## FANCL Corporation

## Consolidated Financial Statements for the Interim Period of the Fiscal Year Ending March 31, 2006

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## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

Interim results for the Fiscal Year Ending March 31, 2006

## FANCL CORPORATION

November 1, 2005
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921 Contact: Shoji Shiba

Director/Manager of Administrative Headquarters Telephone: +81-45-226-1200

www.fancl.co.jp

Representative: Kenji Fujiwara, President and Representative Director
Date of board meeting: November 1, 2005
Use of U.S. accounting standards: No

1) Consolidated results for the interim period of Fiscal 2006 (April 1, 2005 to September 30, 2005)

| Earnings per share (diluted) $(¥) \ldots \ldots . . . . . . . . . . . . . . . . . . . . ~$ | 108.64 |
| :--- | :--- |
| Notes: 1. Average number of shares outstanding (consolidated) during the period: |  |

Interim period ended September 30, 2005: 21,298,831 shares.
Interim period ended September 30, 2004: 21,283,911 shares
Fiscal year ended March 31, 2005: 21,282,467 shares
2. There has been no change in accounting methods used

Year-on-year change for net sales, operating income, ordinary income and net income reflects a comparison with the same period in the previous fiscal year.
(2) Consolidated Financial Position

| (2) Consolidated Financial Position | yen, rounded down |  |  |
| :---: | :---: | :---: | :---: |
|  | As of September 30, 2005 | As of September 30, 2005 | As of March 31, 2005 |
| Total assets | 81,266 | 76,796 | 79,416 |
| Shareholders' equity.. | 68,384 | 65,185 | 66,203 |
| Shareholders' equity/total assets (\%).................... | 84.1 | 84.9 | 83.4 |
| Shareholders' equity per share ( $¥$ ) ....................... | 3,201.56 | 3,062.80 | 3,111.15 |


(4) Scope of consolidation and application of the equity method:

| Consolidated subsidiaries: 6 | Non-consolidated companies accounted for by the equity method: None | Equity method affiliates: None |
| :--- | :--- | :--- | :--- |

(5) Changes in cope of consolidation and application of the equity method: No changes.
2) Consolidated forecasts for the fiscal year ending March 31, 2006 (April 1, 2005 to March 31, 2006)


Note: Consolidated net income per share forecast for the fiscal year ending March 31, 2006: $¥ 220.04$

This forecast contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. Please refer to page 13 for further information.

## 1. FANCL Group

The FANCL Group comprises FANCL CORPORATION, 12 subsidiaries and three affiliates, and is primarily engaged in the manufacture and sales of cosmetics and nutritional supplements. Sales activities are principally conducted through mail order, directly managed retail outlets, and wholesale distribution.

The Group's operations and the business segments in which they operate are as follows:
Cosmetics Business: The manufacture of preservative-free FANCL cosmetics is conducted by FANCL and the consolidated subsidiary FANCL Biken Co., Ltd., and sales are handled by FANCL.

ATTENIR Cosmetics are manufactured by FANCL Biken and sold by ATTENIR CORPORATION (a consolidated subsidiary).

NICOSTAR Co., Ltd. (a consolidated subsidiary) supplies cosmetics on an OEM basis.

Nutritional Supplements Business:

Other Businesses:

Nutritional supplements are manufactured by FANCL Biken, and sold by FANCL and ATTENIR.

IIMONO OHKOKU Co., Ltd. (a consolidated subsidiary) is engaged in mail-order sales of health equipment and household sundries. Kaiteki Hadagi (comfort undergarments) products are manufactured primarily by SHANGHAI WEIMING CLOTHING Co., Ltd. (an affiliate not accounted for by the equity method) and sold by FANCL. General merchandise and accessories for women are sourced from external manufacturers and sold by FANCL and ATTENIR. Hatsuga Genmai (germinated brown rice) is manufactured by FANCL Hatsuga Genmai Co., Ltd. (a consolidated subsidiary) and sold by FANCL. Kale Juice is manufactured on consignment by Green Hill Co., Ltd. (an affiliate not accounted for by the equity method) and external manufacturers, and sold by FANCL.

FANCL ASIA (PTE) LTD. (a consolidated subsidiary) markets FANCL products in Singapore, as well as in the United States through FANCL INTERNATIONAL, INC. (a non-consolidated subsidiary), in Taiwan through FANCL TAIWAN Co., Ltd. (a non-consolidated subsidiary), and in Thailand through FANCL (THAILAND) CO., Ltd. (an affiliate not accounted for by the equity method), respectively.

In Japan, FANCL STAFF Co., Ltd. (a non-consolidated subsidiary) is a personnel agency and introduction business serving mainly Group companies. FANCL SMILE Co., Ltd. (a non-consolidated subsidiary), established as a special corporation in line with legislation in Japan aimed at promoting employment opportunities for disabled persons, packages FANCL group products. FANCL Home Life Co., Ltd. (a non-consolidated subsidiary) primarily carries out design supervision and maintenance of buildings for the FANCL group of companies. FANCL INSURANCE SERVICE (a non-consolidated subsidiary) is an insurance agency.

FANCL Group Operating Structure


## Affiliates

| Company | Location | Paid-InCapital(million yen) | Principal Business | Percentage of Voting/ Nonvoting Stock Held |  | Relationship with FANCL | Relevant Notes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Voting (\%) | Nonvoting (\%) |  |  |
| ATTENIR CORPORATION | Sakae-ku, Yokohama, Japan | $¥ 150$ | Cosmetics and nutritional supplements business | 100.0 | - | Subcontracts product ordering and distribution services Seconded officers: 2 | (See <br> Note 4) |
| NICOSTAR Co., Ltd. | Sakae-ku, Yokohama, Japan | $¥ 10$ | Cosmetics business | 100.0 | - | Seconded officers: 2 | - |
| IIMONO OHKOKU Co., Ltd. | Shibuya-ku, Tokyo, Japan | ¥196 | Other businesses | 81.6 | - | Seconded officers: 1 | - |
| FANCL Hatsuga Genmai Co., Ltd. | Tomi City, Nagano, Japan | ¥95 | Other businesses | 84.6 | - | Manufactures germinated brown rice Seconded officers: 3 | (See <br> Note 7) |
| FANCL ASIA (PTE., LTD . | Singapore | ¥875 | Cosmetics, nutritional supplements business and other businesses | 100.0 | - | Sells cosmetics, nutritional supplements and others Seconded officers: 2 | (See <br> Note 6) |
| FANCL Biken Co., Ltd. | Sakae-ku, Yokohama, Japan | $¥ 100$ | Cosmetics and nutritional supplements businesses | 100.0 | - | Manufactures cosmetics and nutritional supplements Seconded directors: 3 | (See notes 2, 6) |

Notes:

1. Business segment names are shown in the spaces for principal businesses.
2. FANCL Biken Co., Ltd. is a specified subsidiary.
3. None of FANCL's affiliates prepares yuka shoken todokedesho (securities registration statements) or yuka shoken hokokusho (reports of registered securities).
4. ATTENIR CORPORATION accounts for more than $10 \%$ of FANCL's consolidated net sales, excluding intersegment transactions. The company's principal profit/loss information for the period under review was as follows:

| Principal Operating Results of ATTENIR CORPORATION |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Millions of yen) |  |  |  |  |
| Net Sales | Ordinary Income | Net Income | Net Assets | Total Assets |
| 5,697 | 939 | 558 | 6,246 | 7,565 |

5. None of FANCL's affiliates currently carries material excessive debt.
6. In April 2005 capital of FANCL Biken Co., Ltd. was increased $¥ 25$ million through a company separation
7. In May 2005 the capital of IIMONO OHKOKU Co., Ltd. was increased by $¥ 36$ million.

