# FANCL Corporation 

Financial Statements for the Interim Period of the Fiscal Year Ending March 31, 2008

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## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

Interim results for the Fiscal Year Ending March 31, 2008
FANCL CORPORATION
November 1, 2007
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921 Contact:
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Representative: Kazuyoshi Miyajima, CEO and Representative Director
Scheduled date for submission of the interim financial report: December 20, 2007
Scheduled date for distribution of dividends: December 3, 2007

1) Consolidated results for the interim period of Fiscal 2008 (April 1, 2007 to September 30, 2007)

Percentage figures represent changes compared to the previous fiscal year
(1) Sales and Income Millions of yen, rounded down

|  | Interim period ended September 30, 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Interim period ended September 30, 2006 |  | Year ended March 31, 2007 |
|  |  | Change \% |  | nge \% |  |
| Net sales | 48,410 | 0.9 | 47,980 | 4.8 | 101,065 |
| Operating income | 3,360 | 25.5 | 2,676 | (35.8) | 8,370 |
| Ordinary income. | 3,508 | 24.1 | 2,826 | (36.5) | 8,388 |
| Net income........ | 1,439 | (9.0) | 1,581 | (32.2) | 2,547 |
| Net income per share ( $¥$ ) . | ¥22.45 |  | $¥ 24.47$ |  | ¥39.59 |
| Net income per share (diluted) ( $¥$ ).................... | $¥ 22.31$ |  | $¥ 24.14$ |  | $¥ 39.13$ |

Notes: Gains and losses by the equity method:

| Interim period ended September 30, 2007: | -- million |
| :--- | :--- |
| Interim period ended September 30, 2006: | -- million |
| Fiscal year ended March 31, 2007: | -- million |

(2) Consolidated Financial Position

| (2) Consolidated Financial Position | Milions of yen, rounded |  |  |
| :---: | :---: | :---: | :---: |
|  | As of September 30, 2007 | As of September 30, 2006 | $\begin{gathered} \text { As of } \\ \text { March 31, } 2007 \\ \hline \end{gathered}$ |
| Total assets | 87,521 | 84,535 | 86,931 |
| Net assets . | 72,530 | 72,517 | 71,560 |
| Net assets /total assets (\%). | 82.7 | 85.8 | 82.2 |
| Net assets equity per share ( $¥$ ) | 1,127.49 | 1,120.28 | 1,116.59 |

Note: Shareholders'
Interim period ended September 30, 2007: $¥ 72,383$ million
Interim period ended September 30, 2006: $¥ 72,510$ million
Fiscal year ended March 31,2007 : $¥ 71,449$ million
(3) Cash Flows Millions of yen, rounded down

|  | Interim period ended <br> September 30, 2007 | Interim period ended <br> September 30, 2006 | Year ended <br> March 31, 2007 |
| :--- | :---: | :---: | :---: |
| Net cash provided by operating activities ............... | 3,260 | 110 | 6,472 |
| Net cash used in investing activities.................. | 2,512 | $(2,322)$ | $(1,733)$ |
| Net cash used in financing activities.................. | $(517)$ | $(465)$ | $(2,495)$ |
| Cash and cash equivalents at end of period ........ | 28,667 | 18,490 | 23,411 |


| 2) Dividends |  |  |  |
| :---: | :---: | :---: | :---: |
|  | FY Ended March 31, 2007 | FY Ending March 31, 2008 | FY Ending <br> March 31, 2008 (forecast) |
| Dividend per share: |  |  |  |
| Interim..................................................... | $¥ 12.00$ | $¥ 12.00$ | -- |
| Year-end................................................... | $¥ 12.00$ | -- | $¥ 12.00$ |
| Annual ...................................................... | $¥ 24.00$ | -- | $¥ 24.00$ |

3) Consolidated forecasts for the fiscal year ending March 31, 2008 (April 1, 2007 to March 31, 2008) Millions of yen

|  | FY ending Marc |  |
| :---: | :---: | :---: |
|  | Change (\%) |  |
| Net sales | 100,500 | (0.6) |
| Operating income............................................. | 8,650 | 3.3 |
| Ordinary income............................................... | 8,800 | 4.9 |
| Net income. | 4,000 | 57.0 |
| Net income per share ........................................ | $¥ 62.39$ |  |

This forecast contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

## 4) Other

1) Transfer of important subsidiaries during the period (Transfers of subsidiaries resulting in changes in the scope of consolidation: None
2) Changes in accounting principles, procedures and presentation in the preparation of these financial statements
(1) Changes in accordance with revision to accounting standards: Yes
(2) Other changes: None

Note: For details, see page 21-23 of 'Changes in Accounting Treatment'
3) Number of shares outstanding (ordinary shares)
(1) Number of shares outstanding at end of period (including treasury shares):

As of September 30, 2007: 70,176,600 shares; As of September 30, 2006: 70,176,600 shares;
As of March 31, 2007: 70,176,600 shares
(2) Number of treasury shares at end of period:

As of September 30, 2007: 5,977,666 shares; As of September 30, 2006: 5,451,410 shares; As of March 31, 2007: 6,188,080 shares
Note: For Net income per share calculations, see Net income per share information on page 35

## Reference: Outline of Non-Consolidated Interim Financial Results

Non-consolidated financial results for the interim period of the fiscal year ending March 31, 2008 Percentage figures represent changes compared to the previous fiscal year

| 1) Non-Consolidated Operating Results | Millions of yen, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Interim period ended September 30, 2007 |  | Interim period ended September 2006 |  | Fiscal year ended March 31, 2007 |  |
|  |  | (\% change) |  | (\% change) |  |  |
| Net Sales | 37,002 | 1.3 | 36,512 | 0.6 | 76,574 | -- |
| Operating income | 2,116 | 37.3 | 1,541 | (36.3) | 5,177 | -- |
| Ordinary income. | 2,523 | 19.3 | 2,115 | (29.6) | 5,914 | -- |
| Net income | 1,255 | 12.2 | 1,118 | (27.1) | 1,144 | -- |
| Net income per share ( $¥$ ) ........................... | $¥ 19.58$ |  | $¥ 17.31$ |  | $¥ 17.79$ |  |
| 2) Non-Consolidated Financial Position | Millions of yen, rounded down |  |  |  |  |  |
|  |  |  |  |  | As of |  |
|  | Septembe | $30,2007$ | Septembe | $30,2006$ | March 31, 2007 |  |
| Total assets |  | ,339 |  | ,360 | 69,599 |  |
| Net assets. |  | ,002 |  | ,113 | 58,217 |  |
| Net assets /total assets (\%) |  | 84.9 |  | 87.9 | 83.5 |  |
| Net assets equity per share ( $\ddagger$ ) .............. |  | 6.78 |  | 8.64 | 908.06 |  |

Note: Non-Consolidated shareholders' equity:

| Interim period ended September 30, 2007: | $¥ 58,856$ million |
| :--- | :--- |
| Interim period ended September 30, 2006: | $¥ 60,106$ million |
| Fiscal year ended March $31,2007:$ | $¥ 58,105$ million |

## 1. Consolidated operating results and financial position

## I. Operating results (consolidated) ${ }^{1}$

1) Consolidated interim period

Note: Since December 31, 2006 the accounting method used to record points ${ }^{1}$ has been changed so that points are recorded as an expense at time of issue. Previously, points were recognized as a cost at time of use. For reference in the following section (including the charts), like-for-like comparative figures are provided in brackets and marked with an asterisk to show the year-on-year changes in net sales and ordinary income if the figures for the year under review are calculated using the previous accounting standard.

In the domestic economy, business continued to improve steadily during the period under review, but the direction of consumer trends is increasingly uncertain and food prices are continuing to rise due to the high prices of crude oil and raw materials.

In the cosmetics industry, skin care products offering anti-ageing benefits continued to perform strongly regardless of business category, but overall sales remained relatively unchanged.

In the health foods industry, the market continued its period of adjustment, while governmental monitoring of product labeling and safety regulations became stricter, and differences began to emerge among competing companies.

Consolidated net sales during the interim period under review increased $0.9 \%$ (*decreased 3.3\%) to $¥ 48,410$ million. This was largely the result of strong sales in our cosmetics business, which was offset by a sluggish performance in nutritional supplements businesses and other businesses.

Supported by steady performance in the highly profitable cosmetics business, as well as enhanced cost efficiency in advertising and sales promotion, consolidated operating income increased $25.5 \%$ (*increased $29.5 \%$ ) to $¥ 3,360$ million; the operating profit margin increased 1.3 percentage points (*increased 1.7 percentage points) to $6.9 \%$; ordinary income increased $24.1 \%$ (*increased $27.8 \%$ ) to $¥ 3,508$ million; and the ordinary income margin increased 1.3 percentage points (*increased 1.7 percentage points) to $7.2 \%$.

Consolidated net income for the interim period under review decreased $9.0 \%$ to $¥ 1,439$ million. The net income margin decreased 0.3 percentage points to $3.0 \%$.
2) Segmental review

## Cosmetics Business

Sales increased $9.5 \%$ (*increased $4.5 \%$ ) compared to the previous interim period, to $¥ 23,711$ million.

|  | Interim period ended September 30, 2007 |  | Interim period ended September 30, 2006 |  | Increase (decrease) in percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $¥$ million | $\begin{gathered} \text { Percent of } \\ \text { total } \end{gathered}$ | Amount in $¥$ million | $\begin{gathered} \text { Percent of } \\ \text { total } \end{gathered}$ |  |
| FANCL Cosmetics | 18,480 | 77.9 | $\begin{array}{r} 16,582 \\ {[* 17,619]} \end{array}$ | $\begin{array}{r} 76.6 \\ {[\star 77.7]} \\ \hline \end{array}$ | $\begin{array}{r} 11.4 \\ {[* 4.9]} \\ \hline \end{array}$ |
| ATTENIR Cosmetics | 5,006 | 21.1 | 4,861 | $\begin{array}{r} 22.4 \\ {[\star 21.4]} \end{array}$ | 3.0 |
| Others | 225 | 1.0 | 211 | $\begin{array}{r} 1.0 \\ {\left[{ }^{*} 0.9\right]} \end{array}$ | 6.2 |
| Totals | 23,711 | 100.0 | $\begin{array}{r} 21,656 \\ {[* 22,692]} \\ \hline \end{array}$ | 100.0 | $\begin{array}{r} 9.5 \\ {[* 4.5]} \\ \hline \end{array}$ |


|  | Interim period ended September 30, 2007 |  | Interim period ended September 30, 2006 |  | Increase (decrease) in percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $¥$ million | Percent of total | Amount in $¥$ million | Percent of total |  |
| Mail order sales | 12,352 | 52.1 | $\begin{array}{r} 11,986 \\ {[* 12,525]} \end{array}$ | $\begin{array}{r} 55.3 \\ {[\star 55.2]} \end{array}$ | $\begin{array}{rr}  & 3.1 \\ \text { [* minus } & 1.4] \end{array}$ |
| Retail store sales | 8,722 | 36.8 | $\begin{array}{r} 7,552 \\ {[* 8,050]} \\ \hline \end{array}$ | $\begin{array}{r} 34.9 \\ {[* 35.5]} \end{array}$ | $\begin{array}{r} 15.5 \\ {[* 8.3]} \\ \hline \end{array}$ |
| Others | 2,636 | 11.1 | 2,116 | $\begin{array}{r} 9.8 \\ {[* 9.3]} \\ \hline \end{array}$ | 24.6 |
| Totals | 23,711 | 100.0 | $\begin{array}{r} 21,656 \\ {[\star 22,692]} \end{array}$ | 100.0 | $\begin{array}{r} 9.5 \\ {[* 4.5]} \end{array}$ |

[^1]Sales of FANCL Cosmetics increased $11.4 \%$ (*increased $4.9 \%$ ) to $¥ 18,480$ million due to the steady performance of staple products such as Mild Cleansing Oil as well as healthy sales of renewed whitening related and make-up products. The main skin care products, which were renewed in September, also performed well.

Sales of ATTENIR cosmetics increased $3.0 \%$ to $¥ 5,006$ million due to the renewal of skin care products in September of last year.
In sales by sales channels, mail-order sales increased $3.1 \%$ (*decreased $1.4 \%$ ) to $¥ 12,352$ million, affected by restrained buying prior to the renewal of skin care products. Retail store sales increased 15.5\% (*increased $8.3 \%$ ) to $¥ 8,722$ million due to strong performance at existing stores. Wholesale sales increased $24.6 \%$ to $¥ 2,636$ million with strong overseas sales.

## Operating income

Operating income increased $35.7 \%$ (*increased $38.0 \%$ ) to $¥ 3,371$ million, due to increased sales as well as enhanced cost efficiency in advertising and marketing costs. The operating income margin increased 2.7 percentage points (*increased 3.4 percentage points) to $14.2 \%$.

