## FANCL Corporation

## Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2007

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## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

Third quarter results for the Fiscal Year Ending March 31, 2007

## FANCL CORPORATION

January 31, 2007
www.fancl.co.jp

| Stock exchangeContact: | kyo ${ }^{\text {st }}$ section, code number 4921 |
| :---: | :---: |
|  | Yoshinori Harigae |
|  | Managing Executive Officer and Director/General |
|  | Manager of Administrative Headquarters |
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|  | Kenji Fujiwara, CEO and Representative Director |

1) Notes to preparation of these financial statements
(1) Use of simplified accounting methods: Yes

Details
Method of depreciation of fixed assets:

1. Tangible fixed assets:
Nine-month portion of estimated amount for the year
2. Intangible fixed assets:
Nine-month portion of estimated amount for the year

Standard for stating income taxes: Calculated using the estimated annual tax rate based on the effective statutory tax rate Simplified procedures are used for amounts with an immaterial effect
(2) Changes from accounting methods used in most recent consolidated fiscal year: None
(3) Changes in scope of consolidation and application of equity method: None
2) Consolidated results for the third quarter of Fiscal 2007 (April 1, 2006 to December 31, 2006)

| (1) Sales and Income | Millions of yen, rounded down |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2006 |  | Nine months ended December 31, 2005 |  | Year ended March 31, 2006 |
|  |  | Change \% |  | ange \% |  |
| Net sales | 74,223 | 3.0 | 72,050 | 8.8 | 95,322 |
| Operating income | 5,749 | (24.2) | 7,580 | 100.4 | 8,574 |
| Ordinary income. | 5,862 | (26.9) | 8,015 | 101.4 | 9,113 |
| Net income. | 3,602 | (20.1) | 4,507 | 214.2 | 5,183 |
| Earnings per share ( $¥$ ).. | 55.86 |  | 211.30 |  | 242.56 |
| Earnings per share (diluted) (¥)........................... | 55.17 |  | 209.29 |  | 240.78 |

Notes: (1) The percentages shown for above are a comparison with the same period in the previous fiscal year.
(2) On April 1, 2006, a 1:3 share split took place. Per share figures adjusted to eliminate effect of share split are as follows:

Earnings per share: Nine months ended December 31, 2005: $\quad ¥ 70.43 \quad$ Full year ended March 31, 2006: $¥ 80.85$
Earnings per share (diluted): Nine months ended December 31, 2005: $¥ 69.76 \quad$ Full year ended March 31, 2006: $¥ 80.26$

| (2) Consolidated Financial Position | Millions of yen, rounded down |  |  |
| :---: | :---: | :---: | :---: |
|  | As of December 31, 2006 | As of December 31, 2005 | As of March 31, 2006 |
| Total assets. | 84,416 | 83,611 | 85,147 |
| Shareholders' equity. | 72,085 | 70,375 | 71,405 |
| Shareholders' equity/total assets (\%). | 85.4\% | 84.2\% | 83.9\% |
| Shareholders' equity per share ( $\ddagger$ ) ....................... | 1,132.45 | 3,281.58 | 3,317.02 |

Note: On April 1, 2006, a 1:3 share split took place. Per share figures adjusted to eliminate effect of share split are as follows:
Net assets per share: Nine months ended December 31, 2005: $¥ 1,093.86 \quad$ Full year ended March 31, 2006: $¥ 1,105.67$

| (3) Cash Flows | Millions of yen, rounded down |  |  |
| :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2006 | Nine months ended December 31, 2005 | Year ended March 31, 2006 |
| Net cash provided by (used in) operating activities. | 1,494 | 5,318 | 9,162 |
| Net cash used in investing activities | $(2,566)$ | $(3,723)$ | $(10,280)$ |
| Net cash used in financing activities | $(2,754)$ | (305) | (21) |
| Cash and cash equivalents at end of period | 17,341 | 23,596 | 21,167 |

3) Consolidated forecasts for the fiscal year ending March 31, 2007 (April 1, 2006 to March 31, 2007) Millions of yen


Note: Consolidated net income per share forecast for the fiscal year ending March 31, 2007: $¥ 63.34$
This forecast contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Qualitative information regarding this results forecast:
Performance is largely in line with expectations and there are no changes to the forecast made October 25, 2006.

