50.0 |
|  | 77,604 | 100.0\% | 79,439 | 100.0\% | 78,479 | 100.0\% |

Note: Figures below $¥ 1$ million have been truncated.

| LIABILITIES AND SHAREHOLDERS' EQUITY | $\begin{gathered} \text { As of } \\ \text { June } 30,2004 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { As of } \\ \text { June } 30,2003 \end{gathered}$ |  | As of <br> March 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total | Amount | Percentage of Total | Amount | Percentage of Total |
| LIABILITIES |  | \% |  | \% |  | \% |
| I $\begin{aligned} & \text { Current liabilities: } \\ & \\ & \text { Notes and accounts payable } \\ & \\ & \text { Accrued liabilities } \\ & \\ & \text { Accrued income taxes } \\ & \\ & \text { Others } \\ & \\ & \text { Total current liabilities }\end{aligned}$ |  |  |  | 12.4 |  | 12.8 |
|  | 3,478 |  | 3,149 |  | 3,172 |  |
|  | 3,070 |  | 2,281 |  | 4,273 |  |
|  | 559 |  | 1,406 |  | 1,105 |  |
|  | 2,314 |  | 2,977 |  | 1,471 |  |
|  | 9,423 |  | 9,814 |  | 10,022 |  |
| II Long-term liabilities: |  | $\begin{array}{r} 3.7 \\ 15.9 \end{array}$ |  | $\begin{array}{r} 2.6 \\ 15.0 \end{array}$ |  | $\begin{array}{r} 3.6 \\ 16.4 \end{array}$ |
| Allowance for retirement bonuses | 1,228 |  | 1,143 |  | 1,196 |  |
| Allowance for directors' retirement bonuses | 1,237 |  | 383 |  | 1,210 |  |
| Others | 417 |  | 541 |  | 437 |  |
| Total long-term liabilities | 2,883 |  | 2,068 |  | 2,843 |  |
| Total liabilities | 12,307 |  | 11,883 |  | 12,866 |  |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |
| I Common stock | 10,795 | 13.9 | 10,795 | 13.6 | 10,795 | 13.7 |
| II Capital reserve | 11,706 | 15.1 | 11,706 | 14.7 | 11,706 | 14.9 |
| III Retained earnings | 50,207 | 64.7 | 49,239 | 62.0 | 50,528 | 64.4 |
| IV Net unrealized holding gain on other securities | 54 | 0.0 | (9) | (0.0) | 54 | 0.1 |
| V Foreign currency translation adjustment | - | - | (5) | (0.0) | (4) | (0.0) |
| VI Treasury stock | $(7,466)$ | (9.6) | $(4,168)$ | (5.3) | $(7,466)$ | (9.5) |
| Total shareholders' equity | 65,297 | 84.1 | 67,556 | 85.0 | 65,613 | 83.6 |
| Total liabilities and shareholders' equity | 77,604 | 100.0\% | 79,439 | 100.0\% | 78,479 | 100.0\% |

Note: Figures below $¥ 1$ million have been truncated.
2. (Summary) First Quarter Consolidated Statements of Income

|  | Three months ended March 31, 2004 |  | Three months ended March 31, 2003 |  | Year ended March 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total | Amount | Percentage of Total | Amount | Percentage Change |
| Net sales | 20,951 | 100.0\% | 20,885 | 100.0\% | 84,956 | 100.0\% |
| Cost of sales | 7,187 | 34.3 | 7,090 | 33.9 | 29,260 | 34.4 |
| Gross profit | 13,763 | 65.7 | 13,794 | 66.1 | 55,696 | 65.6 |
| Selling, general and administrative expenses | 12,901 | 61.6 | 10,728 | 51.4 | 47,926 | 56.4 |
| Operating income | 862 | 4.1 | 3,066 | 14.7 | 7,769 | 9.1 |
| Non-operating income: | 53 | 0.3 | 23 | 0.1 | 701 | 0.8 |
| Interest and dividend income | 3 |  |  |  | 40 |  |
| Other non-operating income | 50 |  | 20 |  | 661 |  |
| Non-operating expenses: | 77 | 0.4 | 43 | 0.2 | 784 | 0.9 |
| Interest expense | - |  | 3 |  |  |  |
| Other non-operating expenses | 77 |  | 39 |  | 781 |  |
| Ordinary income | 837 | 4.0 | 3,046 | 14.6 | 7,686 | 9.0 |
| Extraordinary income | 18 | 0.1 | - |  | 0 | 0.0 |
| Extraordinary expenses: | 153 | 0.7 | - |  | 1,472 | 1.7 |
| Loss on disposal of fixed assets | 10 |  | - |  | 340 |  |
| Other extraordinary expenses | 143 |  | - |  | 1,132 |  |
| Income before income taxes | 703 | 3.4 | 3,046 | 14.6 | 6,213 | 7.3 |
| Income taxes | 495 | 2.4 | 1,362 | 6.5 | 3,153 | 3.7 |
| Adjustment for income taxes | (4) | (0.0) | (30) | (0.0) | (326) | (0.4) |
| Net income | 212 | 1.0 | 1,714 | 8.2 | 3,387 | 4.0 |