## 2) Nutritional Supplements Business

## Sales

Nutritional supplement sales decreased 1.3\% (*decreased 5.8\%) to $¥ 14,929$ million.

|  | Interim period ended September 30, 2007 |  | Interim period ended September 30, 2006 |  | Increase (decrease) in percent |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in $¥$ million | Percent of total | Amount in $\neq$ million | Percent of total |  |
| Mail order sales | 6,664 | 44.6 | $\begin{array}{r} 7,026 \\ {[* 7,478]} \end{array}$ | $\begin{array}{r} 46.4 \\ {[* 47.2]} \end{array}$ | minus 5.2 <br> [*minus 10.9] |
| Retail store sales | 4,338 | 29.1 | $\begin{array}{r} 4,013 \\ {[* 4,282]} \end{array}$ | $\begin{array}{r} 26.5 \\ {[* 27.0]} \end{array}$ | $\begin{array}{r} 8.1 \\ {[\times 1.3]} \end{array}$ |
| Others | 3,926 | 26.3 | 4,090 | $\begin{array}{r} 27.1 \\ {[* 25.8]} \end{array}$ | minus 4.0 |
| Totals | 14,929 | 100.0 | $\begin{array}{r} 15,129 \\ {[\star 15,852]} \\ \hline \end{array}$ | 100.0 | $\begin{array}{r} \text { minus } 1.3 \\ {\left[{ }^{\star}\right. \text { minus 5.8] }} \end{array}$ |

In manufacturing, sales of Beauty supplements such as HTC Collagen were strong, but sales of Coenzyme $\mathrm{Q}_{10}$ continued to decline, while sales of herbal products and support series products, which were renamed in accordance with government guidelines, were also sluggish.
In sales by sales channels, store sales increased $8.1 \%$ (*increased $1.3 \%$ ) to $¥ 4,338$ million due to strong performance at existing stores; however, mail-order sales decreased $5.2 \%$ (*decreased10.9\%) to $¥ 6,664$ million and wholesale sales decreased $4.0 \%$ to $¥ 3,926$ million.

## Operating income

Operating income decreased $9.9 \%$ (*decreased $8.6 \%$ ) to $¥ 1,814$ million and the operating income margin declined 1.1 percentage points (* declined 0.3 percentage points) to $12.2 \%$ as the decline in price of certain raw materials, which lowered the cost ratio, was not enough to cover the decrease in revenues.

## 3) Other Businesses

Sales in Other businesses decreased $12.7 \%$ (*decreased $15.2 \%$ ) to $¥ 9,768$ million.

| (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Increase (decrease) in percent |
| Hatsuga Genmai Business | 1,813 | $\begin{array}{r} 2,572 \\ {[* 2,684]} \end{array}$ | minus 29.5 [*minus 32.4] |
| Kale juice business | 1,959 | $\begin{array}{r} 1,950 \\ {[* 2,047]} \\ \hline \end{array}$ | $\begin{array}{r} 0.4 \\ \text { [*minus 4.3] } \\ \hline \end{array}$ |
| IIMONO OHKOKU mail order business | 4,141 | 4,624 | minus 10.5 |
| Other | 1,854 | $\begin{array}{r} 2,047 \\ {[\star 2,161]} \end{array}$ | minus 9.4 [*minus 14.2] |
| Totals | 9,768 | $\begin{array}{r} 11,194 \\ {[* 11,517]} \end{array}$ | minus 12.7 [*minus 15.2] |

In the Hatsuga Genmai business (germinated brown rice), sales decreased through all sales channels as a $20 \%$ price reduction in April failed to yield an increase in sales volume. This was due to such factors as positive coverage on a television health program last year which inflated sales in the previous fiscal period. Sales decreased $29.5 \%$ (*decreased $32.4 \%$ ) to $¥ 1,813$ million.

In the Kale juice business, mail-order sales were on track to recovery due to an increase in customers; however this was offset by wholesale sales, which failed to grow, resulting in a $0.4 \%$ increase (*4.3\% decrease) to $¥ 1,959$ million.

Sales through the IIMONO OHKOKU (Kingdom of Wonderful Things) mail order business decreased $10.5 \%$ to $¥ 4,141$ million due a fall in sales of walking shoes, health appliances, golfing products and other products, all of which had been strong in the previous interim period.

Other sales decreased $9.4 \%$ (*decreased $14.2 \%$ ) to $¥ 1,854$ million due to sluggish sales of comfort undergarments and household sundries.

## Operating income

An operating loss of $¥ 863$ million was recorded, an improvement of $¥ 72$ million (*up $¥ 84$ million) on the operating loss recorded in the previous interim period. Although sales through IIMONO OHKOKU declined, this was offset by a reduction in marketing expenses, which improved the profitability of the kale juice business.

## For reference: Sales network

|  | Number of stores <br> as of September 30, 2007 | Change compared to <br> March 31, 2007 |
| :--- | :---: | :---: |
| FANCL Ginza Square | 1 | -- |
| FANCL House | 105 | $(2)$ |
| FANCL House J | 87 | $(1)$ |
| Genki Station | 8 | -- |
| ATTENIR Shop | 10 | -- |
| Other | 4 | -- |
| Total | 215 | $(3)$ |

## (3) Outlook for the full year

Looking forward, we expect that the economic recovery will remain on track, however we cannot be optimistic about continued consumer spending.

In the Cosmetics business, revenues from FANCL cosmetics are expected to increase, supported by product renewals for skin care products. Revenues from ATTENIR products are expected to increase supported by the sales of new products.

In the Nutritional Supplements business, we are expecting a decrease in revenues despite enhancing our lineup of products targeting the middle-aged and senior market, and strengthening our marketing of beauty related products targeting young women, as we forecast a delay in the recovery of market conditions.
As regards Other businesses, in the Hatsuga Genmai business and mail-order sales through IIMONO OHKOKU, revenue is expected to decrease and a rapid recovery is not expected.

Based on the above, the forecasts published on May 1, 2007 are revised as follows.
Millions of yen

|  | Net sales | Operating income | Ordinary income | Net income |
| :--- | :---: | :---: | :---: | :---: |
| Forecast as of May 1, 2007 (A) | 103,500 | 9,000 | 8,800 | 5,000 |
| Revisions (B) | 100,500 | 8,650 | 8,800 | 4,000 |
| Change (B - A) | $(3,000)$ | $(350)$ | -- | $(1,000)$ |
| Percent change | $(2.9)$ | $(3.9)$ | -- | $(20.0)$ |
| Results of fiscal year ended <br> March 31, 2007 | 101,065 | 8,370 | 8,388 | 2,547 |

## 2. Consolidated financial position

Cash and cash equivalents as of September 30,2007 were $¥ 28,667$ million, $¥ 5,256$ million higher than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flows from operating activities

Cash flow from operating activities during the six-month period under review was $¥ 3,260$ million. Factors contributing to an increase in operating cash flow included net income before income tax of $¥ 3,197$ million, depreciation and amortization of $¥ 1,444$ million and a decrease of $¥ 522$ million in notes and accounts receivable. Factors contributing to a reduction of operating cash flow included an increase in accounts payable of $¥ 499$ million and corporate tax payments of $¥ 1,883$ million.

Cash flow from investing activities during the six-month period under review was $¥ 2,512$ million. This was largely the result of $¥ 12,487$ million in proceeds from maturity of investment securities, and outflows of $¥ 8,483$ million for acquisition of investment securities, $¥ 565$ million for acquisition of tangible fixed assets, and $¥ 590$ million for acquisition of intangible fixed assets.

Cash flows from financing activities
Cash flow from financing activities during the six-month period under review was $¥ 517$ million. A primary factor was $¥ 766$ million paid out in dividends.

Trends in Cash Flow-related Indices

|  | Interim period ended September 30, 2005 | FY ended March 31, 2006 | Interim period ended September 30, 2006 | FY ended March 31, 2007 | Interim period ended September 30, 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Equity ratio (\%) | 84.1 | 83.9 | 85.8 | 82.2 | 82.7 |
| Equity ratio based on market price (\%) | 147.7 | 183.9 | 131.9 | 120.3 | 109.7 |
| Debt service coverage | - | - | - | - | - |
| Interest coverage ratio (times) | - | - | - | - | - |

## Notes:

Equity ratio: Equity/ Total assets
Equity ratio based on market price: Market capitalization/Total assets
Debt service coverage: Interest-bearing debt/Operating cash flow
Interest coverage ratio: Operating cash flow/interest paid

1. All indices are calculated from consolidated financial results figures.
2. Market capitalization $=$ market price on last trading day of period $x$ total shares outstanding at end of period
3. Operating cash flow is the Net Cash From Operating Activities figure in the consolidated statements of cash flows. Interest-bearing debt includes all debt on which interest is paid recorded in the liabilities section of the consolidated balance sheet. Interest paid is the Interest Paid figure in the consolidated statements of cash flows.

## (3) Policy Regarding Allocation of Earnings and Proposed Dividends

FANCL recognizes that ensuring shareholders obtain a fair return on their investment is a key management responsibility. Accordingly, Company dividend policy is to maintain stable returns, taking into account funding requirements for business development, increasing dividends or undertaking share splits as appropriate to any improvement in business performance. Retained earnings will be applied to capital investment, research and development and investment in new businesses, with the aim of reinforcing and broadening our operating foundation. Retained earnings may also be used to acquire treasury shares.

For the fiscal year ending March 31,2008 , an annual dividend of $¥ 24.00$ (Interim: $¥ 12$ and Year-end: $¥ 12$ ) per share is forecast.

## (2) Group structure

There has been no material change to Group structure, main business activities or affiliated companies since the release of FANCL's Yukahokokushoken business report on June 18, 2006. As such, this section has been ommitted.

## (3) Management Policy

There has been no material change to the following items, as previously described in the consolidated financial statements for the fiscal year ended March 31, 2007, announced on November 1, 2006 :

1) Management policy
2) Management target indices, medium-term business strategy, and key management tasks.

This information may be accessed at the following website: http://www.fancl.co.jp/corporate/ir/library/tanshindata/t_0611_te.pdf

## 4. Consolidated Financial Statements

## Consolidated Balance Sheet

|  | Millions of yen, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As of September 30, 2007 |  | As ofSeptember 30, 2006 |  | As of March 31, 2007 |  |
| ASSETS |  | \% |  | \% |  |  |
| I. Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | 13,875 |  | 15,689 |  | 14,303 |  |
| Notes and accounts receivable | 9,461 |  | 10,010 |  | 9,983 |  |
| Marketable securities | 17,797 |  | 9,910 |  | 16,294 |  |
| Inventories. | 6,728 |  | 6,414 |  | 6,746 |  |
| Deferred tax assets | 1,119 |  | 474 |  | 1,223 |  |
| Other current assets. | 1,313 |  | 1,439 |  | 1,168 |  |
| Allowance for doubtful accounts............................ | (143) |  | (145 |  | (148) |  |
| Total current assets.......................................... | 50,153 | 57.3 | 43,793 | 51.8 | 49,570 | 57.0 |
| II. Fixed assets: |  |  |  |  |  |  |
| Tangible fixed assets |  |  |  |  |  |  |
| Buildings and structures ${ }^{1,3,4}$ | 11,176 |  | 12,165 |  | 11,582 |  |
| Machinery and transport equipment ${ }^{1}$ | 1,554 |  | 1,588 |  | 1,513 |  |
| Furniture, tools and fixtures ${ }^{1}$ | 1,186 |  | 1,280 |  | 1,178 |  |
| Land. | 10,627 |  | 10,636 |  | 10,627 |  |
| Construction in progress ....................................... | 21 |  | 186 |  | 61 |  |
| Total tangible fixed assets .................................. | 24,567 | 28.1 | 25,857 | 30.6 | 24,963 | 28.7 |
| Intangible fixed assets |  |  |  |  |  |  |
| Goodwill | 6 |  | 20 |  | 13 |  |
| Software | 2,654 |  | 1,337 |  | 1,406 |  |
| Other intangible fixed assets ................................. | 261 |  | 617 |  | 1,341 |  |
| Total intangible fixed assets .................................. | 2,922 | 3.3 | 1,974 | 2.3 | 2,761 | 3.2 |
| Investments and other assets |  |  |  |  |  |  |
| Investments securities | 1,309 |  | 2,018 |  | 830 |  |
| Long-term loans receivable | 661 |  | 694 |  | 655 |  |
| Guarantee money | 2,687 |  | 2,669 |  | 2,684 |  |
| Deferred tax assets | 193 |  | 192 |  | 253 |  |
| Other investments and other assets | 5,434 |  | 7,744 |  | 5,621 |  |
| Allowance for doubtful accounts............................ | (409) |  | (409) |  | (410) |  |
| Total investments and other assets..................... | 9,878 | 11.3 | 12,909 | 15.3 | 9,635 | 11.1 |
| Total fixed assets............................................. | 37,367 | 42.7 | 40,742 | 48.2 | 37,360 | 43.0 |
| Total Assets ......................................................... | 87,521 | 100.00 | 84,535 | 100.0 | 86,931 | 100.0 |