## Consolidated operating results ${ }^{1}$

The domestic economy in the period under review has continued its gradually recovery and corporate expenditure appears to be expanding despite new record highs of crude oil prices and other concerns. In the cosmetics industry sales of skincare and make-up products continued to perform well. In the nutritional supplements industry, market growth slackened as a result of negative coverage and the cooling off of a boom in products such as Co-enzyme $Q_{10}$.

## Net Sales

Consolidated net sales increased $3.0 \%$ to $¥ 74,223$ million due to strong sales in the Cosmetics business and Other businesses such as IIMONO OHKOKU mail-order business.

## Ordinary Income

Consolidated ordinary income decreased $26.9 \%$ to $¥ 5,862$ million largely due to due to a decrease in sales from highly profitable nutritional supplements businesses and a $¥ 1,320$ million increase in advertising and sales promotion expenses aimed at strengthening our customer base. The ordinary income margin decreased 3.2 percentage points to $7.9 \%$.

## Net Income

Consolidated net income for the period under review decreased $20.1 \%$ to $¥ 3,602$ million, and the net income margin decreased 1.4 percentage points to $4.9 \%$

## Consolidated financial position

Cash and cash equivalents as of December 31, 2006 were $¥ 17,341$ million, a decrease of $¥ 3,826$ million over the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flow from operating activities

Cash flow from operating activities during the nine-month period under review was $¥ 1,494$ million. Main contributing factors included income before income taxes of $¥ 5,539$ million and an increase of $¥ 1,962$ million in depreciation and amortization, while factors reducing operating cash flow included a $¥ 1,839$ million increase in accounts receivable and corporate tax payments of $¥ 3,195$ million.

## Cash flow from investing activities

Cash flow used in investing activities during the period under review was $¥ 2,566$ million. This was largely the result of a $¥ 1,829$ million expense related to the acquisition of tangible fixed assets and $¥ 1,200$ million for the acquisition of intangible fixed assets.

## Cash flow from financing activities

Cash flow from financing activities during the period under review was $¥ 2,754$ million. This was largely due to the $¥ 1,490$ million net expense for the acquisition and sale of treasury stock and an outflow of $¥ 1,263$ million for the distribution of dividends.