## 2. Management Policy

## (1) Basic Management Policy

The FANCL Group's basic management policy is to cultivate a core competence based on beauty and health, and centered on an ability to resolve negative issues. Consumers often have negative feelings-such as dissatisfaction and uneasiness or concern-about the products they use. FANCL's ongoing goal as a company is to maximize sensitivity and creativity to transcend accepted norms, thereby continuing to create new markets and offer new value. Our aim is to expand into new areas that will enhance our ability to resolve negative issues. These efforts also reflect our recognition that to increase corporate value and ensure stable, long-term returns to shareholders we must constantly work to identify new market needs and seek ways to resolve related negative issues.

## (2) Management Target Indices

The FANCL Group seeks to increase corporate value by focusing on profitability and asset efficiency. Targets for key indices used by management include:
Ordinary income margin: 15\%
Ratio of ordinary income to total assets: 16\%

## (3) Allocation of profits

FANCL recognizes that ensuring shareholders obtain a fair return on their investment is a key management responsibility. Accordingly, our dividend policy is to maintain stable returns, taking into account funding requirements for business development, increasing dividends or undertaking share splits as appropriate to any improvement in business performance. Retained earnings will be applied to capital investment, research and development and investment in new businesses, with the aim of reinforcing and broadening our operating foundation. Retained earnings may also be used to acquire treasury shares.

For the fiscal year ending March 31,2006 we plan to declare a dividend of $¥ 50.00$ per share, including an interim dividend payment of $¥ 25.00$.

## (4) Share trading unit

FANCL lowered its share trading unit from 1,000 shares to 100 shares in August 1999. Share splits were also implemented in May 1999 (1:1.3), May 2000 (1:1.3) and May 2002 (1:1.2). Any further share splits will be considered as appropriate with regard to the market price of FANCL shares.

## (5) Medium-term business strategy and key management tasks

Through the FANCL Change \& Challenge plan, a medium-term management plan announced on November 4, 2003 for the three-year period commencing April 1, 2004, FANCL aims to restore growth and profitability. Progress is generally proceeding according to plan in the core business areas of cosmetics and nutritional supplements, and we hope to achieve record levels of sales and profit in the fiscal year ending March 2007.

## Quantitative consolidated targets

for the fiscal year ending March 31, 2007 (as revised on April 27, 2005)

| Net sales | Ordinary income | Ordinary income <br> margin | Ordinary income / total <br> assets |
| :---: | :---: | :---: | :---: |
| $¥ 105.0$ billion | $¥ 12.0$ billion | $11.4 \%$ | $13.5 \%$ |

## Strategy by business segment

## 1. Core businesses

In core businesses our aim is to strengthen our earnings base and increase sales.
In our cosmetics business we are continuing to develop products that emphasize functionality. Building on our core mail order sales channel, we are endeavoring to increase sales by expanding retail sales through our store network.

In our nutritional supplements business we will continue to introduce high added value products that feature proprietary materials and ingredients. The main sales channels for these products is mail order, and we are strengthening our retail and wholesale sales activities.

## 2. Other businesses

In other business operations our aim is to restore profitability.
In the Hatsuga Genmai business we seek to boost sales and create operating profitability by enhancing the product lineup. In kale juice our strategy is to improve profitability by shifting to high-margin high added value products. In mail order sales through IIMONO OHKOKU, our strategy is to strengthen the produce lineup and reduce expenses, creating a business structure that can deliver stable profits.

## (6) Basic approach to corporate governance and related initiatives

1. Basic approach to corporate governance

With a view to becoming a corporation trusted by stockholders and all other stakeholders, management has positioned corporate governance as a key issue, seeking to deepen corporate ethics and observance of the law, prepare internal regulatory and risk management systems and assure management transparency as its basic policy.
2. Initiatives

1) Management control and other corporate governance systems related to decision making, execution of business activities and audit

FANCL has adopted the corporate auditor system. A managing officer system was introduced in June 1999 in order to separate the functions of business execution and business supervision, and in June 2004 the titles of president, senior managing director, managing director and others were abolished, being substituted with managing officer titles. In June 2005, the term of appointment for directors was reduced from two years to one year, with the aim of helping ensure the maintenance of a management structure that can respond appropriately to changes in the business environment.

The Board of Directors comprises eight directors, one from outside the Company. They deliberate on the execution of important operations and other legal matters, receive reports on operations of the Company and subsidiaries and oversee operations.

The Management Conference comprises directors and managing officers. They review in advance matters for resolution by the Board, as well as important management matters within their competence referred by the Board.
The four corporate auditors are all from outside the Company. They attend all meetings of the Board of Directors, as well as at those of the Management Conference and other important meetings. They periodically exchange views with top management, and operate a system of fair management oversight.

Corporate auditing is carried out by Ernst \& Young Shinnihon, which examines FANCL's accounts from an independent viewpoint and expresses opinions as appropriate.

FANCL is continuing to consider carefully the merits or otherwise of shifting to a committee system of company management, but at this stage intends to carry on with measures to strengthen corporate governance under the existing corporate auditor system.

## 2) Internal control and risk management systems

An internal audit unit assesses the business execution of each operating division, while the general affairs division and the compliance \& legal division implement measures to set company rules and ensure their thorough understanding and application throughout the company.

3) Personal, capital, business and other relations between the Company and its external directors and auditors

No such relationships of a material nature exist.
4) Initiatives undertaken to enhance corporate governance

A CSR Promotion Committee has operated since April 2005, comprising personnel from six offices: risk management, corporate ethics, information security, disclosure, the environment, and social contribution. This committee is engaged in strengthening internal control systems, including risk management. The committee is chaired by the president, and includes directors, managing officers, and managers from affiliated companies. In order to maximize the effectiveness of measures that are implemented, subcommittees are comprised of personnel selected from throughout Fancl Group.

In September 2005, the position of head of compliance in the Compliance Office was assigned to the Legal \& Compliance Division with additional personnel, with the aim of ensuring rigorous adherence to laws and regulations.

## (7) Matters relating to parent company

FANCL is not a subsidiary of any parent company.