|  | Millions of yen, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As of September 30, 2007 |  | As of September 30, 2006 |  | As of March 31, 2007 |  |
| LIABILITIES |  | \% |  | \% |  | \% |
| I. Current liabilities: |  |  |  |  |  |  |
| Notes and accounts payable | 3,292 |  | 3,548 |  | 3,741 |  |
| Accrued liabilities | 3,970 |  | 3,588 |  | 3,313 |  |
| Accrued expenses. | 726 |  | 666 |  | 641 |  |
| Accrued income taxes. | 1,669 |  | 1,062 |  | 2,027 |  |
| Allowance for bonuses | 1,031 |  | 1,016 |  | 952 |  |
| Allowance for points. | 1,565 |  | -- |  | 1,849 |  |
| Others ${ }^{5}$. | 309 |  | 275 |  | 344 |  |
| Total current liabilities ........................................ | 12,565 | 14.3 | 10,157 | 12.0 | 12,869 | 14.8 |
| II. Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses.. | 1,481 |  | 1,350 |  | 1,388 |  |
| Allowance for directors' retirement bonuses | 36 |  | 216 |  | 223 |  |
| Others | 907 |  | 292 |  | 889 |  |
| Total long-term liabilities | 2,425 | 2.8 | 1,860 | 2.2 | 2,500 | 2.9 |
| Total liabilities .. | 14,991 | 17.1 | 12,018 | 14.2 | 15,370 | 17.7 |
| NET ASSETS |  |  |  |  |  |  |
| I. Shareholders' equity: |  |  |  |  |  |  |
| 1. Common stock. | 10,795 | 12.3 | 10,795 | 12.8 | 10,795 | 12.5 |
| 2. Capital reserve. | 11,867 | 13.6 | 11,855 | 14.0 | 11,852 | 13.6 |
| 3. Retained earnings. | 57,123 | 65.3 | 56,262 | 66.5 | 56,451 | 64.9 |
| 4. Treasury stock | $(7,438)$ | (8.5) | $(6,455)$ | (7.6) | $(7,699)$ | (8.9) |
| Total shareholders' equity | 72,346 | 82.7 | 72,458 | 85.7 | 71,399 | 82.1 |
| II. Valuation and translation gain |  |  |  |  |  |  |
| 1. Net unrealized holding gain on other securities . | 42 | 0.0 | 57 | 0.1 | 54 | 0.1 |
| 2. Foreign currency translation adjustment. | (4) | (0.0) | (4) | (0.0) | (4) | (0.0) |
| Total valuation and translation gain......... | 37 | 0.0 | 52 | 0.1 | 50 | 0.1 |
| III. Share warrants ............................................... | 146 | 0.2 | 6 | 0.0 | 111 | 0.1 |
| Total net assets ..... | 72,530 | 82.9 | 72,517 | 85.8 | 71,560 | 82.3 |
| Total Liabilities and Net Assets ........................... | 87,521 | 100.0 | 84,535 | 100.0 | 86,931 | 100.0 |


|  | Millions of yen, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | April 1 to September 30, 2007 |  | April 1 to September 30, 2006 |  | Fiscal year ended <br> March 31, 2007 |  |
| Net sales.......................................................... | 48,410 | 100.0 | 47,980 | 100.0 | 101,065 | 100.0 |
| Cost of sales | 15,766 | 32.6 | 16,965 | 35.4 | 33,895 | 33.5 |
| Gross profit | 32,643 | 67.4 | 31,015 | 64.6 | 67,170 | 66.5 |
| Selling, general and administrative expenses ...... | 29,282 | 60.5 | 28,338 | 59.0 | 58,800 | 58.2 |
| Operating income......................................... | 3,360 | 6.9 | 2,676 | 5.6 | 8,370 | 8.3 |
| Non-operating income |  |  |  |  |  |  |
| Interest income and dividends. | 82 |  | 54 |  | 118 |  |
| Insurance premiums returned. | 92 |  | 118 |  | 134 |  |
| Investment return from anonymous associations .... | 9 |  | 87 |  | 161 |  |
| Compensation payments received | 102 |  | -- |  | 54 |  |
| Other non-operating income.......... | 107 |  | 81 |  | 153 |  |
| Total net operating income................ | 394 | 0.8 | 342 | 0.7 | 621 | 0.6 |
| Non-operating expenses |  |  |  |  |  |  |
| Loss on disposal of obsolete inventories. | 194 |  | 155 |  | 429 |  |
| Other non-operating expenses. | 51 |  | 37 |  | 174 |  |
| Total Net operating expenses........................ | 246 | 0.5 | 192 | 0.4 | 603 | 0.6 |
| Ordinary income............................. | 3,508 | 7.2 | 2,826 | 5.9 | 8,388 | 8.3 |
| Extraordinary income |  |  |  |  |  |  |
| Gain from sale of fixed assets ${ }^{2}$ | -- |  | 0 |  | 1 |  |
| Funds distributed from liquidation of anonymous associations | -- |  | -- |  | 633 |  |
| Other extraordinary income .............................. | -- | -- | -- |  | 7 |  |
| Total extraordinary income .................................... | -- | -- | 0 | 0.0 | 641 | 0.6 |
| Extraordinary expenses ............. |  |  |  |  |  |  |
| Loss on disposal of fixed assets ${ }^{3}$. | 23 |  | 22 |  | 163 |  |
| Impairment loss ${ }^{4}$. | -- |  | -- |  | 981 |  |
| Allowance for directors retirement $\qquad$ bonuses in the previous fiscal year brought forward $\qquad$ | -- |  | 24 |  | 24 |  |
| Loss on disposal of merchandize ................ | -- |  | -- |  | 111 |  |
| Loss on revaluation of inventories | -- |  | 136 |  | -- |  |
| Loss on revaluation of marketable securities.. | -- |  | -- |  | 453 |  |
| Loss on revision of purchase amounts at affiliated companies in the previous fiscal year. | -- |  | 33 |  | 33 |  |
| Allowance for points for the previous fiscal year...... | -- |  | -- |  | 2,132 |  |
| Compensation for overtime in the previous fiscal year | -- |  | 48 |  | 60 |  |
| Loss from voluntary product recalls. | 286 |  | -- |  | -- |  |
| Other extraordinary expenses ............................ | 0 |  | -- |  | 23 |  |
| Total extraordinary expenses ............................... | 310 | 0.6 | 264 | 0.6 | 3,983 | 3.9 |
| Income before income taxes | 3,197 | 6.6 | 2,562 | 5.3 | 5,045 | 5.0 |
| Income taxes .................... | 1,586 |  | 966 |  | 3,292 |  |
| Adjustment for income taxes ... | 172 |  | 14 |  | (793) |  |
| Total income before income taxes ................................ | 1,758 | 3.6 | 980 | 2.0 | 2,498 | 2.5 |
| Net income ....................................................... | 1,439 | 3.0 | 1,581 | 3.3 | 2,547 | 2.5 |

Changes in shareholders' equity during the interim period
April 1, 2007 to September 30, 2007
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Capital surplus | Retained profit | Treasury stock | Total shareholders' equity |
| Balance as of March 31, 2007 | 10,795 | 11,852 | 56,451 | $(7,699)$ | 71,399 |
| Change during the period |  |  |  |  |  |
| Surplus dividend | -- | -- | (767) | -- | (767) |
| Net income | -- | -- | 1,439 | -- | 1,439 |
| Acquisition of treasury stock | -- | -- | -- | (2) | (2) |
| Disposal of treasury stock | -- | 14 | -- | 263 | 278 |
| Changes to items other than shareholders' equity during the period | -- | -- | -- | -- | -- |
| Total change during the period | -- | 14 | 671 | 261 | 947 |
| Balance as of September 30, 2007 | 10,795 | 11,867 | 57,123 | $(7,438)$ | 72,346 |


|  | Valuation and differences due to foreign exchange |  |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences on other marketable securities | Translation adjustment account | Total valuation and translation differences |  |  |
| Balance as of March 31, 2007 | 54 | (4) | 50 | 111 | 71,560 |
| Change during the period |  |  |  |  |  |
| Surplus dividend | -- | -- | -- | -- | (767) |
| Net income | -- | -- | -- | -- | 1,439 |
| Acquisition of treasury stock | -- | -- | -- | -- | (2) |
| Disposal of treasury stock | -- | -- | -- | -- | 278 |
| Changes to items other than shareholders' equity during the period | (12) | -- | (12) | 34 | 21 |
| Total change during the period | (12) | -- | (12) | 34 | 969 |
| Balance as of September 30, 2007 | 42 | (4) | 37 | 146 | 72,530 |

Changes in shareholders' equity during the interim period
April 1, 2006 to September 30, 2006
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Capital surplus | Retained profit | Treasury stock | Total shareholders' equity |
| Balance as of March 31, 2006 | 10,795 | 11,846 | 55,326 | $(6,624)$ | 71,343 |
| Change during the period |  |  |  |  |  |
| Surplus dividend (note) | -- | -- | (645) | -- | (645) |
| Net income | -- | -- | 1,581 | - | 1,581 |
| Acquisition of treasury stock | -- | -- | -- | (1) | (1) |
| Disposal of treasury stock | -- | 8 | -- | 171 | 180 |
| Changes to items other than shareholders' equity during the period | -- | -- | -- | -- | -- |
| Total change during the period | -- | 8 | 935 | 169 | 1,114 |
| Balance as of September 30, 2006 | 10,795 | 11,855 | 56,262 | $(6,455)$ | 72,458 |


|  | Valuation and differences due to foreign exchange |  |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences on other marketable securities | Translation adjustment account | Total valuation and translation differences |  |  |
| Balance as of March 31, 2006 | 66 | (4) | 61 |  | 71,405 |
| Change during the period |  |  |  |  |  |
| Surplus dividend (note) | -- | -- | -- | -- | (645) |
| Net income | -- | -- | -- | -- | 1,581 |
| Acquisition of treasury stock | -- | -- | -- | -- | (1) |
| Disposal of treasury stock | -- | -- | -- | -- | 180 |
| Changes to items other than shareholders' equity during the period | (9) | -- | (9) | 6 | (3) |
| Total change during the period | (9) | -- | (9) | 6 | 1,111 |
| Balance as of September 30, 2006 | 57 | (4) | 52 | 6 | 72,517 |

Changes in shareholders' equity during the interim period
April 1, 2006 to March 31, 2007
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Capital surplus | Retained profit | Treasury stock | Total shareholders' equity |
| Balance as of March 31, 2006 | 10,795 | 11,846 | 55,326 | $(6,624)$ | 71,343 |
| Change during the period |  |  |  |  |  |
| Surplus dividend (note) | -- | -- | (645) | -- | (645) |
| Surplus dividend | -- | -- | (766) | -- | (776) |
| Net income | -- | -- | 2,547 | -- | 2,547 |
| Acquisition of treasury stock | -- | -- | -- | $(1,715)$ | $(1,715)$ |
| Disposal of treasury stock | -- | 5 | -- | 640 | 646 |
| Changes to items other than shareholders' equity during the period | -- | -- | -- | -- | -- |
| Total change during the period | -- | 5 | 1,124 | $(1,075)$ | 55 |
| Balance as of March 31, 2007 | 10,795 | 11,852 | 56,451 | $(7,699)$ | 71,399 |


|  | Valuation and differences due to foreign exchange |  |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences on other marketable securities | Translation adjustment account | Total valuation and translation differences |  |  |
| Balance as of March 31, 2006 | 66 | (4) | 61 | -- | 71,405 |
| Change during the period |  |  |  |  |  |
| Surplus dividend (note) | -- | -- | -- | -- | (645) |
| Surplus dividend | -- | -- | -- | -- | (776) |
| Net income | -- | -- | -- | -- | 2,547 |
| Acquisition of treasury stock | -- | -- | -- | -- | $(1,715)$ |
| Disposal of treasury stock | -- | -- | -- | -- | 646 |
| Changes to items other than shareholders' equity during the period | (11) | -- | (11) | 111 | 99 |
| Total change during the period | (11) | -- | (11) | 111 | 154 |
| Balance as of March 31, 2007 | 54 | (4) | 50 | 111 | 71,560 |