[^1]
## 1. Consolidated Third Quarter Financial Statements

| Consolidated Third Quarter Balance Sheets |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |  |
|  | As ofDecember 31, 2006 |  | As ofDecember 31, 2005 |  | As ofMarch 31, 2006 |  |
| ASSETS |  | \% |  | \% |  | \% |
| I. Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents. | 15,501 |  | 19,169 |  | 19,247 |  |
| Notes and accounts receivable. | 10,816 |  | 10,734 |  | 8,977 |  |
| Marketable securities . | 8,003 |  | 6,129 |  | 8,625 |  |
| Inventories | 7,041 |  | 7,169 |  | 6,680 |  |
| Others | 1,899 |  | 1,502 |  | 1,436 |  |
| Total current assets................................ | 43,262 | 51.2 | 44,705 | 53.5 | 44,965 | 52.8 |
| II. Fixed assets: |  |  |  |  |  |  |
| Tangible fixed assets |  |  |  |  |  |  |
| Buildings and structures. | 12,158 |  | 12,477 |  | 12,486 |  |
| Land. | 10,636 |  | 10,720 |  | 10,636 |  |
| Others ..................................................... | 2,841 |  | 2,654 |  | 2,670 |  |
| Total tangible fixed assets....................... | 25,637 | 30.4 | 25,852 | 30.9 | 25,793 | 30.3 |
| Intangible fixed assets | 2,558 | 3.0 | 1,299 | 1.6 | 1,516 | 1.8 |
| Investments and other assets |  |  |  |  |  |  |
| Investments securities | 2,039 |  | 1,977 |  | 2,206 |  |
| Long-term loans receivable | 685 |  | 683 |  | 696 |  |
| Guarantee money .. | 2,713 |  | 2,673 |  | 2,715 |  |
| Others................. | 7,518 |  | 6,419 |  | 7,432 |  |
| Total investments and other assets ........... | 12,957 | 15.4 | 11,754 | 14.0 | 12,871 | 15.1 |
| Total fixed assets ................................ | 41,153 | 48.8 | 38,906 | 46.5 | 40,182 | 47.2 |
| Total Assets............................................. | 84,416 | 100.0 | 83,611 | 100.0 | 85,147 | 100.0 |
| LIABILITIES |  |  |  |  |  |  |
| I. Current liabilities: |  |  |  |  |  |  |
| Notes and accounts payable... | 3,982 |  | 4,171 |  | 4,007 |  |
| Accrued liabilities .. | 3,707 |  | 3,679 |  | 3,918 |  |
| Accrued income taxes. | 741 |  | 1,839 |  | 2,055 |  |
| Others .................................................... | 1,916 |  | 1,706 |  | 1,948 |  |
| Total current liabilities .............................. | 10,348 | 12.3 | 11,397 | 13.6 | 11,929 | 14.0 |
| II. Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses.......... | 1,366 |  | 1,264 |  | 1,281 |  |
| Allowance for directors' retirement bonuses . | 216 |  | 177 |  | 188 |  |
| Others ..................................................... | 275 |  | 397 |  | 342 |  |
| Total long-term liabilities .......................... | 1,858 | 2.2 | 1,838 | 2.2 | 1,812 | 2.1 |
| Total liabilities..................................... | 12,207 | 14.5 | 13,236 | 15.8 | 13,742 | 16.1 |


|  | As of December 31, 2006 |  | As of December 31, 2005 |  | As of March 31, 2006 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |
| I. Common stock | -- | -- | 10,795 | 12.9 | 10,795 | 12.7 |
| II. Capital reserve . | -- | -- | 11,806 | 14.1 | 11,846 | 13.9 |
| III. Retained earnings . | -- | -- | 54,650 | 65.4 | 55,326 | 65.0 |
| IV. Net Unrealized holding gain on other securities $\qquad$ | -- | -- | 43 | 0.1 | 66 | 0.1 |
| V. Foreign currency translation adjustment..... | -- | -- | (4) | (0.0) | (4) | (0.0) |
| VI. Treasury stock ....................................... | -- | -- | $(6,915)$ | (8.3) | $(6,624)$ | (7.8) |
| Total shareholders' equity ...................... | -- | -- | 70,375 | 84.2 | 71,405 | 83.9 |
| Total Liabilities and Shareholders' Equity ....... | -- | -- | 83,611 | 100.0 | 85,147 | 100.0 |
| NET ASSETS |  |  |  |  |  |  |
| I. Shareholders' equity |  |  |  |  |  |  |
| Common stock..... | 10,795 | 12.8 | -- | -- | -- | -- |
| Capital reserve . | 11,857 | 14.0 | -- | -- | -- | -- |
| Retained earnings | 57,506 | 68.1 | -- | -- | -- | -- |
| Treasury stock. | $(8,125)$ | (9.6) | -- | -- | -- | -- |
| Total shareholders' equity... | 72,033 | 85.3 | -- | -- | -- | -- |
| II. Valuation and translation gain.. | 52 | 0.1 | -- | -- | -- | -- |
| III. Share warrants....................................... | 123 | 0.1 | -- | -- | -- | -- |
| Total net assets ...................................... | 72,209 | 85.5 | -- | -- | -- | -- |
| Total Liabilities and Net Assets .................. | 84,416 | 100.0 | -- | -- | -- | -- |