## 3. Consolidated operating results and financial position

## 1. Operating results (consolidated) ${ }^{1}$

The domestic economy showed a mildly improving trend during the interim period under review, supported by factors such as improving corporate profitability and strong capital investment. However, this recovery did not extend to a fully-fledged recovery in consumer spending.

The cosmetics industry grew steadily, with strong sales of skin care products, particularly facial cleansers and fluid-based cosmetic treatments.
The nutritional supplements industry was characterized by an expanding market and intensifying competition, resulting from a boom in the popularity of Coenzyme $Q_{10}$, Alpha Lipoic Acid and other products.

Consolidated net sales during the interim period under review increased $8.3 \%$ to $¥ 45,766$ million. This was largely the result of strong retail store sales in our core businesses of cosmetics and nutritional supplements.

Consolidated operating income increased $222.7 \%$ to $¥ 4,171$ million, and operating income margin improved 6.0 percentage points to $9.1 \%$.

Consolidated ordinary income increased $198.6 \%$ to $¥ 4,449$ million, and the ordinary income margin increased 6.2 percentage points to $9.7 \%$. This growth is primarily attributable to a larger proportion of sales in the high-margin cosmetics businesses, and a more efficient approach to sales and marketing spending.

Consolidated net income for the interim period under review grew $1,466.4 \%$ to $¥ 2,332$ million, with the net income margin increasing 4.7 percentage points to $5.1 \%$.

## 1) Cosmetics Business

FANCL cosmetics are developed with an emphasis on increasing their functionality as skincare products, and initiatives in the period under review included a renewal in August 2005 of FANCL's Facial Washing Powder. Marketing efforts with regard to ATTENIR cosmetics included promoting seasonal products, centered on skin care products.

## Sales

Cosmetics sales increased $10.6 \%$ compared to the previous interim period, reaching $¥ 19,736$ million.

|  | Interim period ended September 30, 2004 |  | Interim period ended September 30, 2005 |  | Increase in percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $¥$ million | Percent of total | Amount in $\neq$ million | Percent of total |  |
| FANCL Cosmetics | 13,148 | 73.7 | 14,791 | 74.9 | 12.5 |
| ATTENIR Cosmetics | 4,571 | 25.6 | 4,726 | 24.0 | 3.4 |
| Others | 132 | 0.7 | 218 | 1.1 | 65.0 |
| Totals | 17,852 | 100.0 | 19,736 | 100.0 | 10.6 |


|  | Interim period ended <br> September 30, 2004 |  | Interim period ended <br> September 30, 2005 |  | Increase in <br> percent |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 11,059 | 61.9 | 11,595 | 58.8 | 4.8 |
| Retail store sales | 5,438 | 30.5 | 6,458 | 32.7 | 18.7 |
| Others | 1,353 | 7.6 | 1,683 | 8.5 | 24.4 |
| Totals | 17,852 | 100.0 | 19,736 | 100.0 | 10.6 |

Mail order sales increased $4.8 \%$ compared to the previous interim period, reaching $¥ 11,595$ million.
Sales of FANCL cosmetics increased $6.5 \%$ to $¥ 7,250$ million, with limited-offer bottle designs contributing to strong sales of Mild Cleansing Oil, and steady sales of Facial Washing Powder and Fenatty.

Sales of ATTENIR cosmetics increased $2.1 \%$ to $¥ 4,341$ million, supported by good sales of skin care foundation products.

Retail store sales increased $18.7 \%$ to $¥ 6,458$ million, with good performance at existing stores and contribution from new outlets.

[^1]Sales through other sales channels increased $24.4 \%$ to $¥ 1,683$ million, with good results from overseas sales and sales through convenience stores.

## Operating income

Operating income increased $14.9 \%$ to $¥ 2,361$ million, with higher revenues absorbing increases in advertising and marketing expenses. The operating income margin increased 0.5 percentage points to 12.0\%.

## 2) Nutritional Supplements Business

Key initiatives in the nutritional supplements business included efforts to strengthen sales of beauty supplements with the launch in April 2005 of HTC Collagen, and the launch in June of Alpha Lipoic Acid.

## Sales

Nutritional supplement sales increased $11.3 \%$ compared to the previous interim period, reaching $¥ 16,524$ million.

|  | Interim period ended September 30, 2004 |  | Interim period ended September 30, 2005 |  | Increase in percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $\neq$ million | $\begin{gathered} \text { Percent of } \\ \text { total } \end{gathered}$ | Amount in $\neq$ million | $\begin{gathered} \text { Percent of } \\ \text { total } \end{gathered}$ |  |
| Mail order sales | 7,889 | 53.1 | 8,453 | 51.2 | 7.2 |
| Retail store sales | 3,403 | 22.9 | 4,154 | 25.1 | 22.1 |
| Others | 3,557 | 24.0 | 3,916 | 23.7 | 10.1 |
| Totals | 14,850 | 100.0 | 16,524 | 100.0 | 11.3 |

Mail order sales increased $7.2 \%$ compared to the previous interim period, reaching $¥ 8,453$ million. Key factors supporting this increase were the introduction of new products, including Alpha Lipoic Acid and HTC Collagen, and sales of Coenzyme $Q_{10}$.

Retail store sales increased $22.1 \%$ to $¥ 4,154$ million, supported by an increase in the number of FANCL House J stores, at which nutritional supplements make up a high proportion of sales, and good performance at existing stores.

Sales through other sales channels increased $10.1 \%$ to $¥ 3,916$ million, supported by an increase in the number of trading partners.

## Operating income

Operating income increased $60.8 \%$ to $¥ 2,780$ million. Although an increase in the cost of certain raw materials had a negative impact on the gross profit margin, effective measures were taken to increased efficiency with regard to advertising and marketing expenses. The operating income margin increased 5.2 percentage points to $16.8 \%$.

## 3) Other Businesses

Sales in Other businesses decreased $0.4 \%$ to $¥ 9,505$ million.

|  | Interim period ended <br> September 30, 2004 | Interim period ended <br> September 30, 2005 | Increase (decrease) in <br> percent |
| :--- | :---: | :---: | :---: |
| Hatsuga Genmai Business | 2,626 | 2,169 | $(17.4)$ |
| Kale juice business | 1,651 | 2,028 | 22.9 |
| IIMONO OHKOKU mail order business | 3,355 | 3,564 | 6.2 |
| Other | 1,910 | 1,742 | $(8.8)$ |
| Totals | 9,543 | 9,505 | $(0.4)$ |

In the Hatsuga Genmai business, sales were lower than in the previous comparable interim period. Mail order sales decreased in line with a decline in customer numbers, and wholesale remained weak.

In the Kale juice business, sales increased, supported by strong sales of powder-type kale juice with Twintose. Super Kale Juice Twintose Formula, a high value-added frozen product, was launched in July.

Sales through the IIMONO OHKOKU mail order business were higher than in the previous interim period, supported by strong catalogue sales.

Other sales declined, with weakness in sales of comfort undergarments and household sundries.