## Consolidated Statements of Cash Flows

|  | ns of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { April } 1 \text { to } \\ \text { September 30, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { April } 1 \text { to } \\ \text { September 30, } \\ 2006 \end{gathered}$ | FY ended March 31, 2007 |
| I. Cash flows from operating activities |  |  |  |
| Income before income taxes | 3,197 | 2,562 | 5,045 |
| Depreciation and amortization | 1,444 | 1,260 | 2,669 |
| Stock compensation plan expense. | 62 | 6 | 118 |
| Impairment loss.. | -- | -- | 981 |
| Goodwill | 6 | 6 | 13 |
| Increase (decrease) in allowance for bonuses. | 79 | 110 | 46 |
| Increase (decrease) in allowance for points... | (284) | -- | 1,849 |
| Increase (decrease) in allowance for doubtful accounts | (6) | 5 | 23 |
| Increase (decrease) in allowance for directors retirement bonuses | (186) | 28 | 34 |
| Increase (decrease) in allowance for retirement benefits | 92 | 69 | 107 |
| Interest and dividend income | (82) | (54) | (118) |
| Increase (decrease) from foreign exchange. | (4) | (1) | (9) |
| Loss from revaluation from investment in securities. | -- | -- | 453 |
| Investment gain on anonymous association | (9) | (87) | (161) |
| Funds distributed from liquidation of anonymous associations . | -- | -- | (633) |
| Net refund of insurance premiums. | (92) | (118) | (134) |
| Gain on sale of tangible fixed assets. | -- | (0) | (1) |
| Loss on sale of tangible fixed assets. | -- | 3 | 15 |
| Loss on disposal of tangible fixed assets | 21 | 14 | 134 |
| Loss from disposal of other investments | 2 | 3 | 13 |
| Decrease (increase) in trade receivables. | 522 | $(1,033)$ | $(1,006)$ |
| Decrease (increase) in inventories. | 17 | 265 | (66) |
| Decrease (increase) in other current assets | (91) | (373) | (47) |
| Decrease (increase) in accounts payable | (449) | (458) | (265) |
| Increase (decrease) in other current liabilities. | 588 | (154) | (118) |
| Increase (decrease) in other fixed liabilities | 18 | (49) | (56) |
| Others .... | -- | (1) | 2 |
| Sub-total ................................................................................... | 4,846 | 2,005 | 8,891 |
| Interest and dividends received | 96 | 50 | 105 |
| Dividends received from anonymous associations | 10 | -- | 704 |
| Refund received on insurance premiums. | 189 | 8 | 151 |
| Income taxes paid | $(1,883)$ | $(1,954)$ | $(3,381)$ |
| Net cash provided by (used in) operating activities ....................... | 3,260 | 110 | 6,472 |
| II. Cash flows from investing activities |  |  |  |
| Repayment of fixed-term deposits. | -- | (120) | (190) |
| Proceeds from liquidation of fixed-term deposits | 180 | -- | -- |
| Acquisition of investment marketable securities. | $(8,483)$ | $(8,987)$ | $(12,988)$ |
| Proceeds from redemption of marketable securities | 12,487 | 8,702 | 12,695 |
| Payment for purchase of tangible fixed assets. | (565) | $(1,298)$ | $(2,145)$ |
| Proceeds from sales of tangible fixed assets. | -- | 4 | 17 |
| Payment for purchase of intangible fixed assets | (590) | (632) | $(1,829)$ |
| Payment for purchase of investment securities. | (500) | -- | (21) |
| Proceeds from sale and redemption investment securities. | -- | -- | 800 |
| Payments for purchase of investments in affiliates | -- | (9) | (56) |
| Proceeds from collection of loans | 14 | 20 | 38 |
| Payment for investment in anonymous associations | -- | -- | (620) |
| Proceeds from investment in anonymous associations | -- | -- | 2,701 |
| Payment for purchase of other investments.. | (44) | (129) | (305) |
| Proceeds from sales of other investments | 14 | 126 | 167 |
| Others | -- | -- | 2 |
| Net cash used in investing activities............................................. | 2,512 | $(2,322)$ | $(1,733)$ |

Consolidated Statements of Cash Flows continued

|  | Millions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { April } 1 \text { to } \\ \text { September 30, } \\ 2007 \\ \hline \end{gathered}$ | $\begin{gathered} \text { April } 1 \text { to } \\ \text { September 30, } \\ 2006 \\ \hline \end{gathered}$ | FY ended March 31, 2007 |
| III. Cash flows from financing activities |  |  |  |
| Net proceeds (payment) for purchase of treasury stock.. | 248 | 178 | $(1,076)$ |
| Cash dividends paid. | (766) | (644) | $(1,418)$ |
| Net cash used in financing activities ................................................ | (517) | (465) | $(2,495)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents. | -- | -- | --- |
| V. Net increase in cash and cash equivalents................................... | 5,256 | $(2,677)$ | 2,243 |
| VI. Cash and cash equivalents at the beginning of the period .......... | 23,411 | 21,167 | 21,167 |
| VII. Cash and cash equivalents at end of period.............................. | 28,667 | 18,490 | 23,411 |

Significant items for the Preparation of Consolidated Financial Statements

| Item | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| 1.Scope of Consolidation | 1) Number of consolidated subsidiaries: 6 Name of consolidated subsidiaries: <br> Same as right <br> 2) Main Non-Consolidated companies: Same as right | 1) Number of consolidated <br> subsidiaries: 6 <br> Name of consolidated subsidiaries: <br> ATTENIR CORPORATION <br> NICOSTAR Co., Ltd. <br> IIMONO OHKOKU Co., Ltd <br> FANCL Hatsuga Genmai Co., Ltd. <br> FANCL ASIA (PTE., ) LTD. <br> FANCL B \& H Co., Ltd. <br> 2) Main Non-Consolidated companies <br> FANCL STAFF Co., Ltd. <br> FANCL Home Life Co., Ltd. <br> Reasons for not being included in the scope of consolidation: <br> Non-consolidated subsidiaries are not included in the scope of consolidation because they are small-sized companies and their respective total assets, (in proportion to equity) and retained earnings (in proportion to equity) would not have a significant effect on the interim consolidated financial statements. | 1) Number of consolidated subsidiaries: 6 Name of consolidated subsidiaries: <br> Same as left <br> 2) Main Non-Consolidated companies: Same as left <br> Reasons for not being included in the scope of consolidation: Non-consolidated subsidiaries are not included in the scope of consolidation because they are small-sized companies and their respective total assets, (in proportion to equity) and retained earnings (in proportion to equity) would not have a significant effect on the consolidated financial statements. |
| 2. Application of the Equity Method | 1) Non-consolidated companies accounted for by the equity method: Same as right <br> 2) Affiliate companies accounted for by the equity method: Same as right <br> 3) Name of main Non-consolidated and affiliate companies accounted for by the Equity Method: Same as right | 1) Non-consolidated companies accounted for by the equity method: <br> Not applicable <br> 2) Affiliate companies accounted for by the equity method: Not applicable <br> 3) Name of main Non-consolidated and affiliate companies accounted for by the Equity Method: <br> Non-consolidated: <br> FANCL STAFF Co., Ltd. <br> FANCL Home Life Co., Ltd. <br> Affiliate companies: <br> SHANGHAI WEMMING <br> CLOTHING CO., Ltd. <br> Reasons for not being accounted for by the equity method: <br> Companies not accounted for by the equity method do not have a material effect on items such as net income and retained earnings in the interim consolidated financial statements and are therefore excluded from application of the equity method. | 1) Non-consolidated companies accounted for by the equity method: <br> Same as left <br> 2) Affiliate companies accounted for by the equity method: Same as left <br> 3) Name of main Non-consolidated and affiliate companies accounted for by the Equity Method: Same as left |
| 3. Fiscal Year-End of Consolidated Subsidiaries | Same as right | Among consolidated subsidiaries, the interim period closing date of FANCL ASIA (PTE.,) LTD. is June 30. The financial statements as of the closing date are used in preparing the consolidated financial statements. Consolidation adjustments are made as necessary for significant transactions occurring until the consolidated closing date. | Among consolidated subsidiaries, the fiscal year closing date of FANCL ASIA (PTE.,) LTD. is December 31. The financial statements as of the closing date are used in preparing the consolidated financial statements. Consolidation adjustments are made as necessary for significant transactions occurring until the consolidated closing date. |


| Item | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| 4. Accounting Standards <br> (1) Basis and method for valuation of major assets | 1) Other marketable securities: <br> Stocks with no market value: Same as right <br> 2) Derivatives: Same as right 3) Inventories Same as right | 1) Other marketable securities: Stocks with market value: At lower of cost or market by the moving average method, based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full capital costing method; cost of disposal is calculated by the moving average method.) <br> Stocks with no market value: <br> At cost by the average method Regarding investments in anonymous associations, the net assets held by the company are calculated based on the most recent reporting period. <br> 2) Derivatives: <br> Market value method <br> 3) Inventories <br> Finished goods, work in process, raw materials: At cost by the average method Merchandise: At cost by the monthly average method Supplies: At cost by the last purchase price method | Stocks with market value: <br> At lower of cost or market by the moving average method, based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full net capital costing method; cost of disposal is calculated by the moving average method.) <br> 2) Derivatives: <br> Same as left <br> 3) Inventories <br> Same as left |
| (2) Depreciation of Fixed Assets | 1) Tangible fixed assets <br> Buildings (not including attached facilities) <br> - The former declining balance method is used for buildings acquired prior to March 31, 1998 <br> - The former straight-line method is used for buildings acquired between April 1, 1998 and March 31, 2007 <br> - The straight-line method is used for buildings acquired since April 1, 2007 <br> Items other than buildings: <br> - The declining balance method is used for items acquired prior to March 31, 2007 <br> - The declining-balance method is used for buildings acquired since April 1, 2007 <br> The estimated useful lives for such assets are as follows: <br> Buildings and structures: 3-50 years <br> Machinery and transport equipment: 2-22 years <br> Furniture, tools and fixtures: 2-20 years <br> Additional information <br> As of the interim period ended September 30, 2007, for tangible fixed assets acquired since March 31, 2007 that have fully depreciated to their allowable limit of depreciation, the remaining balance will be amortized over 5 years by the straight line method starting from the following year. The effect of this change on operating income, ordinary income and net income before taxes is immaterial. | 1) Tangible fixed assets: <br> The fixed-amount method is applied to buildings acquired since April 1, 1998 (not including attached structures) <br> The estimated useful lives for such assets are as follows: Buildings and structures: 3-50 years <br> Machinery and transport equipment: 2-22 years Furniture, tools and fixtures: 2-20 years | 1) Tangible fixed assets: <br> The fixed-amount method is applied to buildings acquired since April 1, 1998 (not including attached structures) <br> The estimated useful lives for such assets are as follows: <br> Same as left |


| Item | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| 2) Intangible fixed assets: | 2) Intangible fixed assets: <br> Same as right <br> 3) Long-term prepaid expenses: Same as right | 2) Intangible fixed assets: Straight-line method, with the exception of software intended for internal use, which is amortized by the straight-line method over its estimated useful life (five years) <br> 3) Long-term prepaid expenses: Straight-line method | 2) Intangible fixed assets: <br> Same as left <br> 3) Long-term prepaid expenses: <br> Same as left |
| (3) Allowances | 1) Allowance for doubtful accounts: Same as right | 1) Allowance for doubtful accounts: <br> The Company makes provisions against estimated uncollectible receivables sufficient to cover possible losses on the collection of receivables based on a review of the potential for recovery of individual receivables. | 1) Allowance for doubtful accounts: <br> Same as left |
|  | 2) Allowance for bonuses: Same as right | 2) Allowance for bonuses: <br> To prepare for future bonus payments to employees, the Company makes provisions in the amount accrued based on the estimated payment. | 2) Allowance for bonuses: Same as left |
|  | 3) Allowance for points <br> The Company bases reserve calculations for the future use of points by comparing the balance of unused points with the historical use of points by customers to forecast likely usage. <br> Additional information <br> Previously, points were deducted from net sales at time of usage as a sales expense in accordance with point service usage. However, in the previous consolidated fiscal year, the method was changed to record points as they were issued under selling, general and administrative expenses. In comparison to the method used in the previous interim period, net sales decreased $¥ 2,082$ million and selling, general and administrative expenses decreased $¥ 2,163$ million, while ordinary income increased $¥ 81$ million and net income before taxes increased $¥ 2,213$ million. | 3) Allowance for points | 3) Allowance for points <br> The Company bases reserve calculations for the future use of points by comparing the balance of unused points with the historical use of points by customers to forecast likely usage. |