| Consolidated Third Quarter Statements of Income |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |  |
|  | April 1 to December 31, 2006 |  | ```April 1 to December 31, 2005``` |  | FY ended March 31, 2006 |  |
| Net sales..... | 74,223 | 100.0 | 72,050 | 100.0 | 95,322 | 100.0 |
| Cost of sales. | 25,993 | 35.0 | 24,811 | 34.4 | 33,239 | 34.9 |
| Gross profit................................. | 48,230 | 65.0 | 47,238 | 65.6 | 62,082 | 65.1 |
| Selling, general and administrative expenses | 42,480 | 57.3 | 39,658 | 55.1 | 53,507 | 56.1 |
| Operating income | 5,749 | 7.7 | 7,580 | 10.5 | 8,574 | 9.0 |
| Net operating income ...................... | 414 | 0.6 | 652 | 0.9 | 1,023 | 1.1 |
| Interest and dividend income... | 70 |  | 43 |  | 78 |  |
| Other non-operating income.. | 343 |  | 609 |  | 945 |  |
| Net operating expenses. | 301 | 0.4 | 217 | 0.3 | 485 | 0.5 |
| Loss on disposal of obsolete inventories | 213 |  | 161 |  | 402 |  |
| Other non-operating expenses .. | 87 |  | 55 |  | 82 |  |
| Ordinary income. | 5,862 | 7.9 | 8,015 | 11.1 | 9,113 | 9.6 |
| Extraordinary income..................... | 0 | 0.0 | 3 | 0.0 | 24 | 0.0 |
| Extraordinary expenses ................ | 322 | 0.4 | 453 | 0.6 | 622 | 0.7 |
| Loss on disposal of fixed assets.. | 68 |  | 83 |  | 130 |  |
| Directors' retirement benefit expenses $\qquad$ | -- |  | 71 |  | 71 |  |
| Other extraordinary expenses ... | 254 |  | 298 |  | 420 |  |
| Income before income taxes............. | 5,539 | 7.5 | 7,565 | 10.5 | 8,514 | 8.9 |
| Income taxes ....................................... | 1,937 | 2.6 | 3,058 | 4.2 | 3,331 | 3.5 |
| Net income ....................................... | 3,602 | 4.9 | 4,507 | 6.3 | 5,183 | 5.4 |


| Consolidated Statements of Cash Flows |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | Millions of yen |
|  | $\begin{gathered} \text { April } 1 \text { to } \\ \text { December 31, } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { April } 1 \text { to } \\ \text { December 31, } \\ 2005 \end{gathered}$ | FY ended March 31, 2006 |
| I. Cash flows from operating activities |  |  |  |
| Income before income taxes | 5,539 | 7,565 | 8,514 |
| Depreciation and amortization | 1,962 | 1,851 | 2,540 |
| Increase (decrease) in allowance for bonuses. | (379) | (168) | 124 |
| Increase (decrease) in allowance for retirement benefits | 85 | 69 | 86 |
| Interest and dividend income | (70) | (43) | (78) |
| Loss on disposal of tangible fixed assets. | 59 | 36 | 59 |
| Decrease (increase) in trade receivables. | $(1,839)$ | $(2,020)$ | (263) |
| Decrease (increase) in inventories. | (361) | $(1,505)$ | $(1,016)$ |
| Decrease (increase) in other current assets | (547) | 959 | 1,028 |
| Increase (decrease) in trade payables. | (24) | 1,122 | 958 |
| Increase (decrease) in other current liabilities | 153 | 132 | (119) |
| Others ...................... | (91) | (952) | $(1,007)$ |
| Sub-total ........................................................ | 4,485 | 7,046 | 10,827 |
| Interest and dividends received | 67 | 43 | 74 |
| Income taxes paid. | $(3,195)$ | $(2,840)$ | $(2,813)$ |
| Others .... | 135 | 1,069 | 1,074 |
| Net cash provided by (used in) operating activities $\qquad$ | 1,494 | 5,318 | 9,162 |
| II. Cash flows from investing activities |  |  |  |
| Payment for purchase of investment securities | $(10,997)$ | $(1,702)$ | $(7,703)$ |
| Proceeds from maturity of investment securities.. | 11,698 | -- | 999 |
| Payment for purchase of tangible fixed assets | $(1,829)$ | $(1,248)$ | $(1,410)$ |
| Payment for purchase of intangible fixed assets.. | $(1,200)$ | (506) | (881) |
| Payment for purchase of other investments............. | (211) | (277) | (376) |
| Others .............................................................. | (25) | 11 | (907) |
| Net cash used in investing activities ................. | $(2,566)$ | $(3,723)$ | $(10,280)$ |
| III. Cash flows from financing activities |  |  |  |
| Net payment (expense) from purchase and sale of treasury stock. $\qquad$ |  |  |  |
| Cash dividends paid. | $(1,263)$ | $(1,018)$ | $(1,065)$ |
| Proceeds from capital increase by minority shareholders. $\qquad$ | -- | 36 | 36 |
| Net cash used in financing activities................ | $(2,754)$ | (305) | (21) |
| IV. Effect of exchange rate changes on cash and cash equivalents $\qquad$ |  |  |  |
| V. Net increase in cash and cash equivalents .... | $(3,826)$ | 1,289 | $(1,139)$ |
| VI. Cash and cash equivalents at the beginning of the period $\qquad$ | 21,167 | 22,307 | 22,307 |
| VII. Cash and cash equivalents at end of period... | 17,341 | 23,596 | 21,167 |