Note: Figures below $¥ 1$ million have been truncated.
3. (Summary) First Quarter Consolidated Statements of Cash Flows

|  | Three months ended June 30, 2004 | Three months ended June 30, 2003 | Year ended March 31, 2004 |
| :---: | :---: | :---: | :---: |
| I Cash flows from operating activities: <br> Income before income taxes <br> Depreciation and amortization <br> Increase (decrease) in allowance for bonuses <br> Increase (decrease) in allowance for retirement benefits <br> Interest and dividend income <br> Gain on sale of marketable securities <br> Loss on disposal of tangible fixed assets <br> Decrease (increase) in trade receivables <br> Decrease (increase) in inventories <br> Decrease (increase) in other current assets <br> Increase (decrease) in trade payables <br> Increase (decrease) in other current liabilities <br> Others <br> Subtotal <br> Interest and dividends received <br> Income taxes paid <br> Others <br> Net cash provided by (used in) operating activities | 703 577 428 32 $(3)$ $(18)$ 7 $(654)$ $(800)$ 36 305 $(646)$ $(172)$ $(202)$ 4 $(1,040)$ 271 | $\begin{array}{r} 3,046 \\ 590 \\ 408 \\ \\ 25 \\ (3) \\ - \\ - \\ (72) \\ (68) \\ (562) \\ (180) \\ (467) \\ 56 \\ 2,773 \\ 2 \\ (2,744) \\ 0 \\ \\ 30 \\ \hline \end{array}$ | $\begin{array}{r} 6,213 \\ 2,556 \\ (60) \\ \\ 77 \\ (40) \\ - \\ 157 \\ 406 \\ (369) \\ (228) \\ (168) \\ 811 \\ 859 \\ 10,216 \\ 37 \\ (4,954) \\ 561 \\ \\ 5,861 \\ \hline \end{array}$ |
| II Cash flows from investing activities: <br> Payment for purchase of tangible fixed assets <br> Payment for purchase of intangible fixed assets <br> Proceeds from sales of investment securities Payment for purchase of other investments Others <br> Net cash used in investing activities | $(267)$ <br>  <br> $(77)$ <br> 38 <br> $(44)$ <br> $(166)$ <br> $(517)$ | $(906)$ <br> $(292)$ <br> - <br> $(67)$ <br> 88 <br> $(1,178)$ | $\begin{gathered} (3,341) \\ (584) \\ 2 \\ (379) \\ 184 \\ (4,118) \\ \hline \end{gathered}$ |
| III Cash flows from financing activities: <br> Repayment of long-term debt <br> Payment for purchase of treasury stock <br> Cash dividends paid <br> Net cash used in financing activities | $\begin{gathered} - \\ - \\ (460) \\ (460) \\ \hline \end{gathered}$ | $\begin{gathered} (100) \\ - \\ (386) \\ (486) \\ \hline \end{gathered}$ | $\begin{array}{r} (350) \\ (3,297) \\ (884) \\ (4,532) \\ \hline \end{array}$ |
| IV Effect of exchange rate changes on cash and cash equivalents | - | (2) | (20) |
| V Net increase in cash and cash equivalents | $(1,946)$ | $(1,636)$ | $(2,808)$ |
| VI Cash and cash equivalents at beginning of period | 23,561 | 26,370 | 26,370 |
| VII Cash and cash equivalents at end of period | 21,614 | 24,733 | 23,561 |

Note: Figures below $¥ 1$ million have been truncated.

## Segment Information

## 1. Business Segments

Three months ended 6/04

| (Millions of yen) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| Sales: <br> (1) Sales to external customers <br> (2) Intersegment sales or transfers <br> Total sales | 8,870 | 7,230 | 4,850 | 20,951 | - | 20,951 |
| Operating expenses | - | - | - | - | - | - |
| Operating income (loss) | 7,272 | 7,230 | 4,850 | 20,951 | - | 20,951 |

Three months ended 6/03

| (Millions of yen) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| Sales: <br> (1) Sales to external customers <br> (2) Intersegment sales or transfers | 8,854 | 6,844 | 5,186 | 20,885 | - | 20,885 |
| Total sales | - | - | - | - | - | - |
| Operating expenses | 8,854 | 6,844 | 5,186 | 20,885 | - | 20,885 |
| Operating income (loss) | 6,686 | 5,554 | 5,059 | 17,300 | 518 | 17,818 |

## Information by Segment

1) Cosmetics Business

Sales
In the Cosmetics Business, sales increased $0.2 \%$ compared with the same period in the previous year to $¥ 8,870$ million.
Sales of FANCL cosmetics were down due to continuing lackluster sales of FENATTY and other skin care products, while sales of ATTENIR cosmetics were favorable due to factors including a record-high number of mail-order customers.

|  | Three months ended 6/04 |  | Three months ended 6/03 |  | $\%$ change |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\%$ of total | Amount | $\%$ of total |  |
| FANCL cosmetics | $¥ 6,539$ million | 73.7 | $¥ 6,662$ million | 75.2 | $(1.8)$ |
| ATTENIR cosmetics | $¥ 2,280$ million | 25.7 | $¥ 2,054$ million | 23.2 | 11.0 |
| Other | $¥ 49$ million | 0.6 | $¥ 137$ million | 1.6 | $(63.6)$ |
| Total | $¥ 8,870$ million | 100.0 | $¥ 8,854$ million | 100.0 | 0.2 |


|  | Three months ended 6/04 |  | Three months ended 6/03 |  | $\%$ change |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\%$ of total | Amount | $\%$ of total |  |
| Mail-order sales | $¥ 5,575$ million | 62.9 | $¥ 5,563$ million | 62.8 | 0.2 |
| Retail store sales | $¥ 2,683$ million | 30.2 | $¥ 2,670$ million | 30.2 | 0.5 |
| Other | $¥ 611$ million | 6.9 | $¥ 620$ million | 7.0 | $(1.4)$ |
| Total | $¥ 8,870$ million | 100.0 | $¥ 8,854$ million | 100.0 | 0.2 |

Note: Sales of IIMONO OHKOKU Co., Ltd., recorded under Other in the previous year, are now listed under Mail-order Sales. For this reason, $¥ 1$ million recorded under Other in the previous year is restated here under Mail-Order Sales.