| Item | Interim period <br> ended  <br> September 30, <br> 2007  | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
|  | 5) Allowance for directors' retirement bonuses: <br> For the parent company to prepare for future retirement bonus payments to directors, the necessary provisions at the interim period are made based on internal regulations. | 5) Allowance for directors' retirement bonuses: <br> For the parent company and domestic affiliate companies to prepare for future retirement bonus payments to directors, the necessary provisions at the interim period based on internal regulations are made. <br> (Additional Information) <br> Following the passage of a motion at the $26^{\text {th }}$. Ordinary General Meeting of Shareholders, held June 17, 2006, to abolish the system of retirement allowances for directors, and to pay, instead, a retirement allowance to each resigning board member and corporate auditor corresponding to their term in office, the parent company has reported no reserves for retirement benefits for directors and corporate auditors in the period since. <br> With regard to domestic consolidated subsidiaries, reserves for retirement benefits for directors and corporate auditors necessary for the period have been recorded in line with internal policies. | 5) Allowance for directors' retirement bonuses: <br> For the parent company and domestic affiliate companies to prepare for future retirement bonus payments to directors, the necessary provisions at the end of the fiscal year are made based on internal regulations. <br> (Additional Information) Following the passage of a motion at the $26^{\text {th }}$. <br> Ordinary General Meeting of Shareholders, held June 17, 2006, to abolish the system of retirement allowances for directors, and to pay, instead, a retirement allowance to each resigning board member and corporate auditor corresponding to their term in office, the parent company has reported no reserves for retirement benefits for directors and corporate auditors in the period since. <br> With regard to domestic consolidated subsidiaries, reserves for retirement benefits for directors and corporate auditors necessary for the period have been recorded in line with internal policies. |
| (4) Lease Accounting | Same as right | Finance leases other than those which transfer the right of ownership to the lessee are accounted for in the same manner as ordinary operating lease transactions. | Same as left |
| (5) Hedge Accounting | Same as right | 1) Hedge accounting policy: <br> Derivative instruments are accounted for using deferral hedge accounting. Forward exchange contracts meeting the appropriate criteria are accounted for using the allocation method. <br> 2) Hedging instruments/targets: <br> Forward exchange contracts/payables or forecast transactions denominated in foreign currencies. <br> 3) Policy regarding use of hedging: <br> The Company enters into forward exchange and interest rate swap contracts in the normal course of its business to manage currency and interest rate exposure. <br> 4) Method of assessing hedge effectiveness: As a rule, the Company uses individual forward exchange contracts and thus does not assess hedge effectiveness. <br> 5) Other risk management information relevant to hedge accounting: <br> The Company has formulated standards to govern its use of derivatives. The use of derivatives in daily business is managed by the Accounting Department, which reports to the Board of Directors on the progress of transactions. Consolidated subsidiaries do not engage in derivative transactions. | ----------------- |


| (6) Others | Same as right | All transactions are posted in amounts prior to <br> deduction of consumption and other taxes. | Same as left |
| :---: | :---: | :--- | :--- |
| 5) Scope of Cash and <br> Cash Equivalents | Same as right | Cash and cash equivalents in the consolidated <br> statements of cash flows consist primarily of cash <br> on hand, cash deposits and short-term, highly <br> liquid investments with original maturities of three <br> months or less, which are readily convertible into <br> cash with insignificant risk of change in value. | Same as left |

Changes in accounting treatment

| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: |
|  |  | Allowance for Points <br> Previously points were recognized as a cost at the time of use. However, as the introduction of a new points system has allowed the rational estimation of the usage rate of points and in order to achieve the timely recognition of profits and losses and sounder finances, from the fiscal year under review, the amount of the Allowance for Points is calculated and accounted for as the difference between actual past usage rates and estimated future usage rates applied to the balance of unused points. As the new system is considered as sales promotion, the Allowance for Points is now accounted for as a cost of sales or as an SG\&A expense, compared to its previous treatment as an extraordinary loss. As a result of this change, compared to the previous method, sales are $¥ 4$ billion higher and cost of sales and SG\&A expenses are $¥ 3.717$ billion higher, ordinary income is higher by $¥ 283$ million and income before income and other taxes is lower by $¥ 1.849$ billion. As the actual usage rate could be rationally estimated only from the second half of the fiscal year, at the interim period the former method was employed. If the new method had been used for the interim period of the current fiscal year sales would have been $¥ 2.082$ billion higher and cost of sales and SG\&A expenses $¥ 2.163$ billion higher, while ordinary income would have been $¥ 81$ million lower and income before income and other taxes would have been $¥ 2.213$ billion lower. <br> For the effects of this change on segmental results please see the Segmental Results |


| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: |
| ---------------- | Accounting standards relating to the presentation of net assets on the balance sheet <br> From the fiscal year ending March 31, 2007, the 'Statement Regarding the Presentation of Net Assets on the Balance Sheet' (Business Accounting Council, December 9, 2005, Article No. 5) and "'Guidelines for the Application of Accounting Policies for the Presentation of Net Assets on the Balance Sheet' (Guidelines for the Application of Business Accounting Polices, Article 8; Business Accounting Council, December 9, 2005) have been applied. The equivalent amount previously recorded as 'Capital’ is $¥ 72,510$ million. Following changes to the regulations on financial statements, net assets on the balance sheet have been recorded in accordance with the revised regulations. | Accounting standards relating to the presentation of net assets on the balance sheet <br> From the fiscal year ending March 31, 2007, the 'Statement Regarding the Presentation of Net Assets on the Balance Sheet' (Business Accounting Council, December 9, 2005, Article No. 5) and ''Guidelines for the Application of Accounting Policies for the Presentation of Net Assets on the Balance Sheet' (Guidelines for the Application of Business Accounting Polices, Article 8; Business Accounting Council, December 9, 2005) have been applied. The equivalent amount previously recorded as 'Capital’ is $¥ 71,449$ million. Following changes to the regulations on financial statements, net assets on the balance sheet have been recorded in accordance with the revised regulations. |
| ---------------- | Accounting Standards relating to stock options, etc. <br> From the fiscal year ending March 31, 2007 the 'Accounting Standard for Share-based Payment" (ASBJ Statement No.8, issued on December 27, 2005) and 'Guidance on Accounting Standard for Share-based Payment" (ASBJ Guidance No.11, issued on May 31, 2006) have been applied. As a result, operating income, ordinary income and income before income and other taxes were each lower by $¥ 6$ million. | Accounting Standards relating to stock options, etc. <br> From the fiscal year ending March 31, 2007 the 'Accounting Standard for Share-based Payment" (ASBJ Statement No.8, issued on December 27, 2005) and 'Guidance on Accounting Standard for Share-based Payment" (ASBJ Guidance No.11, issued on May 31, 2006) have been applied. As a result, operating income, ordinary income and income before income and other taxes were each lower by $¥ 118$ million. |
| Changes to accounting treatment of the depreciation method of tangible fixed assets <br> As of the interim period ended September 30, 2007, accounting methods based on the revised Corporate Tax Law will apply to items acquired since April 1, 2007. This follows revisions made to the Corporate Tax Law ((Certain revisions made to the Income Tax Act by government decree, March 30, 2007 Law Number 6) and (Certain revisions made to the enforcement order of the Corporate Tax Code by government ordinance, March 30, 2007, Cabinet ordinance No. 83). <br> The effect of this change on operating income, ordinary income and net income before taxes is immaterial. | --------------- | ---------------- |

Reserve for retirement benefits for directors and corporate auditors
As of the interim period ended September 30, 2007 and in accordance with the announcement by the Japanese Institute of Certified Public Accountants, in Audit Document No. 1, Commission report No. 42, April 13, 2007, under the audit of reserve for retirement benefits for directors and corporate auditors and for the Special Taxation Measures Law regarding the allowance and reserve of the Special Act, the amount of reserve for retirement benefits for directors and corporate auditors will be transferred to long-term accounts payable and included in 'Other fixed liabilities'.

As regards the bonus system for retiring directors and corporate auditors, at the 26th General Shareholders' Meeting held June 17, 2006, it was decided that retirement bonus for directors and corporate auditors would be abolished and that retirement bonus earned up until June 17, 2006 will not be recorded and will be paid upon retirement.

Change in the method of disclosure

| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 |
| :---: | :---: |
|  | (Interim Consolidated Balance Sheet) Items displayed as the "Consolidated Adjustment Account" during the previous interim consolidated accounting period, will be displayed as "Goodwill" from the present interim consolidated accounting period. |
| (Interim Consolidated Income Statement) In the interim period ended September 30, 2006, compensation payments received was included under Other non-operating income ( $¥ 27$ million for interim period ended September 30, 2006), however it has been included as a separate item in the current interim period due to the increased significance of the amount. | ---------------- |
| ---------------- | (Interim Consolidated Cash Flow Account) Items displayed as "Consolidated Adjustment Account Write Offs," during the previous interim consolidated accounting period, will displayed as "Goodwill Write Offs" from the present interim consolidated accounting period. |


| Interim period ended <br> September 30, 2007 | Interim period ended <br> September 30,2006 | Fiscal year ended |
| :--- | :--- | :--- |
| March 31, 2007 |  |  |

Notes to Consolidated Interim Statements of Income


Changes to shareholders' equity during the interim period April 1, 2007 to September 30, 2007

1. Number and type of treasury stock and common shares issued

|  | Number of shares <br> as of <br> March 31, 2007 | Increase of shares <br> during interim period <br> April 1, 2007 to <br> September 30, 2007 | Decrease of shares <br> during interim period <br> April 1, 2007 to <br> September 30, 2007 | Number of shares <br> as of <br> September 30, 2007 |
| :---: | ---: | ---: | ---: | ---: |
| Shares issued |  |  |  |  |
| Common shares | $70,176,600$ | -- |  | -- |
| Total | $70,176,600$ | -- |  | $70,176,600$ |
| Treasury stock |  | 1,478 |  | $70,176,600$ |
| Common shares (note 1,2) | $6,188,080$ | 1,478 | 211,892 |  |
| Total | $6,188,080$ |  | 211,892 | $5,977,666$ |

Note: 1. Increases in treasury stock of common stock are from the acquisition of odd lot shares
2. Reductions of 211,892 in common stock for treasury purposes were due to a reduction of 211,800 stocks via the exercise of share warrants, and 92 stocks as a result of sales of odd lot shares.
2. Share warrants and Treasury share warrants

|  |  |  | Target number of shares for share warrants (Thousands of shares) |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |

3. Dividends
(1) Amounts paid

| Date confirmed | Type of stock | Total <br> dividends paid | Dividends <br> per share | Dividend record date | Effective date |
| :--- | ---: | ---: | ---: | ---: | ---: |
| May 16, 2007 <br> Board of directors' <br> meeting Common shares | $¥ 767$ million | $¥ 12$ | March 31, 2007 | June 18, 2007 |  |

(2) Dividends

| Date confirmed | Type of <br> stock | Total <br> Dividends paid | Source of dividends | Dividends <br> per share | Dividend record <br> date | Effective date |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| November 1, 2007 <br> Board of directors' <br> meetingCommon <br> shares | $¥ 770$ million | Accumulated <br> income | $¥ 12$ | September 30, <br> 2007 | December 3, <br> 2007 |  |

Changes to shareholders' equity during the interim period April 1,2006 to September 30, 2006

1. Number and type of treasury stock and common shares issued

|  | Number of shares <br> as of <br> March 31, 2006 | Increase of shares <br> during interim period <br> April 1 to <br> September 30, 2006 | Decrease of shares <br> during interim period <br> April 1 to <br> September 30, 2006 | Number of shares <br> as of <br> September 30, 2006 |
| :---: | ---: | ---: | ---: | ---: |
| Shares issued |  |  |  |  |
| Common shares (note 1) | $23,392,200$ | $46,784,400$ | - | $70,176,600$ |
| Total | $23,392,200$ | $46,784,400$ | - | $70,176,600$ |
| Treasury stock |  |  | 144,668 |  |
| Common shares (note 2,3) | $1,865,094$ | $3,730,984$ | 144,668 | $5,451,400$ |
| Total | $1,865,094$ | $3,730,984$ |  |  |

Note: 1. Increases of $46,784,400$ in total outstanding common shares were due to a stock split of 3:1 ordinary shares executed on April 1, 2006.
2. Increases of $3,730,984$ in common stock for treasury purposes are based on increases of $3,730,188$ stocks through a stock split of 3:1 common shares executed on April 1, 2006, and 796 stocks as a result of purchases of odd lot shares.
3. Reductions of 144,668 in common stock for treasury purposes were due to a reduction of 144,300 stocks via the exercise of share warrants, and 368 stocks as a result of sales of odd lot shares.
2. Share warrants and Treasury share warrants

| Type |  |  | Target number of shares for share warrants (Thousands of shares) |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |

3. Dividends
(1) Amounts paid

| Date confirmed | Type of stock | Total <br> dividends paid | Dividends <br> per share | Dividend record date | Effective date |
| :--- | :--- | ---: | ---: | ---: | :--- |
| June 17, 2006 <br> Shareholders’ meeting | Common shares | $¥ 645$ million | $¥ 30$ | March 31,2006 | June 17,2006 |

(2) Dividends

| Date confirmed | Type of <br> stock | Total <br> Dividends paid | Source of dividends | Dividends <br> per share | Dividend record <br> date | Effective date |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| November 1, 2006 <br> Board of directors’ <br> meetingCommon <br> shares | $¥ 776$ million | Accumulated <br> income | $¥ 12$ | September 30, <br> 2006 | December 4, <br> 2006 |  |

Changes to shareholders' equity during the period April 1, 2006 to March 31, 2007

1. Number and type of common shares issued and treasury stock

|  | Number of shares <br> as of <br> March 31, 2006 | Increase of shares <br> during fiscal year to <br> March 31, 2007 | Decrease of shares <br> during fiscal year to <br> March 31, 2007 | Number of shares <br> as of <br> March 31, 2007 |
| :---: | ---: | ---: | ---: | ---: |
| Shares issued |  |  |  |  |
| Common shares (note 1) | $23,392,200$ | $46,784,400$ | - | $70,176,600$ |
| Total | $23,392,200$ | $46,784,400$ | - | $70,176,600$ |
| Treasury stock |  |  | 545,048 | $6,188,080$ |
| Common shares (note 2,3) | $1,865,094$ | $4,838,034$ | 515,048 | $6,188,080$ |
| Total | $1,865,094$ | $4,838,034$ |  |  |