## Operating income

An operating loss of $¥ 138$ million was recorded, a reduction of $¥ 1,326$ from the loss recorded in the previous interim period. Factors contributing to the reduced operating loss included a return to operating profitability in the kale juice business and in the IIMONO OHKOKU mail order business.

## For reference: Sales network

|  | Number of stores <br> as of September 30, 2005 | Change compared to <br> March 31, 2005 |
| :--- | :---: | :---: |
| FANCL House | 109 | $(1)$ |
| FANCL House J | 53 | +16 |
| Genki Station | 9 | - |
| ATTENIR Shop | 10 | +1 |
| Other | 3 | - |
| Total | 184 | +16 |

## 2. Consolidated financial position

Cash and cash equivalents as of September 30,2005 were $¥ 24,621$ million, $¥ 2,314$ million higher than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flows from operating activities

Cash flow from operating activities during the six-month period under review was $¥ 4,673$ million. Factors that increased operating cash flow included pre-tax net income of $¥ 4,001$ million, an increase of $¥ 1,213$ million in depreciation and amortization, and an increase in trade payables of $¥ 588$ million. Factors reducing operating cash flow included corporate tax payments of $¥ 1,735$ million and a $¥ 955$ million reduction of the allowance for retirement benefits.

## Cash flows from investing activities

Cash used in investing activities during the period under review was $¥ 2,189$ million. This was largely the result of $¥ 724$ million used to acquire fixed assets for new stores, and $¥ 999$ million used in the acquisition of investment securities.

## Cash flows from financing activities

Cash flow from financing activities during the period under review was negative $¥ 168$ million. This was influenced primarily by $¥ 531$ million paid out in dividends and $¥ 327$ million received through such activities as the sale of treasury shares.

## Trends in Cash Flow-related Indices

|  | Interim period <br> ended <br> September <br> 2003 | FY ended <br> March 31, <br> 2004 | Interim period <br> ended <br> September <br> 2004 | FY ended <br> March 31, <br> 2005 | Interim period <br> ended <br> September <br> 2005 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Equity ratio (\%) <br> Equity ratio based on market <br> price (\%) | 84.1 | 83.6 | 84.9 | 83.4 | 84.1 |
| Debt service coverage (years) <br> Interest coverage ratio (times) | 03.9 | 95.7 | 110.6 | 110.9 | 147.7 |

Notes:

1. All indices are calculated from consolidated financial results figures.
2. Equity ratio = Total shareholders' equity/total assets
3. Equity ratio based on market price = Market capitalization/total assets
[Market capitalization = market price on last trading day of period $x$ total shares outstanding at end of period]
4. Debt service coverage = Interest-bearing debt/operating cash flow
5. Interest coverage ratio $=$ Operating cash flow/interest paid
[Operating cash flow is the Net Cash Provided From Operating Activities figure in the consolidated statements of
cash flows]
[Interest paid is the Interest Paid figure in the consolidated statements of cash flows

## (3) Business risks

1. Product development and competitive environment

In the FANCL Group's product development, the product planning and development division is responsible for formulating and proposing product plans based on customer needs and market research. In collaboration with related departments such as the Central Research Center, it makes final decisions on commercialization. At present, the Group develops cosmetics and nutritional supplements using its own technology, but there is no guarantee that this will result in successful development and new products. Further, in light of the increasing numbers of women with sensitive skin and greater health consciousness, there are more new entrants into the markets of cosmetics for sensitive skin and nutritional supplements and the appearance of similar products could operate to reduce the relative competitiveness of the FANCL lineup and hurt our growth potential and earning capabilities.

## 2. Product manufacturing and quality assurance

The FANCL Group's cosmetics, nutritional supplements and germinated brown rice are manufactured at five directly managed domestic factories, while kale juice and undergarments production is outsourced to subsidiaries. Departments in charge of procurement manage all aspects of raw materials purchases and, working in cooperation with marketing departments, disperse purchases among multiple suppliers and coordinate purchases with suppliers. Nevertheless, unanticipated conditions due to external factors may make it impossible to procure planned quantities. A quality assurance department has been established to improve product quality. At quality conferences it verifies the quality control situation with respective departments, and strives to maintain quality by conducting on-site plant inspections and other means. If a quality problem arises, it could impact negatively on the Group's operating results.
3. Disasters and bad weather

To minimize the effects of fire and natural disasters on its production system, the FANCL Group conducts periodic inspections and checking on all its facilities. Geographic dispersion of plants is intended to reduce risks. Nevertheless, there are no guarantees that the impact of fire or natural disaster can be fully prevented. The harvest volumes of rice and kale, the raw materials for germinated brown rice and kale juice, are subject to the vagaries of the weather. We therefore strive for dispersion of producing areas and raw material stockpiling, but weather factors can cause shortages and higher prices that impact adversely on Group operating results.
4. Limits of intellectual property protection

The Group is moving forward with securing patents and other rights to its accumulated technology and other intellectual property, but this is an area in which the legal basis is not fully prepared and cannot cover all business development domains. And because it takes at least a year and a half from patent application to publication, there is the possibility that there may be development investment in technology for which other companies have already sought patents. In future, after commercialization other companies' patents could be published and involve the Company in patent infringement cases.

## 5. Legal restrictions

The Cosmetic Businesses is governed by the Pharmaceutical Affairs Law to assure the quality, effectiveness and safety of pharmaceuticals, over-the-counter drugs, cosmetics and medical equipment. It is under this legislation that the FANCL Group manufactures and sells cosmetics and related products. The Nutritional Supplement Business is subject to the Food Sanitation Law, which prescribes food standards, additives, sanitation surveillance and business permissions. For foods for sale, the Nutrition Improvement Law prescribes standards for display of nutritional elements and caloric values. Those of the Company's supplements that meet certain requirements are also subject to the regulations of the functional foods health system, which enables selection with assurance of foods corresponding to consumers' eating habits.
The Group is also governed by the Specified Commercial Transactions Law, whose objectives are fair conduct of mail-order businesses for protection of consumers, and by the Law for Prevention of Unfair Premiums and Unfair Labeling, intended to prevent customer inducement by those means.
The Group has established a Compliance \& Legal Division, responsible for compliance and ensuring more thoroughgoing observance of laws and regulations. Notwithstanding this, any violations that occur may adversely affect the Group's operating results.

## 6. Personal information

The Group's use of mail order and the internet as its main sales channels has resulted in possession of personal information about many individuals. The Group strictly observes the "Guidelines for Personal Data Protection" prescribed by the Japan Direct Marketing Association, and has established an all-Company committee to reinforce the information control system. Continuous efforts are also made with regard to
employee education in this area. Nevertheless, should there occur leakage of such information outside the Company, a loss of customer trust could reduce sales and subject the Company to losses from payment of liability damages to customers.

## (4) Outlook for the full year

Certain elements of the economic environment are beginning to show positive signs, despite the continuation of a long period of stagnation.