Mail-order sales were $¥ 5,575$ million, an increase of $0.2 \%$ compared with the same period in the previous year. Sales of FANCL cosmetics decreased $4.6 \%$ to $¥ 3,453$ million despite a recovery trend in customer numbers encouraged by aggre ssive spending on advertising. Sales of FENATTY and other skin care cosmetics continued to decline.

Sales of ATTENIR cosmetics increased $9.3 \%$ to $¥ 2,121$ million, as effective advertising and sales promotions led to a record-high number of customers (as of June 30, 2004) and continuing strong sales of skin care products and makeup products.

Retail store sales increased slightly by $0.5 \%$ compared with the same period in the previous year to $¥ 2,683$ million. Increased sales at existing stores due to factors including reform of store operations, and the effect of renovations and new store openings led to an overall increase in store sales, but the percentage of cosmetic sales in store sales decreased. As of June 30, 2004, the number of FANCL House shops (including two franchise stores; one store opened, one store closed, and four stores changed to FANCL House J shop listings during the quarter) was 110, the number of FANCL House J shops (formerly FANCL Style: two shops opened, four shops previously listed as FANCL House added during the quarter) was 16, the number of ATTENIR shops was seven (one store opened during the quarter), and the number of other shops was one (no stores opened or closed during the quarter).

In other sales channels, sales decreased 1.4 percent to $¥ 611$ million, as increased overseas sales centered on Hong Kong failed to cover a decrease in daily sales at convenience stores.

## Operating income

Operating income decreased 26.3 percent compared to the same period in the previous year to $¥ 1,597$ million and the operating margin dropped 6.5 percentage points to $18.0 \%$ due to increased expenses from factors including the start of operations at the Shiga Factory and aggressive spending on advertising.

## 2) Nutritional Supplements Business

In the Nutritional Supplements Business, on April 20, 2004 and May 21, 2004, FANCL launched improved versions of four mineral products incorporating the new compound Twintose jointly developed with Hokkaido University and Nippon Beet Sugar Manufacturing Co., Ltd.

## Sales

In the Nutritional Supplements Business, sales increased $5.6 \%$ compared with the same period in the previous year to $¥ 7,230$ million.

|  | Three months ended 6/04 |  | Three months ended 6/03 |  | $\%$ change |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\%$ of total | Amount | $\%$ of total |  |
| Mail-order sales | $¥ 3,850$ million | 53.3 | $¥ 3,912$ million | 57.2 | $(1.6)$ |
| Retail store sales | $¥ 1,612$ million | 22.3 | $¥ 1,368$ million | 20.0 | 17.8 |
| Other | $¥ 1,767$ million | 24.4 | $¥ 1,562$ million | 22.8 | 13.1 |
| Total | $¥ 7,230$ million | 100.0 | $¥ 6,844$ million | 100.0 | 5.6 |

Note: Mail-order sales of IIMONO OHKOKU Co., Ltd., recorded under Other in the previous year, are now listed under Mail-order Sales. For this reason, $¥ 13$ million recorded under Other in the previous year is restated here under Mail-order Sales.

Mail-order sales decreased $1.6 \%$ compared with the same period in the previous year to $¥ 3,850$ million, as the number of customers decreased due to intensified competition. By product segment, sales increased for mineral supplements incorporating the compound Twintose and vitamin products such as the co-enzyme Q10. This increase, however, did not fully compensate for the decline in sales of diet and the Support Series products.

Retail store sales increased 17.8 percent to $¥ 1,612$ million, as the percentage of nutritional supplements in store sales rose amid an overall recovery in retail store sales. As in the mail-order sales channel, sales of mineral products with the Twintose compound and vitamin products were favorable, while sales of beauty products also increased. As of June 30, 2004, the number of Genki Station shops was 9 (no stores opened or closed during the quarter) and the number of other stores was 2 (no stores opened or closed during the quarter).

In other sales channels, sales increased $13.1 \%$ compared with the previous year to $¥ 1,767$ million, reflecting favorable overseas sales centered on Hong Kong and strong GMS sales.