Note: 1. The increase of $46,784,400$ in total outstanding common shares was due to a stock split of $3: 1$ ordinary shares executed on April 1, 2006.
2. The increase of $4,838,034$ in treasury stock was due to an increase of $3,730,188$ shares through a stock split of $3: 1$ common shares executed on April 1, 2006; an increase of 2,246 shares as a result of purchases of odd lot shares and an increase of 1,105,600 shares from the purchase of our own shares
3. The decrease of 515,048 in treasury stock was due to a reduction of 514,600 shares through the exercise of share warrants, and 448 shares as a result of applications to purchase odd lot shares.
2. Share warrants and treasury share warrants

| Type | Breakdown of share warrants | Type of shares for share warrants | Number of shares resulting from share warrants (Thousands of shares) |  |  |  | Balance as of March 31, 2007 ( $¥$ million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY ending March 31, 2006 | Increase of shares during fiscal year to March 31, 2007 | Decrease of shares during fiscal year to March 31, 2007 | Number of shares at end fiscal year March 31, 2007 |  |
| Parent company | Stock option share warrants | - | - | - | - | - | 111 |

3. Dividends
(1) Amounts paid

| Date confirmed | Type of stock | Total <br> dividends paid | Dividends <br> per share | Dividend record date | Effective date |
| :--- | :---: | :---: | :---: | :---: | :---: |
| June 17, 2006 <br> Shareholders' meeting | Common shares | $¥ 645$ million | $¥ 30$ | March 31, 2006 | June 17, 2006 |
| November 1, 2006 <br> Board of directors' meeting | Common shares | $¥ 776$ million | $¥ 12$ | September 30, 2006 | December 4, 2006 |

(2) Dividends for which the effective date is in the following fiscal year

| Date confirmed | Type of <br> stock | Total <br> Dividends paid | Source of dividends | Dividends <br> per share | Dividend record <br> date | Effective date |
| :--- | :--- | :---: | :--- | :--- | :--- | :--- |
| May 16,2007 <br> Board of directors’ <br> meetingCommon <br> shares | $¥ 767$ million | Accumulated <br> income | $¥ 12$ | March 31, 2007 | June 18, 2007 |  |


| As of September 30, 2007 | As of September 30, 2006 | As of March 31, 2007 |
| :---: | :---: | :---: |
| Relationship between the ending balance of cash and cash equivalents and the category names used in the consolidated balance sheets | Relationship between the ending balance of cash and cash equivalents and the category names used in the consolidated balance sheets | Relationship between the ending balance of cash and cash equivalents and the category names used in the consolidated balance sheets |
| Cash and deposits account 13,875 | Cash and deposits account 15,689 | Cash and deposits account 14,303 |
| Securities account 17,797 | Securities account $\quad \underline{\text { 9,910 }}$ | Securities account 16,294 |
| Total 31,673 | Total 25,600 | Total $\quad \underline{30,598}$ |
| Deposits with maturities of more than three months | Deposits with maturities of more than three months | Deposits with maturities of <br> (190) more than three months |
| Deposits with maturities of $\quad(2,996)$ more than three months | Deposits with maturities of more than three months | Deposits with maturities of more than three months $(6,997)$ |
| Cash and cash equivalents $\underline{\text { 28,667 }}$ | Cash and cash equivalents 18,490 | Cash and cash equivalents 23,411 |

Leases
(Millions of yen)


## 2. Securities

1. Market Value of Other Marketable Securities
(Millions of yen)

| Type | As of September 30, 2007 |  |  | As of September 30, 2006 |  |  | As of March 31, 2007 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other marketable securities | Acquisition Cost | Book Value | Unrealized Gain | Acquisition Cost | Book Value | Unrealized Gain | Acquisition Cost | Book Value | Unrealized Gain |
| 1. Stocks | 66 | 136 | 70 | 66 | 162 | 95 | 66 | 158 | 92 |
| 2. Bonds | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| 3. Others | -- | -- | -- | -- | -- | -- | -- | -- | -- |
| Total | 66 | 136 | 70 | 66 | 162 | 95 | 66 | 158 | 92 |

2. Securities for which Market Value is Not Calculated
(Millions of yen)

| Type | As of September 30, 2007 | As of September 30, 2006 | As of March 31, 2007 |
| :---: | :---: | :---: | :---: |
| Other marketable securities | Book Value | Book Value | Book Value |
| (Current assets) |  |  |  |
| Money management funds (MMF) | -- | 922 | -- |
| Commercial paper (CP) | 10,985 | 5,988 | 9,983 |
| Bonds | -- | -- | 1,003 |
| Foreign bonds | 1,501 | 3,000 | 4,507 |
| Other | 5,310 | -- | 800 |
| (Fixed assets) |  |  |  |
| Unlisted stocks | 126 | 105 | 126 |
| Unlisted bonds | 500 | -- | -- |
| Unlisted foreign bonds | -- | 800 | -- |
| Total | 18,423 | 10,815 | 16,421 |

Value of Derivative Contracts, Market Value and valuation Gain and Losses

As of September 30, 2007
No derivative transactions were undertaken during the interim period ended September 30, 2007.

As of September 30, 2006
No derivative transactions were undertaken during the interim period ended September 30, 2006.

As of March 31, 2007
No derivative transactions were undertaken during the fiscal year ended March 31, 2007.

## 5. Segment Information

a. Business Segments

Interim period April 1, 2007 to September 30, 2007
(Millions of yen)

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 1. Sales and <br> operating income: <br> (1) Sales to external <br> customers | 23,711 | 14,929 | 9,768 | 48,410 | -- | 48,410 |
| (2) Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 23,711 | 14,929 | 9,768 | 48,410 | -- | 48,410 |
| Operating <br> expenses | 20,340 | 13,114 | 10,632 | 44,088 | 961 | 45,049 |
| Operating income <br> (loss) | 3,371 | 1,814 | $(863)$ | 4,322 | $(961)$ | 3,360 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:

Cosmetic Business: Mail-order and retail sales and wholesaling of a variety of cosmetics products
Nutritional Supplements Business: Mail-order and retail sales and wholesaling of a variety of nutritional supplements Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga mai (germinated brown rice) and Kale Juice, etc.
3. Unallocatable operating expenses included in "Eliminations or Corporate" consist of operating expenses incurred by the Administration Department of the Company.
5. Segment Information
a. Business Segments

Interim period April 1, 2006 to September 30, 2006
(Millions of yen)

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 1. Sales and <br> operating income: <br> (1) Sales to external <br> customers | 21,656 | 15,129 | 11,194 | 47,980 | -- | 47,980 |
| Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 21,656 | 15,129 | 11,194 | 47,980 | -- | 47,980 |
| Operating <br> expenses | 19,172 | 13,115 | 12,130 | 44,419 | 884 | 45,303 |
| Operating income <br> (loss) | 2,483 | 2,014 | $(936)$ | 3,561 | $(884)$ | 2,676 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:

Cosmetic Business: Mail-order and retail sales and wholesaling of a variety of cosmetics products Nutritional Supplements Business: Mail-order and retail sales and wholesaling of a variety of nutritional supplements
Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga mai (germinated brown rice) and Kale Juice, etc.
3. Unallocatable operating expenses included in "Eliminations or Corporate" consist of operating expenses incurred by the Administration Department of the Company.
4. Allowances for Points

As outlined in "Significant items for the preparation of consolidated interim financial statements", from the period under review a Points Allowance is being recorded. The impact of this change on each business segment is as follows:

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other Businesses |
| :---: | :---: | :---: | :---: |
| Sales and operating income: | $+1,036$ | +722 | +323 |
| Operating expenses | $+1,077$ | +750 | +336 |
| Operating income (loss) | $(40)$ | $(28)$ | $(12)$ |

For the fiscal year April 1, 2006 to March 31, 2007

|  | Cosmetics <br> Business | Nutritional <br> Suplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 1. Sales and <br> operating income: <br> (1) Sales to external <br> customers | 46,376 | 31,665 | 23,023 | 101,065 | - | 101,065 |
| (2) Inter-segment <br> sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 46,376 | 31,665 | 23,023 | 101,065 | -- | 101,065 |
| Operating <br> expenses | 39,242 | 27,763 | 23,921 | 90,926 | 1,768 | 92,695 |
| Operating income <br> (loss) | 7,133 | 3,902 | $(897)$ | 10,138 | $(1,768)$ | 8,370 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:

Cosmetic Business: Mail-order and retail sales and wholesaling of a variety of cosmetics products Nutritional Supplements Business: Mail-order and retail sales and wholesaling of a variety of nutritional supplements Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga mai (germinated brown rice) and Kale Juice, etc.
3. Unallocatable operating expenses included in "Eliminations or Corporate" consist of operating expenses incurred by the Administration Department of the Company.
4. Total company assets are the amounts for items mentioned in Eliminations and Corporate and are composed of the Cash and cash equivalents, Marketable securities, Land, Investment securities and Insurance premiums of the parent company.
5. As outlined in "Significant items for the preparation of consolidated financial statements", from this period Standards for Impairment Accounting of Fixed Assets have been adopted.

## Change in Accounting Treatment

## Allowances for Points

As outlined in "Significant items for the preparation of consolidated interim financial statements", from the period under review a Points Allowance is being recorded. The impact of this change on each business segment is as follows:

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | (Millions of yen) |
| :--- | :---: | :---: | :---: |
| Sales and operating income: | $+2,009$ | $+1,394$ | Other Businesses |
| Operating expenses | $+1,867$ | $+1,296$ | +554 |
| Operating income (loss) | +142 | +98 | +42 |

## Stock Options

As outlined in "Significant items for the preparation of consolidated interim financial statements", from the fiscal year ending March 31, 2007, the 'Accounting Standard for Share-based Payment" (ASBJ Statement No.8, issued on December 27, 2005) and "Guidance on Accounting Standard for Share-based Payment" (ASBJ Guidance No.11, issued on May 31, 2006) have been applied. As a result, operating expenses under Eliminations or Corporate increased by $¥ 118$ million, and operating income decreased by the same amount.

## b. Geographic Area

Domestic sales for the interim period ending September 30, 2006, the interim period ending September 30, 2007 and fiscal year ended March 31, 2007 accounted for more than 90 percent of total net sales. Therefore, segment information by geographic area is not provided.

## c. Overseas Sales

Sales in overseas markets accounted for less than 10 percent of consolidated net for the interim period ending September 30, 2006, the interim period ending September 30, 2007 and and fiscal year ended March 31, 2007. Accordingly, overseas sales information is not provided.

Omissions: Stock options, and other notes related to business combinations have been ommitted due to their perceived lack of significance at the time of reporting.

Per Share Information

|  | April 1 to September 30, 2007 | April 1 to September 30, 2006 | FY ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| Net assets per share | 1,127.49 | 1,120.28 | 1,116.59 |
| Net income per share | 22.45 | 24.47 | 39.59 |
| Net income per share (diluted) | 22.31 | 24.14 | 39.13 |
|  |  | On April 1, 2006 FANCL conducted a 3:1 share split. Assuming the share split occurred at the begging of the previous fiscal year, per share information would be as follows: | On April 1, 2006 FANCL conducted a 3:1 share split. Assuming the share split occurred at the beginning of the previous fiscal year, per share information would be as follows: <br> Net assets per share: $¥ 1,105.67$ <br> Net income per share: $¥ 80.85$ <br> Net income per share: $¥ 80.26$ <br> (diluted) |