In the Cosmetics business, revenues from FANCL cosmetics are expected to increase, supported by product renewals and new product development in core skin care products, along with new store openings. Sales of ATTENIR cosmetics are also expected to increase, supported by factors such as the introduction of new products.

In the Nutritional Supplements business, revenues are expected to increase, supported by the introduction of high added value products featuring proprietary materials and ingredients, along with store development as outlined above.
In the Hatsuga Genmai business, revenue is expected to be largely in line with the previous year, supported by enhancement of the product line up in the second half of the year.
In the kale juice business, revenues are expected to increase, supported by sales growth in powder-type kale juice.

Based on the above, consolidated net sales for the fiscal year ending March 31, 2006 are expected to increase $8.0 \%$ year on year to $¥ 95,000$ million. Ordinary income is forecast to increase $63.9 \%$ to $¥ 9,000$ million, with positive results from efforts to make more efficient use of advertising expenses and to reduce costs in other areas, despite higher personnel and other costs arising from the expansion of the store network. Consolidated net income for the year is forecast to increase $174.9 \%$ year on year to $¥ 4,700$ million.
For the fiscal year ending March 31, 2006 the planned dividend is $¥ 50.00$ per share, including an interim dividend payment of $¥ 25.00$.

## 4. Consolidated Interim Financial Statements



| Consolidated Interim Balance Sheets |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |  |
|  | As of September 30, 2005 |  | As of March 31, 2005 |  | As ofSeptember 30, 2004 |  |
| LIABILITIES |  | \% |  | \% |  | \% |
| I. Current liabilities: |  |  |  |  |  |  |
| Notes and accounts payable. | 3,638 |  | 3,049 |  | 2,904 |  |
| Accrued liabilities | 4,210 |  | 3,985 |  | 3,805 |  |
| Accrued expenses | 298 |  | 494 |  | 387 |  |
| Accrued income taxes. | 1,529 |  | 1,914 |  | 733 |  |
| Allowance for bonuses. | 1,046 |  | 781 |  | 759 |  |
| Others ..................................................... | 355 |  | 233 |  | 199 |  |
| Total current liabilities ............................. | 11,078 | 13.7 | 10,457 | 13.2 | 8,789 | 11.4 |
| II. Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses.. | 1,249 |  | 1,194 |  | 1,230 |  |
| Allowance for directors' retirement bonuses . | 162 |  | 1,117 |  | 1,081 |  |
| Others ............................................... | 392 |  | 442 |  | 509 |  |
| Total long-term liabilities ........................... | 1,803 | 2.2 | 2,754 | 3.4 | 2,821 | 3.7 |
| Total liabilities ....................................... | 12,882 | 15.9 | 13,212 | 16.6 | 11,611 | 15.1 |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |
| I. Common stock .. | 10,795 | 13.3 | 10,795 | 13.6 | 10,795 | 14.1 |
| II. Capital reserve .. | 11,752 | 14.5 | 11,706 | 14.8 | 11,706 | 15.2 |
| III. Retained earnings .... | 53,009 | 65.2 | 51,172 | 64.4 | 50,144 | 65.3 |
| IV. Net Unrealized holding gain on other securities $\qquad$ | 43 | 0.0 | 26 | 0.0 | 22 | 0.0 |
| V. Foreign currency translation adjustment..... | (4) | (0.0) | (4) | (0.0) | (4) | (0.0) |
| VI. Treasury stock ....................................... | $(7,211)$ | (8.9) | $(7,492)$ | (9.4) | $(7,477)$ | (9.7) |
| Total shareholders' equity ...................... | 68,384 | 84.1 | 66,203 | 83.4 | 65,185 | 84.9 |
| Total Liabilities and Shareholders' Equity... | 81,266 | 100.0 | 79,416 | 100.0 | 76,796 | 100.0 |


| Consolidated Interim Statements of Income |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |  |
|  | April 1 to September 30, 2005 |  | April 1 toSeptember 30, 2004 |  | FY ended March 31, 2005 |  |
| Net sales.. | 45,766 | 100.0 | 42,245 | 100.0 | 87,937 | 100.0 |
| Cost of sales. | 15,789 | 34.5 | 14,481 | 34.3 | 30,031 | 34.2 |
| Gross profit | 29,977 | 65.5 | 27,764 | 65.7 | 57,905 | 65.8 |
| Selling, general and administrative expenses | 25,806 | 56.4 | 26,471 | 62.6 | 52,476 | 59.7 |
| Operating income........ | 4,171 | 9.1 | 1,292 | 3.1 | 5,428 | 6.2 |
| Net operating income | 429 | 0.9 | 414 | 1.0 | 770 | 0.9 |
| Interest and dividend income.. | 38 |  | 21 |  | 56 |  |
| Other non-operating income... | 391 |  | 392 |  | 713 |  |
| Net operating expenses. | 151 | 0.3 | 217 | 0.5 | 709 | 0.8 |
| Loss on disposal of obsolete inventories | 114 |  | 185 |  | 681 |  |
| Other non-operating expenses . | 36 |  | 31 |  | 27 |  |
| Ordinary income........ | 4,449 | 9.7 | 1,490 | 3.5 | 5,490 | 6.2 |
| Extraordinary income.. | -- | -- | 57 | 0.1 | 57 | 0.1 |
| Gain on sale of investment securities. | -- |  | 57 |  | 57 |  |
| Extraordinary expenses ........ | 447 | 1.0 | 281 | 0.6 | 1,181 | 1.3 |
| Loss on disposal of fixed assets. | 77 |  | 119 |  | 335 |  |
| Impairment loss.. | 237 |  | -- |  | -- |  |
| Directors' retirement benefit expenses | 71 |  | 18 |  | 39 |  |
| Transfer of reserve for allowances for doubtful accounts. | -- |  | -- |  | 129 |  |
| Valuation loss on inventories. | -- |  | -- |  | 103 |  |
| Loss on cancellation of leases... | 55 |  | 143 |  | 434 |  |
| Special retirement benefit... | -- |  | -- |  | 139 |  |
| Other extraordinary expenses.. | 5 |  | -- |  | -- |  |
| Income before income taxes.. | 4,001 | 8.7 | 1,266 | 3.0 | 4,366 | 5.0 |
| Income taxes .. | 1,350 | 2.9 | 650 | 1.5 | 2,532 | 2.9 |
| Adjustment for income taxes .................... | 318 | 0.7 | 466 | 1.1 | 124 | 0.1 |
| Net income ..................................... | 2,332 | 5.1 | 148 | 0.4 | 1,709 | 1.9 |