## Operating income

Operating income decreased $52.6 \%$ compared to the same period in the previous year to $¥ 611$ million, and the operating margin decreased 10.3 percentage points to $8.5 \%$. Reduction in cost of sales ratio through cutting the cost of raw materials could not cover the substantial increase in advertising expenses for promoting recognition for the new compound Twintose and other campaigns.
3) Other Businesses

Sales
In Other Businesses, sales decreased $6.5 \%$ compared with the same period in the previous year to $¥ 4,850$ million.

|  | Three months ended $6 / 04$ | Three months ended $6 / 03$ | $\%$ change |
| :--- | :---: | :---: | :---: |
| Hatsuga Genmai Business | $¥ 1,444$ million | $¥ 1,564$ million | $(7.6)$ |
| Kale Juice Business | $¥ 696$ million | $¥ 793$ million | $(12.3)$ |
| NGC mail-order business | $¥ 1,728$ million | $¥ 1,947$ million | $(11.2)$ |
| Other | $¥ 980$ million | $¥ 881$ million | 11.2 |
| Total | $¥ 4,850$ million | $¥ 5,186$ million | $(6.5)$ |

In the Hatsuga Genmai Business, OEM supply to the Japan Rice Millers and Distributors Cooperative and the Hokuren Federation of Agricultural Cooperatives increased over the same period in the previous year, due to Hatsuga Genmai being featured on popular health information TV programs and other factors. However, a decline in mail-order sales due to a decrease in the number of customers led to an overall decline in sales. Sales of Hatsuga Genmai with significantly improved taste, smell and texture due to a new production process began on June 18 through mail-order and retail store sales.

In the Kale Juice Business, sales declined compared with the same period in the previous year due to factors including the suspension of frozen type sales caused by a raw material shortage brought on by unseasonable weather. Frozen type sales resumed in all sales channels on May 21, 2004.

In the mail-order business of IIMONO OHKOKU Co., Ltd. (formerly the mail-order business of NGC Co., Ltd.), sales declined compared with the same period in the previous year as catalogue sales failed to grow after the major catalogue renewal conducted in the previous year.

In other businesses, sales increased over the same period in the previous year, due to factors including solid sales of household sundries.

## Operating income

Income declined in the Hatsuga Genmai and Kale Juice businesses due to increased advertising expenses and other factors, and IIMONO OHKOKU Co., Ltd. recorded a net loss. Consequently, the operating income recorded for the same period in the previous year deteriorated by $¥ 970$ million to become an operating loss of $¥ 843$ million.

Nonconsolidated Financial Statements and Notes
First Quarter Summary of Nonconsolidated Balance Sheets

| ASSETS | As ofJune 30, 2004 |  | As ofJune 30, 2003 |  | $\begin{gathered} \text { As of } \\ \text { March 31, } 2004 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentag e of Total | Amount | Percentag <br> e of Total | Amount | Percentage of Total |
| I Current assets |  | \% |  | \% |  | \% |
| Cash and cash equivalents | 6,768 |  | 10,561 | 43.7 | 9,300 |  |
| Notes and accounts receivable | 6,679 |  | 6,209 |  | 6,472 |  |
| Marketable securities | 7,732 |  | 7,731 |  | 7,732 |  |
| Inventories | 3,658 |  | 2,921 |  | 3,179 |  |
| Others | 2,456 |  | 1,721 |  | 1,875 |  |
| Total current assets | 27,295 |  | 29,146 |  | 28,561 |  |
| II Fixed assets |  |  |  |  |  |  |
| 1. Tangible fixed assets: |  |  |  |  |  |  |
| Buildings and structures | 9,063 |  | 9,440 |  | 9,226 |  |
| Land | 8,048 |  | 7,920 |  | 8,048 |  |
| Others | 2,094 |  | 2,312 |  | 2,173 |  |
| Total tangible fixed assets | 19,207 | 29.6 | 19,673 | 29.5 | 19,448 | 29.5 |
| 2. Intangible fixed assets | 740 | 1.2 | 1,344 | 2.0 | 811 | 1.3 |
| 3. Investments and other assets: |  |  |  |  |  |  |
| Investments | 2,392 |  | 2,236 |  | 2,388 |  |
| Investment securities | 219 |  | 249 |  | 205 |  |
| Guaranty money | 2,178 |  | 2,224 |  | 2,225 |  |
| Others | 12,877 |  | 11,783 |  | 12,260 |  |
| Total investments and other assets | 17,688 | 27.2 | 16,494 | 24.8 | 17,078 | 25.9 |
| Total fixed assets | 37,616 | 58.0 | 37,513 | 56.3 | 37,338 | 56.7 |
| Total assets | 64,911 | 100.0\% | 66,659 | 100.0\% | 65,900 | 100.0\% |

Note: Figures below $¥ 1$ million have been truncated.
(Millions of yen)