## 4. Segment Information

## Business Segments

|  | April 1 to December 31, 2006Cosmetics <br> Business | Nutritional <br> Supplements of yen) <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales: <br> (1) Sales to external <br> customers | 33,618 | 23,157 | 17,448 | 74,223 | -- | 74,223 |
| (2) Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 33,618 | 23,157 | 17,448 | 74,223 | -- | 74,223 |
| Operating expenses | 28,739 | 20,335 | 18,132 | 67,207 | 1,266 | 68,474 |
| Operating income <br> (loss) | 4,879 | 2,821 | $(684)$ | 7,016 | $(1,266)$ | 5,749 |

April 1 to December 31, 2005

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales: <br> (1) Sales to external <br> customers | 31,029 | 25,478 | 15,541 | 72,050 | -- | 72,050 |
| (2) Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 31,029 | 25,478 | 15,541 | 72,050 | -- | 72,050 |
| Operating expenses | 26,438 | 21,148 | 15,618 | 63,205 | 1,264 | 64,469 |
| Operating income <br> (loss) | 4,590 | 4,330 | $(76)$ | 8,845 | $(1,264)$ | 7,580 |

## Operating Results by Segment

## 1) Cosmetics Business

## SALES

Sales in the cosmetics business increased $8.3 \%$ over the same period last year, to $¥ 33,618$ million.


|  | April 1 toDecember 31, 2006 |  | April 1 toDecember 31, 2005 |  | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total |  |
| Mail-order sales | 18,798 | 55.9 | 18,292 | 58.9 | 2.8 |
| Retail store sales | 11,660 | 34.7 | 10,142 | 32.7 | 15.0 |
| Other | 3,160 | 9.4 | 2,594 | 8.4 | 21.8 |
| Total | 33,618 | 100.0 | 31,029 | 100.0 | 8.3 |

## FANCL cosmetics

Sales of FANCL Cosmetics increased $9.1 \%$ to $¥ 25,617$ million from continued strong sales of skin care products such as Mild Cleansing Oil and Beauty Concentrate and sales growth in hair care products renewed in May and make up products renewed in August.

## ATTENIR cosmetics

Sales of ATTENIR Cosmetics increased $6.2 \%$ to $¥ 7,734$ million due to a boom in sales of skin care products following a major renewal in September. Sales of make up products and body products also increased from the effect of new products.