## Consolidated Statements of Retained Earnings



| Consolidated Statements of Cash Flows |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | Millions of yen |
|  | $\begin{gathered} \text { April } 1 \text { to } \\ \text { September 30, } \\ 2005 \end{gathered}$ | April 1 to September 30, 2004 | FY ended March 31, 2005 |
| I. Cash flows from operating activities |  |  |  |
| Income before income taxes | 4,001 | 1,266 | 4,366 |
| Depreciation and amortization | 1,213 | 1,181 | 2,464 |
| Impairment loss.. | 237 | -- | -- |
| Amortization in excess of investment cost over equity in net assets of consolidated subsidiaries.. | 136 | 136 | 272 |
| Increase (decrease) in allowance for bonuses. | 265 | (3) | 17 |
| Increase (decrease) in allowance for doubtful accounts. | (21) | (45) | 131 |
| Increase (decrease) in allowances for directors' retirement bonuses. | (955) | (128) | (92) |
| Increase (decrease) in allowance for retirement benefits $\qquad$ | 54 | 34 | (1) |
| Interest and dividend income | (38) | (21) | (56) |
| Gain on sale of investment securities | -- | (57) | (57) |
| Investment gain on anonymous association | (82) | (69) | (159) |
| Net refund of insurance premiums. | (177) | (187) | (266) |
| Loss on sale of tangible fixed assets | 4 | -- | 92 |
| Loss on disposal of tangible fixed assets.. | 31 | 115 | 520 |
| Decrease (increase) in trade receivables. | (448) | (448) | (899) |
| Decrease (increase) in inventories.. | (100) | (517) | (191) |
| Decrease (increase) in other current assets | 869 | 364 | (338) |
| Increase (decrease) in trade payables.. | 588 | (268) | (122) |
| Increase (decrease) in other current liabilities | 185 | (687) | (342) |
| Increase (decrease) in other fixed liabilities. | (50) | 92 | 24 |
| Others ......................................... | 42 | 14 | 22 |
| Sub-total........................................................ | 5,756 | 768 | 5,384 |
| Interest and dividends received | 25 | 27 | 57 |
| Refund on insurance premiums | 626 | 558 | 705 |
| Income taxes paid.............................................. | $(1,735)$ | $(1,069)$ | $(1,510)$ |
| Net cash provided by (used in) operating activities $\qquad$ | 4,673 | 285 | 4,637 |
| II. Cash flows from investing activities |  |  |  |
| Repayment of fixed-term deposits ...... | -- | -- | $(1,500)$ |
| Acquisition of investment securities. | (999) | -- | -- |
| Payment for purchase of tangible fixed assets | (724) | (652) | $(1,703)$ |
| Proceeds from sales of tangible fixed assets. | 3 | -- | 10 |
| Payment for purchase of intangible fixed assets. | (270) | (53) | (238) |
| Proceeds from sales of intangible fixed assets...... | -- | -- | 0 |
| Payment for purchase of investment securities.. | -- | -- | (840) |
| Proceeds from sales of investment securities.. | -- | 115 | 115 |
| Payments for purchase of investments in affiliates .. | -- | -- | (226) |
| Lending of loans.... | (55) | (13) | (219) |
| Proceeds from collection of loans . | 23 | 15 | 34 |
| Payment for purchase of other investments. | (188) | (389) | (441) |
| Proceeds from sales of other investments .. | 22 | 76 | 111 |
| Proceeds from capital decrease of affiliated companies | -- | 90 | 90 |
| Net cash used in investing activities ................. | $(2,189)$ | (810) | $(4,807)$ |

[Continued on next page]
[Continued from previous page]

| III. Cash flows from financing activities |  |  |  |
| :---: | :---: | :---: | :---: |
| Proceeds from capital increase by minority shareholders | 36 | -- | -- |
| Payment for purchase of treasury stock. | 327 | (12) | (26) |
| Cash dividends paid. | (531) | (531) | $(1,063)$ |
| Net cash used in financing activities.. | (168) | (542) | $(1,090)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents $\qquad$ | -- | 5 | 5 |
| V. Net increase in cash and cash equivalents .... | 2,314 | $(1,062)$ | $(1,253)$ |
| VI. Cash and cash equivalents at the beginning of the period $\qquad$ | 22,307 | 23,561 | 23,561 |
| VII. Cash and cash equivalents at end of period... | 24,621 | 22,498 | 22,307 |

## Significant items for the Preparation of Consolidated Interim Financial Statements

1. Scope of Consolidation

Principal affiliated companies are described in "1. FANCL Group".
Number of consolidated subsidiaries 6
Number of non-consolidated subsidiaries 6
Non-consolidated subsidiaries are not included in the scope of consolidation because they are small-sized companies and their respective total assets, net income (in proportion to equity) and retained earnings (in proportion to equity) would not have a significant effect on the interim consolidated financial statements.
2. Application of the Equity Method

The Company's six non-consolidated subsidiaries mentioned above and three affiliated companies did not significantly influence the net income or retained earnings of the Company and are thus accounted for using the cost method, rather than the equity method.
3. Fiscal Year-End of Consolidated Subsidiaries

Among consolidated subsidiaries, the interim period closing date of FANCL ASIA (PTE., LTD. is June 30. The financial statements as of the closing date are used in preparing the consolidated financial statements. Consolidation adjustments are made as necessary for significant transactions occurring until the consolidated closing date.
4. Accounting Standards
(1) Basis and method for valuation of major assets
(a) Securities

Other marketable securities:
Stocks with market value:

Stocks with no market value:
(b) Derivatives:
(c) Inventories

Finished goods, work in process, raw materials:
Merchandise:
Supplies:
At lower of cost or market by the moving average method, based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full capital costing method; cost of disposal is calculated by the moving average method.)

At cost by the average method
Market value method

At cost by the average method At cost by the monthly average method At cost by the last purchase price method
(2) Depreciation of Fixed Assets
(a) Tangible fixed assets:

Declining balance method based on estimated useful life, with the exception of buildings (excluding attached structures) acquired on or after April 1, 1998, which are depreciated by the straight-line method.
The estimated useful lives for such assets are as follows:

Buildings and structures:
Machinery and transport equipment:
Furniture, tools and fixtures:
(b) Intangible fixed assets:
(c) Long-term prepaid expenses:

3-50 years
2-22 years
2-20 years
Straight-line method, with the exception of software intended for internal use, which is amortized by the straight-line method over its estimated useful life (five years)
Straight-line method
(3) Allowances
(a) Allowance for doubtful accounts:

The Company makes provisions against estimated uncollectible receivables sufficient to cover possible losses on the collection of receivables based on a review of the potential for recovery of individual receivables.
(b) Allowance for bonuses:

To prepare for future bonus payments to employees, the Company makes provisions in the amount accrued based on the estimated payment.
(c) Allowance for retirement bonuses:

To prepare for future retirement benefit payments to employees, the Company makes provisions in the amount recognized as accruing at the end of the consolidated fiscal year based on the estimated retirement benefit obligation and pension assets at the end of the consolidated fiscal year.