| LIABILITIES AND SHAREHOLDERS' EQUITY | $\begin{gathered} \text { As of } \\ \text { June } 30,2004 \end{gathered}$ |  | $\begin{gathered} \text { As of } \\ \text { June } 30,2003 \\ \hline \end{gathered}$ |  | As of March 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentag <br> e of Total | Amount | Percentage of Total | Amount | Percentage of Total |
| LIABILITIES |  | \% | 1,690 | \% | 2,371 | \% |
| I $\begin{aligned} & \text { Current liabilities: } \\ & \text { Notes and accounts payable } \\ & \text { Accrued liabilities } \\ & \text { Accrued income taxes } \\ & \text { Others } \\ & \text { Total current liabilities }\end{aligned}$ |  | 11.1 |  | 10.7 |  | 12.0 |
|  | 2,175 |  |  |  |  |  |
|  | 2,825 |  | 2,134 |  | 3,627 |  |
|  | 221 |  | 1,027 |  | 760 |  |
|  | 1,970 |  | 2,260 |  | 1,181 |  |
|  | 7,192 |  | 7,113 |  | 7,940 |  |
| II Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses | 833 |  | 759 |  | 804 |  |
| Allowance for directors' retirement bonuses | 1,237 |  | 383 |  | 1,210 |  |
| Others | 78 |  | 112 |  | 78 |  |
| Total long-term liabilities | 2,148 | 3.3 | 1,257 | 1.9 | 2,093 | 3.2 |
| Total liabilities | 9,341 | 14.4 | 8,370 | 12.6 | 10,034 | 15.2 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |
| I Common stock | 10,795 | 16.6 | 10,795 | 16.2 | 10,795 | 16.4 |
| II Capital reserve | 11,706 | 18.1 | 11,706 | 17.6 | 11,706 | 17.8 |
| III Retained earnings | 40,506 | 62.4 | 39,955 | 59.9 | 40,802 | 61.9 |
| IV Net unrealized holding gain on other securities | 28 | 0.0 | 1 | 0.0 | 28 | 0.0 |
| V Treasury stock | $(7,466)$ | (11.5) | $(4,168)$ | (6.3) | $(7,466)$ | (11.3) |
| Total shareholders' equity | 55,570 | 85.6 | 58,289 | 87.4 | 55,865 | 84.8 |
| Total liabilities and shareholders' equity | 64,911 | 100.0\% | 66,659 | 100.0\% | 65,900 | 100.0\% |

Note: Figures below $¥ 1$ million have been truncated.
(Summary) Nonconsolidated Statements of Income

|  | Three months ended June 30, 2004 |  | Three months ended June 30, 2003 |  | Year ended March 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percentage of Total | Amount | Percentage of Total | Amount | Percentage of Total |
| Net sales | 16,394 | 100.0\% | 16,389 | 100.0\% | 66,448 | 100.0\% |
| Cost of sales | 5,935 | 36.2 | 5,790 | 35.3 | 23,850 | 35.9 |
| Gross profit | 10,459 | 63.8 | 10,598 | 64.7 | 42,598 | 64.1 |
| Selling, general and administrative expenses | 10,275 | 62.7 | 8,406 | 51.3 | 37,450 | 56.4 |
| Operating income | 183 | 1.1 | 2,192 | 13.4 | 5,147 | 7.7 |
| Non-operating income: | 276 | 1.7 | 210 | 1.3 | 1,354 | 2.0 |
| Interest and dividend income | 125 |  | 123 |  | 220 |  |
| Other non-operating income | 150 |  | 86 |  | 1,133 |  |
| Non-operating expenses: | 49 | 0.3 | 36 | 0.2 | 594 | 0.8 |
| Interest expense | - |  | 1 |  | 3 |  |
| Other non-operating expenses | 49 |  | 34 |  | 591 |  |
| Ordinary income | 410 | 2.5 | 2,366 | 14.4 | 5,906 | 8.9 |
| Extraordinary income | - |  | - |  | - |  |
| Extraordinary expenses | 10 | 0.1 | - |  | 1,461 | 2.2 |
| Income before income taxes | 400 | 2.4 | 2,366 | 14.4 | 4,445 | 6.7 |
| Income taxes | 163 | 1.0 | 993 | 6.1 | 2,235 |  |
| Adjustment for income taxes | - |  | - |  | (392) |  |
| Net income | 236 | 1.4 | 1,372 | 8.4 | 2,602 | 3.9 |

Note: Figures below $¥ 1$ million have been truncated.


New Businneses)

|  |  | Thr ee Mbnt hs ended 6/03 |  |  | Three Months ended 6/04 |  |  | Six Mbnths ended 9/03 |  |  | Si $\times$ Mbnths ended 9/04 <br> (Projection) |  |  | FY2004 |  |  | $\begin{gathered} \text { FY2005 } \\ \text { (Proj ect i on) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | $\begin{array}{r} \% \text { of } \\ \text { Tot al } \\ \hline \end{array}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Total } \\ \hline \end{gathered}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Total } \end{gathered}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Tot al } \\ \hline \end{gathered}$ | \% chang | amount | $\begin{gathered} \% \text { of } \\ \text { Total } \end{gathered}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Total } \\ \hline \end{gathered}$ | \% change |
| R | Mail Order | 909 | 58.1 | 11.1 | 742 | 51.4 | (18.3) | 1,695 | 58.8 | (6.9) | 1,750 | 58.3 | 3.2 | 3,215 | 59.7 | (19.8) | 3,950 | 54.9 | 22.8 |
| i | Retail Store | 77 | 5.0 | 33.7 | 81 | 5.6 | 4.7 | 145 | 5.0 | (4.9) | 150 | 5.0 | 3.1 | 278 | 5.2 | (16.8) | 350 | 4.9 | 25.8 |
| c | Whol esal e | 576 | 36.9 | 1.4 | 620 | 42.9 | 7.6 | 1, 040 | 36.1 | (13.5) | 1,100 | 36.7 | 5.7 | 1, 889 | 35.1 | ( 24.4) | 2,900 | 40.3 | 53.5 |
| e | Sub tot al | 1,564 | 7.5 | 8.2 | 1,444 | 6.9 | (7.6) | 2, 881 | 7.0 | (9.3) | 3,000 | 7.0 | 4.1 | 5,383 | 6.3 | (21.3) | 7,200 | 7.7 | 33.7 |
| K | Mail Order | 402 | 50.7 | 110.1 | 320 | 46.1 | ( 20.2) | 805 | 49.8 | 68.9 | 800 | 44.4 | (0.7) | 1,435 | 48.1 | 12.3 | 1,900 | 46.3 | 32.4 |
| a | Retail Store | 91 | 11.5 | 64.2 | 122 | 17.6 | 34.6 | 195 | 12.0 | 46.5 | 200 | 11.1 | 2.6 | 434 | 14.6 | 49.7 | 400 | 9.8 | (8.0) |
| 1 | Whol esal e | 300 | 37.8 | 63.4 | 252 | 36.3 | (15.9) | 618 | 38.2 | 45.2 | 800 | 44.4 | 29.4 | 1, 114 | 37.3 | 19.6 | 1,800 | 43.9 | 61.5 |
| e | Sub tot al | 793 | 3.8 | 84.3 | 696 | 3. 3 | (12.3) | 1,618 | 3.9 | 56.3 | 1,800 | 4.2 | 11.2 | 2,985 | 3.5 | 19.3 | 4,100 | 4. 4 | 37.3 |