## Results by sales channels

Sales increased through all sales channels. Mail-order sales increased $2.8 \%$ to $¥ 18,798$ million, store sales increased $15.0 \%$ to $¥ 11,660$ million from the effect of new store openings, and Other sales increased $21.8 \%$ to $¥ 3,160$ million, with overseas sales very strong.

## OPERATING INCOME

Operating income in this segment increased $6.3 \%$ to $¥ 4,879$ million. However, from the effects of an increase in the low margin overseas sales and a drop in the gross profit margin ratio, the operating income ratio dropped $0.3 \%$ to $14.5 \%$.

## 2) Nutritional Supplements Business

## SALES

Sales in the nutritional supplements business decreased $9.1 \%$ to $¥ 23,157$ million.

|  |  |  |  |  | (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Apr <br> Decembe | to <br> 1, 2006 | April <br> December | to <br> 1, 2005 | \% change |
|  | Amount | \% of total | Amount | \% of total |  |
| Mail-order sales | 10,673 | 46.1 | 13,015 | 51.1 | (18.0) |
| Retail store sales | 6,158 | 26.6 | 6,328 | 24.8 | (2.7) |
| Other | 6,324 | 27.3 | 6,134 | 24.1 | 3.1 |
| Total | 23,157 | 100.0 | 25,478 | 100.0 | (9.1) |

## Products

Sales of beauty supplements such as HTC Collagen and Tense Up EX and diet-related products such as Perfect Slim $\alpha$ and Calorie Limit were strong. Sales of new products targeting middle-aged consumers were not enough to offset the decline in sales of Co-enzyme $Q_{10}$ and Alpha Lipoic Acid that recorded record sales in the previous period.

## Results by sales channel

Sales in Other sales channels increased $3.1 \%$ to $¥ 6,324$ million largely as a result of an increase in the number of wholesale customers. Mail order sales decreased $18.0 \%$ to $¥ 10,673$ million and store sales decreased $2.7 \%$ to $¥ 6,158$ million.

## OPERATING INCOME

Operating income in this segment decreased $34.8 \%$ to $¥ 2,821$ million from a large decline in the highly profitable mail-order sales and an increase in advertising expenses for the release of new products. The operating income margin decreased 4.8 percentage points to $12.2 \%$.

## 3) Other businesses

## SALES

Sales in Other business increased $12.3 \%$ to $¥ 17,448$ million.

|  | (Millions of yen) |  |  |  |
| :--- | ---: | ---: | ---: | :---: |
|  | April 1 to <br> December 31, 2006 | April 1 to <br> December 31, 2005 | $\%$ change |  |
| Hatsuga Genmai business | 3,724 | 3,388 | 9.9 |  |
| Kale juice business | 2,910 | 2,996 | $(2.9)$ |  |
| IIMONO OHKOKU mail-order business | 7,667 | 6,280 | 22.1 |  |
| Other related businesses | 3,146 | 2,875 | 9.4 |  |
| Total | 17,448 | 15,541 | 12.3 |  |

## Hatsuga Genmai business

Sales by all sales channels increased $9.9 \%$ to $¥ 3,724$ million due to such factors as positive television coverage of health information.

## Kale juice business

Sales decreased $2.9 \%$ to $¥ 2,910$ million. Sales of frozen type Kale Juice declined despite active marketing.

## IIMONO OHKOKU Co., Ltd. mail-order business

Sales increased $22.1 \%$ to $¥ 7,667$ million on the back of strong sales in Walking shoes, golfing goods and health equipment.

## Other related businesses

Sales increased $9.4 \%$ to $¥ 3,146$ million with growth in sales of household sundries and undergarments.

## OPERATING INCOME

The operating loss worsened $¥ 607$ million to $¥ 684$ million from the effect of expenses from marketing activities for the Hatsuga Genmai business and Kale juice business.