Note: The basis for the calculation of net income (loss) per share and the net income per share after adjustment for residual securities is as follows:

|  | April 1, 2007 to September 30, 2007 | April 1, 2006 to September 30, 2006 | FY ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| Net income (loss) ( $¥$ million) | 1,439 | 1,581 | 2,547 |
| Amount not attributable to common shareholders ( $¥$ million) | -- | -- | -- |
| Net income (loss) attributable to common shares | 1,439 | 1,581 | 2,547 |
| Average number of outstanding common shares during the year (shares) | 64,109,811 | 64,639,172 | 64,337,850 |
| Breakdown of the number of common shares used in the calculation for net income per share (diluted) |  |  |  |
| Warrants (shares) | 397,159 | 871,768 | 759,760 |
| Increase in the number of ordinary shares (shares) | 397,159 | 871,768 | 759,760 |
| Residual securities not included in the calculation of the net income after adjustment for residual securities due to the fact that these securities had no dilutive effect. | 1 type of subscription rights: <br> Number of residual <br> securities: 468,000 | 1 type of subscription rights: <br> Number of residual <br> securities: 468,000 | 1 type of subscription rights: <br> Number of residual <br> securities: 468,000 |


| Non-consolic | ted Interim | Bala | Sheets |  | Millions of | f yen |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As ofSeptember 30, 2007 |  | As of September 30, 2006 |  | $\begin{gathered} \hline \text { As of } \\ \text { March 31, } 2007 \\ \hline \end{gathered}$ |  |
| ASSETS |  | \% |  | \% |  |  |
| I. Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents. | 6,825 |  | 7,675 |  | 7,594 |  |
| Notes receivable. | 4 |  | 5 |  | 4 |  |
| Accounts receivable | 7,807 |  | 7,912 |  | 7,601 |  |
| Marketable securities. | 12,792 |  | 7,912 |  | 12,293 |  |
| Inventory assets | 2,890 |  | 2,353 |  | 2,808 |  |
| Deferred tax assets | 983 |  | 391 |  | 1,129 |  |
| Short-term loans to affiliate companies...... | 682 |  | 1,054 |  | 657 |  |
| Others.. | 913 |  | 1,128 |  | 746 |  |
| Allowance for doubtful accounts .................. | (24) |  | (35) |  | (31) |  |
| Total current assets................................ | 32,875 | 47.4 | 28,399 | 41.5 | 32,804 | 47.1 |
| II. Fixed assets: |  |  |  |  |  |  |
| Tangible fixed assets |  |  |  |  |  |  |
| Buildings . | 5,781 |  | 6,168 |  | 6,017 |  |
| Machinery and fittings . | 83 |  | 129 |  | 96 |  |
| Land. | 7,167 |  | 7,176 |  | 7,167 |  |
| Construction in progress. | 21 |  | 71 |  | 60 |  |
| Others.. | 923 |  | 1,059 |  | 956 |  |
| Total tangible fixed assets....................... | 13,978 | 20.1 | 14,605 | 21.4 | 14,298 | 20.5 |
| Intangible fixed assets |  |  |  |  |  |  |
| Total intangible fixed assets......................... | 2,816 | 4.1 | 1,812 | 2.7 | 2,622 | 3.8 |
| Investments and other assets |  |  |  |  |  |  |
| Shares in affiliates. | 6,992 |  | 6,944 |  | 6,992 |  |
| Long-term loans to affiliated companies | 5,751 |  | 5,679 |  | 6,091 |  |
| Deferred tax assets. | 421 |  | 750 |  | 503 |  |
| Long-term deposits | 4,000 |  | 4,000 |  | 4,000 |  |
| Guarantee money . | 2,440 |  | 2,422 |  | 2,438 |  |
| Insurance reserve | 213 |  | 266 |  | 299 |  |
| Other investments and assets . | 1,782 |  | 4,237 |  | 1,342 |  |
| Allowance for doubtful accounts .................. | $(1,932)$ |  | (758) |  | $(1,793)$ |  |
| Total investments and other assets .......... | 19,668 | 28.4 | 23,542 | 34.4 | 19,873 | 28.6 |
| Total fixed assets ................................... | 36,463 | 52.6 | 39,961 | 58.5 | 36,794 | 52.9 |
| Total Assets............................................. | 69,339 | 100.0 | 68,360 | 100.0 | 69,599 | 100.0 |

Non-consolidated Interim Balance Sheets (continued)

|  | As of September 30, 2007 |  | As of September 30, 2006 |  | Millions of yen |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | As ofMarch 31, 2007 |
| LIABILITIES |  | \% |  |  |  | \% |  |  |
| I. Current liabilities: |  |  |  |  |  |  |
| Accounts payable. | 2,069 |  | 2,116 |  | 2,672 |  |
| Accrued liabilities . | 2,956 |  | 2,594 |  | 2,369 |  |
| Accrued income taxes. | 1,060 |  | 918 |  | 1,776 |  |
| Allowance for bonuses. | 788 |  | 782 |  | 732 |  |
| Allowance for points | 1,565 |  | -- |  | 1,849 |  |
| Others .................................................... | 673 |  | 683 |  | 780 |  |
| Total current liabilities .............................. | 9,112 | 13.1 | 7,095 | 10.4 | 10,180 | 14.7 |
| II. Long-term liabilities: |  |  |  |  |  |  |
| Allowance for retirement bonuses. | 974 |  | 899 |  | 906 |  |
| Allowance for directors' retirement bonuses . | -- |  | 189 |  | 189 |  |
| Others .................................................... | 248 |  | 61 |  | 105 |  |
| Total long-term liabilities ............................. | 1,223 | 1.8 | 1,151 | 1.7 | 1,201 | 1.7 |
| Total liabilities ....................................... | 10,336 | 14.9 | 8,247 | 12.1 | 11,381 | 16.4 |
| Net Assets |  |  |  |  |  |  |
| Shareholders' Equity |  |  |  |  |  |  |
| I. Capital. | 10,795 | 15.6 | 10,795 | 15.8 | 10,795 | 15.5 |
| II. Capital surplus |  |  |  |  |  |  |
| Capital reserve | 11,706 |  | 11,706 |  | 11,706 |  |
| Other capital surplus.. | 160 |  | 149 |  | 145 |  |
| Total capital surplus .............................. | 11,867 | 17.1 | 11,855 | 17.3 | 11,852 | 17.0 |
| III. Retained earnings |  |  |  |  |  |  |
| Revenue reserve .. | 267 |  | 267 |  | 267 |  |
| Other retained earnings |  |  |  |  |  |  |
| Special reserve . | 40,900 |  | 40,900 |  | 40,900 |  |
| Surplus brought forward | 2,423 |  | 2,686 |  | 1,935 |  |
| Total retained earnings ........................ | 43,590 | 62.8 | 43,853 | 64.1 | 43,103 | 61.9 |
| IV. Treasury stock. | $(7,438)$ | (10.7) | $(6,455)$ | (9.4) | $(7,699)$ | (11.1) |
| Shareholders' equity total | 58,814 | 84.8 | 60,049 | 87.8 | 58,050 | 83.3 |
| Valuation, translation adjustments, etc........... |  |  |  |  |  |  |
| I. Unrealized holding gain on securities.. | 42 | 0.1 | 56 | 0.1 | 54 | 0.1 |
| Total valuation, translation adjustments ... | 42 | 0.1 | 56 | 0.1 | 54 | 0.1 |
| Warrants | 146 | 0.2 | 6 | 0.0 | 111 | 0.2 |
| Total net assets ... | 59,002 | 85.1 | 60,113 | 87.9 | 58,217 | 83.6 |
| Total liabilities and net assets .................... | 69,339 | 100.0 | 68,360 | 100.0 | 69,599 | 100.0 |

Non-consolidated Interim Statements of Income

|  | Millions of yen |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ```April 1 to September 30, 2007``` |  | April 1 to September 30, 2006 |  | FY ended March 31, 2007 |  |
|  |  | \% |  | \% |  |  |
| Net sales. | 37,002 | 100.0 | 36,512 | 100.0 | 76,574 | 100.0 |
| Cost of sales | 12,450 | 33.6 | 13,393 | 36.7 | 26,042 | 34.0 |
| Gross profit........................... | 24,552 | 66.4 | 23,118 | 63.3 | 50,532 | 66.0 |
| $\begin{aligned} & \hline \text { Selling, general and administrative } \\ & \text { expenses ........................................ } \end{aligned}$ | 22,436 | 60.7 | 21,577 | 59.1 | 45,355 | 59.2 |
| Operating income ...................... | 2,116 | 5.7 | 1,541 | 4.2 | 5,177 | 6.8 |
| Non operating income ...................... | 733 | 2.0 | 717 | 2.0 | 1,253 | 1.6 |
| Non operating expenses................... | 326 | 0.9 | 143 | 0.4 | 517 | 0.7 |
| Ordinary income ........................ | 2,523 | 6.8 | 2,115 | 5.8 | 5,914 | 7.7 |
| Extraordinary income ...................... | -- | -- | -- | -- | 636 | 0.8 |
| Extraordinary loss........................... | 14 | 0.0 | 229 | 0.6 | 3,453 | 4.5 |
| Income before income taxes................ | 2,509 | 6.8 | 1,885 | 5.2 | 3,097 | 4.0 |
| Income taxes ..................................... | 1,017 |  | 841 |  | 2,517 |  |
| Adjustment for income taxes............... | 236 |  | (75) |  | (564) |  |
| Corporate and other tax adjustments; Tax adjustments. | 1,253 | 3.4 | 766 | 2.1 | 1,952 | 2.5 |
| Net income ..................................... | 1,255 | 3.4 | 1,118 | 3.1 | 1,144 | 1.5 |

Changes to Non-consolidated shareholders' equity during the interim period April 1, 2007 to September 30, 2007
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Capital surplus |  |  | Profit reserve |  |  |  | Treasury stock | Total Shareholders' equity |
|  |  | Capital reserve | Other capital surplus | Total capital surplus | Profit reserve | Other profit reserve |  | Total profit reserve |  |  |
|  |  |  |  |  |  | Contingent reserve | Earned surplus carried forward |  |  |  |
| Shareholders' funds as of March 31, 2007 | 10,795 | 11,706 | 145 | 11,852 | 267 | 40,900 | 1,935 | 43,103 | $(7,699)$ | 58,050 |
| Changes during the interim period |  |  |  |  |  |  |  |  |  |  |
| Dividends | - | - | - | - | - | - | (767) | (767) |  | (767) |
| Interim net income | - | - | - | - | - | - | 1,255 | 1,255 | - | 1,255 |
| Acquisition of treasury stock | - | - | - | - | - | - | - | - | (2) | (2) |
| Sale of treasury stock | - | - | 14 | 14 | - | - | - | - | 263 | 278 |
| Net changes in items other than shareholders' equity | - | - | - | - | - | - | - | - | - | - |
| Total change during the interim period | - | - | 14 | 14 | - | - | 487 | 487 | 261 | 763 |
| Shareholders' funds as of September 30, 2007 | 10,795 | 11,706 | 160 | 11,867 | 267 | 40,900 | 2,423 | 43,590 | $(7,438)$ | 58,814 |

(Millions of yen)

|  | Valuation and translation differences |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences and other marketable securities | Total valuation and translation differences |  |  |
| Shareholders' funds as of March 31, 2007 | 54 | 54 | 111 | 58,217 |
| Changes during the interim period |  |  |  |  |
| Dividends | - | - | - | (767) |
| Interim net income | - | - | - | 1,255 |
| Acquisition of treasury stock | - | - | - | (2) |
| Sale of treasury stock | - | - | - | 278 |
| Net changes in items other than shareholders' equity | (12) | (12) | 34 | 21 |
| Total change during the interim period | (12) | (12) | 34 | 785 |
| Shareholders' funds as of September 30, 2007 | 42 | 42 | 146 | 59,002 |

Changes to Non-consolidated shareholders' equity during the interim period
April 1, 2006 to September 30, 2006
(Millions of yen)

|  | Shareholders' equity |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Capital surplus |  |  | Profit reserve |  |  |  | Treasurystock | Total Shareholders' equity |
|  |  | Capital reserve | Other capital surplus | Total capital surplus | Profit reserve | Other profit reserve |  | Total profit reserve |  |  |
|  |  |  |  |  |  | Contingent reserve | Earned surplus carried forward |  |  |  |
| Shareholders' funds as of March 31, 2006 | 10,795 | 11,706 | 140 | 11,846 | 267 | 39,400 | 3,713 | 43,380 | $(6,624)$ | 59,397 |
| Changes during the interim period |  |  |  |  |  |  |  |  |  |  |
| Dividends* | - | - | - | - | - | - | (645) | (645) | - | (645) |
| Accumulation of contingent reserve* | - | - | - | - | - | 1,500 | $(1,500)$ | - | - | - |
| Net income | - | - | - | - | - | - | 1,118 | 1,118 | - | 1,118 |
| Acquisition of treasury stock | - | - | - | - | - | - | - | - | (1) | (1) |
| Sale of treasury stock | - | - | 8 | 8 | - | - | - | - | 171 | 180 |
| Net changes in items other than shareholders' equity | - | - | - | - | - | - | - | - | - | - |
| Total change during the interim period | - | - | 8 | 8 | - | 1,500 | $(1,026)$ | 473 | 169 | 651 |
| Shareholders' funds as of September 30, 2006 | 10,795 | 11,706 | 149 | 11,855 | 267 | 40,900 | 2,686 | 43,853 | $(6,455)$ | 60,049 |

(Millions of yen)

|  | Valuation and translation differences |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences and other marketable securities | Total valuation and translation differences |  |  |
| Shareholders' funds as of March 31, 2006 | 66 | 66 | - | 59,464 |
| Changes during the interim period |  |  |  |  |
| Dividends* | - | - | - | (645) |
| Accumulation of contingent reserve* | - |  | - | - |
| Interim net income | - | - | - | 1,118 |
| Acquisition of treasury stock | - | - | - | (1) |
| Sale of treasury stock | - | - | - | 180 |
| Net changes in items other than shareholders' equity | (9) | (9) | 6 | (3) |
| Total change during the interim period | (9) | (9) | 6 | 648 |
| Shareholders' funds as of September 30, 20076 | 56 | 56 | 6 | 60,113 |

*Note: Items are appropriation of earnings item from the general shareholders' meeting held in June 2006

Changes to Non-consolidated shareholders' equity during the fiscal year ended March 31, 2007