|  |  | As of June 30, 2003 | As of June 30, 2004 | $\begin{gathered} \text { I ncrease } \\ \text { (decr ease) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics | 1, 053, 409 | 1, 052, 490 | (919) |
|  | Cosneti cs Meil $\alpha$ der | 587, 494 | 604, 916 | 17, 422 |
|  | Cosnetics Retail Stores | 552, 443 | 530, 597 | $(21,846)$ |
|  | Nutritional Supple | 1, 070, 214 | 1, 058, 023 | $(12,191)$ |
| A | Suppl e Nail Order | 668, 584 | 655, 683 | $(12,901)$ |
| C | Supple Retail Stores | 444, 985 | 446, 572 | 1,587 |
| - | Rice Nail Oder | 375, 224 | 395, 685 | 20,461 |
|  | Kale Nail Oder | 108, 209 | 91, 343 | $(16,866)$ |
|  | Mail order | 1, 246, 973 | 1, 346, 016 | 99, 043 |
|  | Retail St ores | 842, 997 | 852, 868 | 9, 871 |
|  | atten R Cosne Mil O Oder | 327, 890 | 403, 739 | 75, 849 |


| (Yen, \%) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Thr ee Months ended 6/03 | Thr ee Mbnths ended 6/04 | \% chang |
| Cosneti ics Milil $\alpha$ der | 6,309 | 5,841 | (7.4) |
| Supple Nail Order | 6, 088 | 6, 093 | 0.1 |
| FANCL HOUSE ( Cosmed Suppl e) | 3,306 | 3, 312 | 0.2 |
| Genki CSt at i on ( Suppl e) | 773 | 869 | 12.4 |


| Monthly Sales at existing Stores (Thousand of Yen, \%) |  |  |  |
| ---: | ---: | ---: | ---: |
|  | Thr ee Mbnt hs <br> ended 6/03 | Thr ee Mbnt hs <br> ended 6/04 | \% change |
| FANCL HOUSE <br> (80 shops) | 9,535 | 9,614 | 0.8 |
| Genki St ati on <br> (5 shops) | 12,723 | 11,933 | (6.2) |