## For reference: Sales network

|  | As of December <br> 31,2006 | Compared with <br> March 31, 2006 |
| :--- | ---: | ---: |
| FANCL Ginza Square | 1 | -- |
| FANCL House | 109 | -4 |
| FANCL House J | 87 | +16 |
| Genki Station | 8 | -1 |
| ATTENIR Shop | 10 | -- |
| Other $\quad 4$ | -- |  |
| Total | $\mathbf{2 1 9}$ | $\mathbf{+ 1 1}$ |

Reference:

| Non-consolidated Third Quarter Balance Sheets |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As ofDecember 31, 2006 |  | As of December 31, 2005 |  | As ofMarch 31, 2006 |  |
| ASSETS |  | \% |  | \% |  | \% |
| I. Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents. | 9,955 |  | 9,480 |  | 7,861 |  |
| Notes and accounts receivable. | 8,463 |  | 8,829 |  | 7,708 |  |
| Marketable securities | 3,993 |  | 6,129 |  | 8,625 |  |
| Inventories . | 2,754 |  | 2,925 |  | 2,453 |  |
| Others ............................................... | 2,399 |  | 1,904 |  | 1,897 |  |
| Total current assets.............................. | 27,566 | 40.3 | 29,269 | 42.6 | 28,546 | 41.6 |
| II. Fixed assets: |  |  |  |  |  |  |
| Tangible fixed assets |  |  |  |  |  |  |
| Buildings and structures. | 6,372 |  | 6,381 |  | 6,293 |  |
| Land.. | 7,176 |  | 7,260 |  | 7,176 |  |
| Others .................................................... | 1,008 |  | 951 |  | 1,236 |  |
| Total tangible fixed assets........................ | 14,557 | 21.3 | 14,592 | 21.2 | 14,706 | 21.5 |
| Intangible fixed assets | 2,400 | 3.5 | 1,016 | 1.5 | 1,317 | 1.9 |
| Investments and other assets |  |  |  |  |  |  |
| Investments securities | 1,087 |  | 1,078 |  | 1,083 |  |
| Long-term loans receivable. | 6,039 |  | 6,876 |  | 6,224 |  |
| Guarantee money .. | 2,470 |  | 2,393 |  | 2,437 |  |
| Others ..................................................... | 14,222 |  | 13,462 |  | 14,237 |  |
| Total investments and other assets ........... | 23,819 | 34.9 | 23,811 | 34.7 | 23,983 | 35.0 |
| Total fixed assets ................................. | 40,778 | 59.7 | 39,420 | 57.4 | 40,007 | 58.4 |
| Total Assets.............................................. | 68,345 | 100.0 | 68,690 | 100.0 | 68,554 | 100.0 |
| LIABILITIES |  |  |  | \% |  |  |
| I. Current liabilities: |  |  |  |  |  |  |
| Notes and accounts payable.. | 2,832 |  | 3,305 |  | 2,588 |  |
| Accrued liabilities . | 2,790 |  | 2,678 |  | 2,979 |  |
| Accrued income taxes. | 757 |  | 1,100 |  | 1,100 |  |
| Others ..................................................... | 1,647 |  | 1,400 |  | 1,351 |  |
| Total current liabilities .............................. | 8,028 | 11.8 | 8,485 | 12.4 | 8,018 | 11.7 |
| II. Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses............... | 910 |  | 805 |  | 820 |  |
| Allowance for directors' retirement bonuses . | 189 |  | 177 |  | 188 |  |
| Others .................................................... | 69 |  | 90 |  | 60 |  |
| Total long-term liabilities .......................... | 1,169 | 1.7 | 1,073 | 1.5 | 1,070 | 1.6 |
| Total liabilities...................................... | 9,197 | 13.5 | 9,558 | 13.9 | 9,089 | 13.3 |