Actuarial gains and losses are charged to income on a straight-line basis over a certain number of years (five years) within the average remaining years of service starting from the year after the gain or loss arises.
(d) Allowance for directors' retirement bonuses:

To prepare for future retirement bonus payments to directors, the Company makes the necessary provisions at the end of the fiscal year based on internal regulations.
(4) Foreign currency-denominated assets and liabilities

Assets and liabilities denominated in foreign currencies are translated at the exchange rates prevailing at the balance sheet date and differences are accounted for as income or losses. Foreign currency-denominated assets and liabilities hedged by forward exchange contracts are translated at the contracted rate of exchange.
(5) Leases

Finance leases other than those which transfer the right of ownership to the lessee are accounted for in the same manner as ordinary operating lease transactions.
(6) Hedge accounting

Hedge accounting policy:

Hedging instruments/targets:
Policy regarding use of hedging:

Method of assessing hedge effectiveness:

Other risk management information relevant to hedge accounting:
(7) Others

Derivative instruments are accounted for using deferral hedge accounting. Forward exchange contracts meeting the appropriate criteria are accounted for using the allocation method. Forward exchange contracts/payables or forecast transactions denominated in foreign currencies. The Company enters into forward exchange and interest rate swap contracts in the normal course of its business to manage currency and interest rate exposure.
As a rule, the Company use individual forward exchange contracts and thus does not assess hedge effectiveness.
The Company has formulated standards to govern its use of derivatives. The use of derivatives in daily business is managed by the Accounting Department, which reports to the Board of Directors on the progress of transactions. Consolidated subsidiaries do not engage in derivative transactions.

All transactions are posted in amounts prior to deduction of consumption and other taxes.
5. Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows consist primarily of cash on hand, cash deposits and short-term, highly liquid investments with original maturities of three months or less which are readily convertible into cash with insignificant risk of change in value.

## Change in accounting treatment

- Accounting standards for impairment of fixed assets

Starting from the interim period under review, accounts have been prepared in accordance with Accounting Standards for Impairment of Fixed Assets (issued by the Accounting Standards Board of Japan on August 9, 2002) and the Financial Accounting Standards Implementation Guidance No. 6, "Implementation Guidance for Accounting Standards for Impairment of Fixed Assets" (issued by the Accounting Standards Board of Japan on October 31, 2003). In accordance with the adoption of these standards and implementation guidance, impairment losses of $¥ 237$ million on land and buildings have been recorded as an extraordinary loss. Compared to the former accounting standard, this resulted in a decrease in net income before taxes and other adjustments for the interim period of $¥ 237$ million.

Impairment amounts on fixed assets are deducted directly from asset values as recorded on adjusted consolidated balance sheets.

## Notes to Consolidated Interim Balance Sheets

(Millions of yen)

|  | As of September <br> 30,2005 | As of September <br> 30,2004 | As of March 31, <br> 2005 |
| :--- | :--- | :---: | :---: | :---: |
| 1.Accumulated depreciation of tangible <br> fixed assets | 13,720 | 13,069 | 13,338 |
| 2.Contingent liabilities <br> Note: Depreciation totals do not include impairment losses. | 2,295 | 2,667 | 2,481 |

## Notes to Consolidated Interim Statements of Income

|  | Interim period ended September 30, 2005 | Interim period ended September 30, 2004 | (Millions of yen) <br> Full year ended March 31, 2005 |
| :---: | :---: | :---: | :---: |
| 1. Principal components of selling, general and administrative expenses |  |  |  |
| Advertising | 4,700 | 6,031 | 11,105 |
| Sales promotions | 4,315 | 4,789 | 9,475 |
| Transport | 2,026 | 2,057 | 4,240 |
| Communications | 1,007 | 1,119 | 2,199 |
| Fees | 2,698 | 2,293 | 4,780 |
| Salaries | 4,011 | 3,575 | 7,444 |
| Depreciation | 678 | 696 | 1,450 |
| Transfer of reserve for doubtful accounts | 3 | 13 | 41 |
| 2. R\&D expenses included in general and administrative and manufacturing expenses |  |  |  |
|  | 999 | 1,055 | 1,958 |
| 3. Impairment losses |  |  |  |
| Idle land and buildings (Yokohama City, Kanagawa Prefecture) | 237 | -- | -- |

## Notes to Consolidated Interim Statements of Cash Flows

Relationship between the ending balance of cash and cash equivalents and the category names used in the consolidated balance sheets
(Millions of yen)

|  | As of September | As of September | As of March 31, |
| :--- | ---: | ---: | ---: |
|  | 30,2005 | 30,2004 | 2005 |
| Cash and deposits account | 18,695 | 14,765 | 17,380 |
| Securities account | 6,926 | 7,733 | 4,926 |
| $\quad$ Total | 25,621 | 22,498 | 22,307 |
| Deposits with maturities of more than | $(999)$ | -- | -- |
| three months |  | 24,498 | 22,307 |
| Cash and cash equivalents | 24,621 |  |  |

## Leases

1. Finance leases in which the right of ownership is not transferred to the lessee
(Millions of yen)
2. Purchase cost, accumulated depreciation and balance at end of period

|  | As of September <br> 30,2005 | As of September <br> 30,2004 | As of March 31, <br> 2005 |
| :--- | :---: | :---: | :---: |
| Machinery and transport equipment: |  |  |  |
| Purchase cost | 5,512 | 5,320 | 4,515 |
| Accumulated depreciation | 1,939 | 1,798 | 1,589 |
| Balance at end of period | 3,572 | 3,521 | 2,926 |
| Furniture, tools and fixtures: |  |  |  |
| Purchase cost | 894 | 636 | 1,027 |
| Accumulated depreciation | 244 | 393 | 448 |
| Balance at end of period | 649 | 243 | 579 |
| Total: |  |  |  |
| Purchase cost | 6,406 | 5,957 | 5,550 |
| Accumulated depreciation | 2,183 | 2,192 | 2,043 |
| Balance at end of period | 4,222 | 3,765 | 3,507 |

(Millions of yen)
2. Future lease payments

|  | As of September |  |  |
| :--- | :---: | :---: | :---: |
| 30,2005 | As of September | As of March 31, |  |
|  |  | 30,2004 | 2005 |
| Within one year | 864 | 740 |  |
| More than one year | 3,343 | 2,971 | 745 |
| Total | 4,208 | 3,711 | 2,790 |

(Millions of yen)
3. Outstanding lease payments and depreciation

|  | As of September <br> 30,2005 | As of September <br> 30,2004 | As of March 31, <br> 2005 |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| Outstanding lease payments | 543 | 525 | 910 |
| Depreciation expenses | 439 | 405 | 840 |
| Interest expense | 53 | 46 | 89 |

4. Method of calculating depreciation and interest expenses

Depreciation expense is calculated by the straight -line method over the lease term of the lease asset assuming no residual value. Interest expense is calculated by the interest method, whereby the difference between total lease payment and purchase cost is distributed in equal installments over the term of the lease.
(Millions of yen)
5. Operating leases

Future lease payments

|  | As of September | As of September | As of March 31, |
| :--- | ---: | ---: | ---: |
| 30, 2005 | 30,2004 | 2005 |  |
| Within one year | 1 | 2 | 1 |
| More than one year | 2 | 4 | 3 |
| Total | 4 | 6 | 5 |