|  |  | Three Mbnt hs ended 6/03 |  |  | Thr ee Mbnths ended 6/04 |  |  | Si x Mbnt hs ended 9/03 |  |  | Si $x$ Months ended 9/04 ( Proj ection) |  |  | FY2004 |  |  | FY2005( Pr oj ect i on) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of Tot al | \% change | amount | \% of Tot al | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Tot al } \\ \hline \end{gathered}$ | \% change | amount | \% of Tot al | \% change | amount | \% of <br> Tot al | \% change | amount | \% of <br> Tot al |  |
| C | Sal es | 8, 854 | 42. 4 | (7.9) | 8, 870 | 42. 3 | 0. 2 | 16, 954 | 41. 2 | ( 8. 4) | 17, 000 | 39.6 | 0. 3 | 34, 925 | 41. 1 | ( 6. 0) | 36, 300 | 39. 0 | 3.9 |
|  | Gross Pr of it | 6, 754 | 76.3 |  | 6, 626 | 74. 7 |  | 12, 877 | 76.0 |  | 12,600 | 74.1 |  | 26, 394 | 75.6 |  | 27, 300 | 75. 2 |  |
|  | SGA | 4,586 | 51.8 | (9.9) | 5, 028 | 56. 7 | 9.6 | 9, 214 | 54.3 | ( 7. 4) | 10,500 | 61.8 | 14.0 | 20, 111 | 57.6 | ( 1. 0) | 22,500 | 62.0 | 11. 9 |
|  | Adverti si ng | 606 | 6. 8 | ( 14.1) | 956 | 10.8 | 57.8 | 1, 403 | 8.3 | 6.6 | 2, 400 | 14. 1 | 71.0 | 3,932 | 11.3 | 18.2 | 5, 350 | 14. 7 | 36.0 |
|  | Oper at i ng I ncone | 2,168 | 24.5 | (0.8) | 1,597 | 18.0 | ( 26.3) | 3,663 | 21. 6 | (8.9) | 2,100 | 12. 4 | ( 42. 7) | 6,283 | 18. 0 | ( 22.4) | 4,800 | 13.2 | 23.6) |
| S | Sal es | 6, 844 | 32. 8 | (5.4) | 7,230 | 34.5 | 5.6 | 14,230 | 34.5 | 0.1 | 14,700 | 34. 2 | 3.3 | 29,655 | 34.9 | 1.5 | 31,500 | 33.9 | 6. 2 |
|  | Gross Profit | 4, 323 | 63.2 |  | 4,710 | 65.1 |  | 8, 956 | 62. 9 |  | 9, 400 | 63.9 |  | 19, 047 | 64.2 |  | 20,200 | 64.1 |  |
|  | SGA | 3, 034 | 44.3 | (1.6) | 4, 098 | 56.7 | 35.1 | 6,284 | 44. 2 | 0.6 | 8,250 | 56.1 | 31.3 | 13,675 | 46.1 | 11. 3 | 16,500 | 52.4 | 20. 7 |
|  | Adverti si ng | 343 | 5.0 | ( 23.2) | 1, 161 | 16. 1 | 238. 1 | 893 | 6. 3 | (1.0) | 2, 200 | 15. 0 | 146. 2 | 2, 501 | 8.4 | 37.0 | 4, 150 | 13. 2 | 65.9 |
|  | Oper at i ng I ncone | 1,289 | 18.8 | ( 25.4) | 611 | 8. 5 | ( 52.6) | 2,672 | 18.8 | ( 15.3) | 1,150 | 7.8 | ( 57.0) | 5, 371 | 18.1 | ( 21.9) | 3,700 | 11. 7 | ( 31. 1) |
| t | Sal es | 5,186 | 24.8 | 1.0 | 4, 850 | 23.2 | (6.5) | 10, 013 | 24.3 | ( 7. 4) | 11, 250 | 26.2 | 12.3 | 20,375 | 24.0 | (13.9) | 25,200 | 27.1 | 23.7 |
|  | Gross Pr of it | 2, 717 | 52.4 |  | 2, 426 | 50.0 |  | 5,308 | 53.0 |  | 5,700 | 50.7 |  | 10, 254 | 50.3 |  | 13,100 | 52.0 |  |
|  | SGA | 2,589 | 49.9 | 3.3 | 3,269 | 67.4 | 26.3 | 5,715 | 57.1 | (7.3) | 6,600 | 58.7 | 15.5 | 12, 075 | 59.3 | ( 7.5) | 14, 450 | 57.3 | 19. 7 |
|  | Adverti si ng | 533 | 10. 3 | (9.6) | 886 | 18.3 | 66.2 | 1,477 | 14.8 | ( 26. 2) | 1,900 | 16.9 | 28.6 | 3, 430 | 16.8 | ( 16.5) | 4,500 | 17.9 | 31.2 |
|  | Oper at i ng I ncone | 127 | 2.5 | (6.3) | ( 843) | ( 17.4) | - | ( 407) | ( 4. 1) | - | (900) | ( 8. 0) | - | $(1,820)$ | (8.9) | - | $(1,350)$ | ( 5. 4) |  |
| Eliminations or Corporate |  | ( 518) |  |  | ( 503) |  |  | $(1,038)$ |  |  | $(1,050)$ |  |  | $(2,064)$ |  |  | (1,950) |  |  |
| Total | Sal es | 20,885 | 100.0 | (5.0) | 20,951 | 100.0 | 0.3 | 41, 198 | 100.0 | ( 5. 4) | 42,950 | 100. 0 | 4. 3 | 84, 956 | 100.0 | ( 5. 6) | 93, 000 | 100.0 | 9.5 |
|  | Gross Pr ofit | 13, 794 | 66.1 |  | 13, 763 | 65.7 |  | 27, 142 | 65.9 |  | 27, 700 | 64.5 |  | 55, 696 | 65.6 |  | 60,600 | 65.2 |  |
|  | SGA | 10, 728 | 51.4 | ( 3.6) | 12,901 | 61.6 | 20.3 | 22, 252 | 54.0 | (4.5) | 26,400 | 61.5 | 18. 6 | 47, 926 | 56.4 | 1. 0 | 55, 400 | 59. 6 | 15. 6 |
|  | Adverti si ng | 1,483 | 7.1 | ( 14.9) | 3, 005 | 14. 3 | 102. 5 | 3, 774 | 9.2 | ( 10.6) | 6,500 | 15. 1 | 72. 2 | 9, 864 | 11.6 | 6.5 | 14, 000 | 15. 1 | 41. 9 |
|  | Oper at ing I ncon | 3, 066 | 14. 7 | ( 15. 0) | 862 | 4. 1 | ( 71. 9) | 4,889 | 11. 9 | ( 12. 6) | 1,300 | 3. 0 | ( 73.4) | 7, 769 | 9. 1 | ( 32.6) | 5,200 | 5. 6 | ( 33.1) |