|  | As of December 31, 2006 |  | As ofDecember 31, 2005 |  | As of March 31, 2006 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SHAREHOLDERS' EQUITY |  |  |  |  |  |  |
| I. Common stock | -- | -- | 10,795 | 15.7 | 10,795 | 15.7 |
| II. Capital reserve . | -- | -- | 11,806 | 17.2 | 11,846 | 17.2 |
| III. Retained earnings | -- | -- | 43,401 | 63.2 | 43,380 | 63.3 |
| IV. Net Unrealized holding gain on other securities $\qquad$ | -- | -- | 43 | 0.1 | 66 | 0.1 |
| V. Treasury stock ....................................... | -- | -- | $(6,915)$ | (10.1) | $(6,624)$ | (9.6) |
| Total shareholders' equity................... | -- | -- | 59,131 | 86.1 | 59,464 | 86.7 |
| Total Liabilities and Shareholders' Equity.. | -- | -- | 68,690 | 100.0 | 68,554 | 100.0 |
| NET ASSETS |  |  |  |  |  |  |
| I. Shareholders' equity |  |  |  |  |  |  |
| Common stock. | 10,795 | 15.8 | -- | -- | -- | -- |
| Capital reserve | 11,857 | 17.3 | -- | -- | -- | -- |
| Retained earnings | 44,441 | 65.0 | -- | -- | -- | -- |
| Treasury stock... | $(8,125)$ | (11.9) | -- | -- | -- | -- |
| Total shareholders' equity... | 58,967 | 86.2 | -- | -- | -- | -- |
| II. Valuation and translation gain ................... | 56 | 0.1 | -- | -- | -- | -- |
| III. Share warrants....................................... | 123 | 0.2 | -- | -- | -- | -- |
| Total net assets ....................................... | 59,148 | 86.5 | -- | -- | -- | -- |
| Total Liabilities and Net Assets ................. | 68,345 | 100.0 | -- | -- | -- | -- |


| Summary of Non-consolidated Statements of Income |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |  |
|  | April 1 to December 31, 2006 |  | April 1 to December 31, 2005 |  | $\begin{aligned} & \text { FY ended March 31, } \\ & 2006 \end{aligned}$ |  |
| Net sales | 55,725 | 100.0 | 56,525 | 100.0 | 74,628 | 100.0 |
| Cost of sales | 20,106 | 36.1 | 20,748 | 36.7 | 27,814 | 37.3 |
| Gross profit.. | 35,618 | 63.9 | 35,776 | 63.3 | 46,813 | 62.7 |
| Selling, general and administrative expenses. | 32,145 | 57.7 | 31,393 | 55.5 | 42,086 | 56.4 |
| Operating income................... | 3,472 | 6.2 | 4,383 | 7.8 | 4,727 | 6.3 |
| Non-operating income |  |  |  |  |  |  |
| Interest and dividend income | 806 |  | 144 |  | 196 |  |
| Other non-operating income | 160 |  | 917 |  | 1,262 |  |
| Total non-operating income.......... | 967 | 1.7 | 1,061 | 1.9 | 1,458 | 2.0 |
| Non-operating expenses |  |  |  |  |  |  |
| Loss from disposal of inventories...... | 163 |  | 140 |  | 304 |  |
| Other non-operating expenses | 73 |  | 46 |  | 48 |  |
| Total non-operating expenses...... | 236 | 0.4 | 187 | 0.3 | 352 | 0.5 |
| Ordinary income........................ | 4,203 | 7.5 | 5,257 | 9.3 | 5,833 | 7.8 |
| Extraordinary income ..................... | -- | -- | 2 | 0.0 | 24 | 0.0 |
| Extraordinary expenses | 256 | 0.4 | 450 | 0.8 | 1,301 | 1.7 |
| Income before income taxes... | 3,947 | 7.1 | 4,809 | 8.5 | 4,555 | 6.1 |
| Income taxes ................................... | 1,463 | 2.6 | 1,939 | 3.4 | 1,707 | 2.3 |
| Net income.................................... | 2,483 | 4.5 | 2,869 | 5.1 | 2,848 | 3.8 |


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

[^1]:    ${ }^{1}$ Note: All comparisons are with the first nine months of the previous fiscal year, unless otherwise stated.