(Millions of yen)

|  | Valuation and translation differences |  | Warrants | Total net assets |
| :---: | :---: | :---: | :---: | :---: |
|  | Valuation differences and other marketable securities | Total valuation and translation differences |  |  |
| Shareholders' funds as of March 31, 2006 | 66 | 66 | - | 59,464 |
| Changes during the interim period |  |  |  |  |
| Dividends* | - | - | - | (645) |
| Dividends |  |  | - | (776) |
| Accumulation of contingent reserve* | - | - | - | - |
| Interim net income | - | - | - | 1,144 |
| Acquisition of treasury stock | - | - | - | $(1,715)$ |
| Sale of treasury stock | - | - | - | 646 |
| Net changes in items other than shareholders' equity | (11) | (11) | 111 | 100 |
| Total change during the interim period | (11) | (11) | 111 | $(1,247)$ |
| Shareholders' funds as of March 31, 2007 | 54 | 54 | 111 | 58,217 |

*Note: Items are appropriation of earnings item from the general shareholders' meeting held in June 2006

## Significant items for the Preparation of Non-consolidated Financial Statements

| Item | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
| (1) Basis and method for valuation of assets | 1) Marketable securities <br> Same as right <br> Other marketable securities: Same as right <br> Stocks with no market value: Same as right <br> 2) Derivatives: <br> Same as right <br> 3) Inventories: <br> Same as right | 1) Marketable securities <br> Shares of subsidiaries and affiliates: At cost by the average method Other marketable securities: Stocks with market value: At lower of cost or market by the moving average method, based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full capital costing method; cost of disposal is calculated by the moving average method.) <br> Stocks with no market value: <br> At market price based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full capital costing method; cost of disposal is calculated by the moving average method.) <br> 2) Derivatives: <br> Market value method <br> 3) Inventories <br> (1) Finished goods: <br> At cost by the monthly average method <br> (2) Supplies: <br> At cost by the last purchase price method | 1) Marketable securities <br> Same as left <br> Other marketable securities: <br> Stocks with market value: <br> At lower of cost or market by the moving average method, based on the market closing price on the last day of the period. (Valuation gains and losses resulting are calculated by the full capital costing method; cost of disposal is calculated by the moving average method.) <br> Stocks with no market value: <br> Same as left <br> 2) Derivatives: <br> Same as left <br> 3) Inventories: Same as left |
| (2) Depreciation of Fixed Assets | 1) Tangible fixed assets <br> Buildings (not including attached <br> facilities) <br> The former declining balance method <br> is used for buildings acquired prior to March 31, 1998. <br> The former straight-line method is used for buildings acquired between April 1, 1998 and March 31, 2007. <br> The straight-line method is used for buildings acquired since April 1, 2007 Items other than buildings: <br> The declining balance method is used for items acquired prior to March 31, 2007. <br> The declining-balance method is used for buildings acquired since April 1, 2007. <br> The estimated useful lives for such assets are as follows: <br> Buildings and structures: 3-50 years <br> Furniture, tools and fixtures: 2-20 years <br> Additional information <br> As of the interim period ended <br> September 30, 2007, for tangible fixed assets acquired since March 31, 2007 that have fully depreciated to their allowable limit of depreciation, the remaining balance will be amortized over 5 years by the straight-line method starting from the following year. The effect of this change on operating income, ordinary income and net income before taxes is immaterial. | (1) Tangible fixed assets: Declining balance method based on estimated useful life, with the exception of buildings (excluding attached structures) acquired on or after April 1, 1998, which are depreciated by the straight-line method. <br> The estimated useful lives for such assets are as follows: <br> Buildings and structures: 3-50 years Furniture, tools and fixtures: 2-22 years | (1) Tangible fixed assets: <br> Declining balance method based on estimated useful life, with the exception of buildings (excluding attached structures) acquired on or after April 1, 1998, which are depreciated by the straight-line method. The estimated useful lives for such assets are as follows: <br> Buildings and structures: 3-50 years Furniture, tools and fixtures: 2-22 years |



| Item | Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: | :---: |
|  | 4) Allowance for retirement bonuses: <br> Same as right | 4) Allowance for retirement bonuses: To prepare for future retirement benefit payments to employees, the Company makes provisions in the amount recognized as accruing at the end of the interim period based on the estimated retirement benefit obligation and pension assets at the end of the consolidated fiscal year. Actuarial gains and losses are charged to income on a straight-line basis over a certain number of years (five years) within the average remaining years of service starting from the year after the gain or loss arises. | 4) Allowance for retirement bonuses: To prepare for future retirement benefit payments to employees, the Company makes provisions in the amount recognized as accruing at the end of the consolidated fiscal year based on the estimated retirement benefit obligation and pension assets at the end of the consolidated fiscal year. <br> Actuarial gains and losses are charged to income on a straight-line basis over a certain number of years (five years) within the average remaining years of service starting from the year after the gain or loss arises. |
|  | 5) Allowance for directors' retirement bonuses: $\qquad$ | 5) Allowance for directors' retirement bonuses: <br> To prepare for future retirement bonus payments to directors, the Company makes the necessary provisions at the end of the fiscal year based on internal regulations. Additional information: <br> The $26^{\text {th }}$ Ordinary General Meeting of Shareholders held on June 17, 2006, resolved to abolish the retirement allowance system for board members, and to pay instead a retirement allowance to each resigning and corporate auditor corresponding to their term in office, and as a result, no reserve for retirement benefits for directors and corporate auditors has been accounted for since that date. | 5) Allowance for directors' retirement bonuses: <br> To prepare for future retirement bonus payments to directors, the Company makes the necessary provisions at the end of the fiscal year based on internal regulations. <br> Additional information: <br> The $26^{\text {th }}$ Ordinary General Meeting of Shareholders held on June 17, 2006, resolved to abolish the retirement allowance system for board members, and to pay instead a retirement allowance to each resigning and corporate auditor corresponding to their term in office, and as a result, no reserve for retirement benefits for directors and corporate auditors has been accounted for since that date. |
| (4) Lease Accounting | Same as right | Finance leases other than those which transfer the right of ownership to the lessee are accounted for in the same manner as ordinary operating lease transactions. | Same as left |


| (5) Hedge accounting | Same as right | 1) Hedge accounting policy: <br> Derivative instruments are accounted for using deferral hedge accounting. Forward exchange contracts meeting the appropriate criteria are accounted for using the allocation method. <br> 2) Hedging instruments/targets: <br> Forward exchange <br> contracts/payables or forecast transactions denominated in foreign currencies. <br> 3) Policy regarding use of hedging: The Company enters into forward exchange and interest rate swap contracts in the normal course of its business to manage currency and interest rate exposure. <br> 4) Method of assessing hedge effectiveness: <br> As a rule, the Company uses individual forward exchange contracts and thus does not assess hedge effectiveness. <br> 5) Other risk management information relevant to hedge accounting: The Company has formulated standards to govern its use of derivatives. The use of derivatives in daily business is managed by the Accounting Department, which reports to the Board of Directors on the progress of transactions. Consolidated subsidiaries do not engage in derivative transactions. | ---- |
| :---: | :---: | :---: | :---: |
| (6) Others | Same as right | All transactions are posted in amounts prior to deduction of consumption and other taxes. | -- |

Change in accounting treatment

| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: |
|  |  | Allowance for Points <br> Previously points were recognized as a cost at the time of use. However, as the introduction of a new points system has allowed the rational estimation of the usage rate of points and in order to achieve the timely recognition of profits and losses and sounder finances, from the fiscal year under review, the amount of the Allowance for Points is calculated and accounted for as the difference between actual past usage rates and estimated future usage rates applied to the balance of unused points. As the new system is considered as sales promotion, the Allowance for Points is now accounted for as a cost of sales or as an SG\&A expense, compared to its previous treatment as an extraordinary loss. As a result of this change, compared to the previous method, sales are $¥ 4$ billion higher and cost of sales and SG\&A expenses are $¥ 3.717$ billion higher and ordinary income increased by $¥ 283$ million while income before income and other taxes are lower by $¥ 1.849$ billion respectively. <br> As the actual usage rate could be rationally estimated only from the second half of the fiscal year, at the interim period the former method was employed. If the new method had been used for the interim period of the current fiscal year sales would have been $¥ 2.082$ billion lower and cost of sales and SG\&A expenses $¥ 2.163$ billion lower, while ordinary income and income before income and other taxes would have been higher by $¥ 81$ million and $¥ 2.213$ billion respectively. |


| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31, 2007 |
| :---: | :---: | :---: |
| .------------- | (Accounting standards for presentation of net assets in balance sheet) From this interim consolidated accounting period the company has applied "Accounting standards for Presentation of net Assets in Balance Sheet," Accounting Standards Board of Japan (ASBJ) Statement No. 5 of December 27, 2005 and "Guidance on Accounting Standards for Presentation of Net Assets in the Balance Sheet," ASBJ Implementation Guidance No. 8 of December 9, 2005. The amount corresponding to total assets to date is $¥ 60,106$ million. <br> Net assets in the interim consolidated balance sheet during this interim consolidated accounting period, have been prepared in line with revised provisions covering balance sheets, following amendments to the provisions on balance sheets | (Accounting standards relating to the presentation of net assets on the balance sheet) <br> From the fiscal year ending March 31, 2007, the 'Statement Regarding the Presentation of Net Assets on the Balance Sheet' (Business Accounting Council, December 9, 2005, Article No. 5) and "Guidelines for the Application of Accounting Policies for the Presentation of Net Assets on the Balance Sheet" (Guidelines for the Application of Business Accounting Polices, Article 8; Business Accounting Council, December 9, 2005) have been applied. The equivalent amount previously recorded as 'Capital' is $¥ 58,105$ million. Following changes to the regulations on financial statements, net assets on the balance sheet have been recorded in accordance with the revised regulations. |
| .------------- | (Accounting standards covering stock options) <br> From this interim consolidated accounting period the company has applied "Accounting Standards for Stock Options," Accounting Standards Board of Japan (ASBJ) Statement No. 8 December 27, 2005, and "Guidance on Accounting Standards for Stock Options," ASBJ Implementation Guidance No. 11 of May 31, 2006. As a result, operating profit, current profit, and interim net income before taxes and other adjustments each declined $¥ 6$ million. | (Accounting standards covering stock options) <br> From this interim consolidated accounting period the company has applied "Accounting Standards for Stock Options," Accounting Standards Board of Japan (ASBJ) Statement No. 8 December 27, 2005, and "Guidance on Accounting Standards for Stock Options," ASBJ Implementation Guidance No. 11 of May 31, 2006. As a result, operating profit, current profit, and interim net income before taxes and other adjustments each declined $¥ 118$ million. |
| Changes to accounting treatment of the depreciation method of tangible fixed assets <br> As of the interim period ended September 30, 2007, accounting methods based on the revised Corporate Tax law will apply to items acquired since April 1, 2007. This follows revisions made to the Corporate tax law ((Certain revisions made to the Income Tax Act by government decree, March 30, 2007 Law Number 6) and (Certain revisions made to the enforcement order of the Corporate tax code by government ordinance, March 30, 2007, Cabinet ordinance No. 83)). <br> The effect of this change on operating income, ordinary income and net income before taxes is immaterial. |  |  |


| Interim period ended September 30, 2007 | Interim period ended September 30, 2006 | Fiscal year ended March 31,2007 |
| :---: | :---: | :---: |
| Reserve for retirement benefits for directors and corporate auditors As of the interim period ended September 30, 2007 and in accordance with the announcement by the Japanese Institute of Certified Public Accountants, in Audit Document No. 1, Commission report No. 42, April 13, 2007, under the audit of reserve for the Special Taxation Measures Law regarding the allowance and reserve of the Special Act, the amount of reserve for retirement benefits for directors and corporate auditors will be transferred to long-term accounts payable and included in 'Other fixed liabilities'. <br> As regards the bonus system for retiring directors and corporate auditors, at the 26th General Shareholders' Meeting held June 17, 2006, it was decided that retirement bonus for directors and corporate auditors would be abolished and that retirement bonus earned up until June 17, 2006 will not be recorded and will be paid upon retirement. | ------------- | --------------- |

Changes to the method of presentation

| Interim period ended <br> September 30, 2007 | Interim period ended <br> September 30, 2006 |
| :---: | :--- |
|  | Interim balance sheet <br> Until the interim period ended September 30, 2005, <br> Long-term deposits were recorded in Others' under <br> Investments and other assets. |
| As of the end of the current interim period, only items in |  |
| excess of 5\% of the total asset value will be recorded. At the |  |
| end of the interim period ending September 30, 2005, |  |
| long-term deposits were ¥3.0 billion. |  |


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

[^1]:    1 Note: Figures in brackets in the 'Amounts' and 'Percent of total' columns are calculated by accounting standards used in the interim period under review. Figures in brackets in the 'Increase (decrease) in percent' column are calculated by comparison of net sales in the interim period under review with net sales of the previous interim period, using the accounting standards of the interim period under review.