| -General and administrative expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (MIIIons of yen, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Mont hs ended 6/03 |  |  | Three Mbnt hs ended 6/04 |  |  | Si x Mont hs ended 9/03 |  |  | Si x Months ended 9/04 ( Pr oj ection) |  |  | FY2004 |  |  | FY2005(Project i on) |  |  |
|  | amount | \% of <br> Tot al | \% change | amount | \% of <br> Tot al | \% change | amount | $\begin{aligned} & \text { \% of } \\ & \text { Tot al } \end{aligned}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Tot al } \end{gathered}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Tot al } \end{gathered}$ | \% change | amount | $\begin{gathered} \% \text { of } \\ \text { Tot al } \end{gathered}$ | \% change |
| Advertising | 1,483 | 7.1 | ( 14.9) | 3, 005 | 14.3 | 102. 5 | 3, 774 | 9.2 | ( 10.6) | 6,500 | 15. 1 | 72.2 | 9, 864 | 11. 6 | 6. 5 | 14,000 | 15.1 | 41.9 |
| Sal es Promotions | 1,926 | 9. 2 | (11.9) | 2, 220 | 10.6 | 15.3 | 3,643 | 8.8 | ( 17.7) | 4, 450 | 10.4 | 22.1 | 7,997 | 9.4 | (7.2) | 9, 000 | 9. 7 | 12.5 |
| Transport | 988 | 4. 7 | (6.1) | 998 | 4. 8 | 0.9 | 1,950 | 4. 7 | (8.4) | 1,950 | 4. 5 | 0.0 | 3,995 | 4. 7 | (8.5) | 4, 150 | 4.5 | 3. 9 |
| Communi cations | 666 | 3. 2 | (2.2) | 554 | 2.6 | ( 16.8) | 1,283 | 3. 1 | ( 10.8) | 1,100 | 2. 6 | ( 14.3) | 2, 430 | 2. 9 | ( 17.3) | 2,200 | 2. 4 | (9.5) |
| Fees/out sour ci ng | 1,748 | 8. 4 | 3. 7 | 1,855 | 8.9 | 6.1 | 3,387 | 8. 2 | (0.2) | 3,750 | 8. 7 | 10. 7 | 7,179 | 8.5 | 2.5 | 7,950 | 8. 5 | 10.7 |
| Sal ari es | 2,394 | 11.5 | 3. 2 | 2,644 | 12. 6 | 10.4 | 4,912 | 11.9 | 5.7 | 5,400 | 12. 6 | 9.9 | 9, 837 | 11. 6 | 4. 2 | 11, 050 | 11. 9 | 12. 3 |
| Depreci at i ons | 412 | 2.0 | 16. 2 | 324 | 1.5 | ( 21. 2) | 843 | 2. 0 | 15. 0 | 750 | 1. 7 | ( 11.1) | 1,674 | 2.0 | 17.3 | 1,700 | 1. 8 | 1.6 |
| Ot her s | 1,107 | 5.3 | 0.9 | 1,297 | 6.2 | 17.2 | 2, 457 | 6. 0 | 6.4 | 2,500 | 5. 8 | 1. 7 | 4,947 | 5. 8 | 12.3 | 5,350 | 5. 8 | 8.1 |
| Tot al | 10, 728 | 51.4 | ( 3. 6) | 12,901 | 61.6 | 20.3 | 22,252 | 54.0 | (4.5) | 26, 400 | 61.5 | 18.6 | 47, 926 | 56.4 | 1. 0 | 55, 400 | 59.6 | 15.6 |

## $\checkmark$ Number of Shops by Region

|  |  | As of June 30, 2004 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \text { 오 } \\ & \text { 훗 } \\ & \text { 술 } \end{aligned}$ |  | $\begin{aligned} & \text { 궁 } \\ & \text { 人 } \end{aligned}$ |  | $\begin{aligned} & \bar{\lambda} \\ & \text { 른. } \end{aligned}$ |  |  | $\begin{aligned} & \text {-1 } \\ & \underline{+} \end{aligned}$ |
| Fancl House | Di rectly <br> Nanaged St or es | 2 | 5 | 30 | 23 | 14 | 19 | 7 | 8 | 108 |
|  | FC | 1 | - | - | - | - | - | - | 1 | 2 |
| Fancl House J (Fancl Style) |  | - | - | 4 | 6 | 1 | 2 | 2 | 1 | 16 |
| Genki St at i on |  | 2 | - | - | 3 | 1 | 2 | - | 1 | 9 |
| ATTEN R Shop |  | - | - | 1 | 2 | 1 | 2 | 1 | - | 7 |
| Ot her s |  | - | - | 1 | 2 | - | - | - | - | 3 |
| Tot al |  | 5 | 5 | 36 | 36 | 17 | 25 | 10 | 11 | 145 |

Number of Shops

|  | $\begin{gathered} \text { As of Narch } \\ 31,2000 \end{gathered}$ | As of Narch 31, 2001 | As of Narch $31 \text {, } 2002$ | $\begin{gathered} \text { As of Narch } \\ 31,2003 \end{gathered}$ | As of Narch $31 \text {, } 2004$ | As of June 30, 2004 | As of Narch 31, 2005 ( proj ection) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fancl House | 82 | 121 | 114 | 119 | 114 | 110 | 129 |
| Fancl House (Fancl Style) | - | - | - | 1 | 10 | 16 | 27 |
| Genki Station | 2 | 7 | 8 | 8 | 9 | 9 | 9 |
| ATTN ER Shop | 1 | 5 | 5 | 5 | 6 | 7 | 9 |
| Ot hers | 1 | 5 | 6 | 11 | 3 | 3 | 3 |
| Tot al | 86 | 138 | 133 | 144 | 142 | 145 | 177 |