## 5. Segment Information

## 1. Business Segments

April 1 to September 30, 2005

| April 1 to September 30, 2005 |  | Cosmetics <br> Business | Nutritional <br> Supplements of yen) <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales: <br> (1) Sales to external <br> customers | 19,736 | 16,524 | 9,505 | 45,766 | -- | 45,766 |
| (2) Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 19,736 | 16,524 | 9,505 | 45,766 | -- | 45,766 |
| Operating <br> expenses | 17,375 | 13,743 | 9,643 | 40,763 | 831 | 41,595 |
| Operating income <br> (loss) | 2,361 | 2,780 | $(138)$ | 5,003 | $(831)$ | 4,171 |

April 1 to September 30, 2004 (Millions of yen)

| April 1 to September 30, 2004 | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales: <br> (1) Sales to external <br> customers | 17,852 | 14,850 | 9,543 | 42,245 | -- | 42,245 |
| (2) Inter-segmental <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 17,852 | 14,850 | 9,543 | 42,245 | -- | 42,245 |
| Operating <br> expenses | 15,796 | 13,120 | 11,008 | 39,925 | 1,027 | 40,953 |
| Operating income <br> (loss) | 2,055 | 1,729 | $(1,465)$ | 2,319 | $(1,027)$ | 1,292 |

Fiscal year ended March 31, 2005

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales: <br> (1) Sales to external <br> customers | 37,098 | 31,131 | 19,706 | 87,937 | -- | 87,937 |
| (2) Inter-segmental <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 37,098 | 31,131 | 19,706 | 87,937 | --1 | 87,937 |
| Operating <br> expenses | 32,352 | 26,493 | 21,674 | 80,520 | 1,988 | 82,508 |
| Operating income <br> (loss) | 4,745 | 4,638 | $(1,967)$ | 7,417 | $(1,988)$ | 5,428 |

## Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:

Cosmetic Business: Mail-order and retail sales and wholesaling of a variety of cosmetics products
Nutritional Supplements Business: Mail-order and retail sales and wholesaling of a variety of nutritional supplements Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga Genmai (germinated brown rice) and Kale Juice, etc.
3. Unallocatable operating expenses included in "Eliminations or Corporate" consist of operating expenses incurred by the

## 2. Geographic Area

During the current interim period from April 1 to September 30, 2005, the previous interim period from April 1 to September 30, 2004, and the fiscal year ended March 31, 2005 sales in Japan accounted for more than 90 percent of total net sales. Therefore, segment information by geographic area is not provided.

## 3. Overseas Sales

Sales in overseas markets accounted for less than 10 percent of consolidated net sales in the interim period from April 1 to September 30, 2005, the interim period from April 1 to September 30, 2004, and the fiscal year ended March 31, 2005. Accordingly, overseas sales information is not provided.

## 6. Production, Orders and Sales

1. Production

Actual Production
(Millions of yen)

| Item | Term | April 1 to September 30, <br> 2005 | April 1 to September 30, <br> 2004 |
| :--- | ---: | ---: | ---: |
| Cosmetics | 18,257 | FY ended March 31, 2005 |  |
| Nutritional supplements | 16,562 | 19,538 | 36,994 |
| Others | 4,518 | 15,120 | 31,111 |
| Total | 39,338 | 4,945 | 8,953 |

Notes:

1. Others refers to actual production of Hatsuga Genmai (germinated brown rice) and kale juice.
2. Amounts represent sales prices.
3. Amounts are prior to the deduction of national and regional consumption taxes.
4. Production for the previous interim period includes items produced for promotion purposes.
5. Orders

Production is conducted based on sales forecasts. Accordingly, order information is not available.
3. Sales

Sales by Product Category
(Millions of yen)

| Item | Term | April 1 to September 30, <br> 2005 | April 1 to September 30, <br> 2004 |
| :--- | ---: | ---: | ---: |
| Cosmetics | 19,736 | 17,852 | FY ended March 31 |
| Nutritional supplements | 16,524 | 14,850 | 37,098 |
| Others | 9,505 | 9,543 | 31,131 |
| Total | 45,766 | 42,245 | 19,706 |

Notes:

1. Others includes sales of Hatsuga Genmai (germinated brown rice), Kale Juice, undergarments, sundries and other products.
2. Amounts are prior to the deduction of national and regional consumption taxes.

## 7. Securities

1. Market Value of Other Marketable Securities
(Millions of yen)

| Type | April 1 to September 30, 2005 |  |  | April 1 to September 30, 2004 |  |  | FY ended March 31, 2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Acquisition <br> Cost | Book <br> Value | Unrealized <br> Gain | Acquisition <br> Cost | Book <br> Value | Unrealized <br> Gain | Acquisition <br> Cost | Book <br> Value | Unrealized Gain |
| 1. Stocks | 66 | 140 | 73 | 66 | 103 | 37 | 66 | 111 | 45 |
| 2. Bonds | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| 3. Others | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Total | 66 | 140 | 73 | 66 | 103 | 37 | 66 | 111 | 45 |

2. Securities for which Market Value is Not Calculated
(Millions of yen)

| Type | April 1 to September 30, 2005 | April 1 to September 30, 2004 | FY ended March 31, 2005 |
| :---: | :---: | :---: | :---: |
|  | Book Value | Book Value | Book Value |
| Other marketable securities (Current assets) |  |  |  |
| ```Money management funds (MMF)``` | 2,927 | 4,726 | 3,926 |
| Free financial funds (FFF) | -- | 3,006 | -- |
| Commercial paper (CP) | 2,999 | -- | 999 |
| Bonds (Fixed assets) | 999 | -- | --- |
| Unlisted stocks (excluding | 124 | 90 | 130 |
| over-the-counter stocks) |  |  |  |
| Unlisted foreign bonds | 800 | -- | 800 |
| Total | 7,850 | 7,823 | 5,857 |

Note: No market value has been calculated for discount bonds acquired with four-month maturities

## 8. Value of Derivative Contracts, Market Value and valuation Gain and Losses

As of September 30, 2005
No pertinent derivative transactions were undertaken during the interim period ended September 30, 2005. The Company did undertake forward exchange contracts during the period, but these are accounted for using hedge accounting and are therefore not indicated herein.

## As of September 30, 2004

No pertinent derivative transactions were undertaken during the interim period ended September 30, 2004. The Company did undertake forward exchange contracts during the period, but these are accounted for using hedge accounting and are therefore not indicated herein.

## As of March 31, 2005

No pertinent derivative transactions were undertaken during the fiscal year ended March 31, 2005.
The Company did undertake forward exchange contracts during the period, but these are accounted for using hedge accounting and are therefore not indicated herein.


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

[^1]:    ${ }^{1}$ Note: All comparisons are with the interim period of the previous fiscal year, unless otherwise stated.

