# **FANCL** Corporation

# Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2008

This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

#### SUMMARY OF FINANCIAL STATEMENTS (consolidated)

#### **FANCL CORPORATION**

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#### 1) Consolidated results for the third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

Percentage figures represent changes compared to the previous fiscal year

(1) Sales and Income	(1)	Sales	and	Income
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(1) Sales and Income				Millio	ns of yen, rounded down
	Nine months	ended	Nine months	ended	FY ended
	December 31, 2007 December 31, 2006		March 31, 2007		
		Change %		Change %	
Net sales	75,556	1.8	74,223	3.0	101,065
Operating income	6,033	4.9	5,749	(24.2)	8,370
Ordinary income	6,151	4.9	5,862	(26.9)	8,388
Net income	3,041	(15.6)	3,602	(20.1)	2,547
Net income per share (¥)	47.61		55.86		39.59
Net income per share (diluted) (¥)			55.17		39.13

(2) Consolidated Financial Position

(2) Consolidated Financial Position Millions of yen, rounded dow							
	As of	As of	As of				
	December 31, 2007	December 31, 2006	March 31, 2007				
Total assets	85,320	84,416	86,931				
Net assets	70,425	72,209	71,560				
Net assets / total assets (%)	82.2	85.4	82.2				
Net assets equity per share (¥)	1,133.33	1,132.45	1,116.59				

(3) Cash Flows

(3) Cash Flows		Mil	lions of yen, rounded down
	Nine months ended	Nine months ended	FY ended
	December 31, 2007	December 31, 2006	March 31, 2007
Net cash provided by operating activities	3,740	1,494	6,472
Net cash used in investing activities	(1,607)	(2,566)	(1,733)
Net cash used in financing activities	(4,224)	(2,754)	(2,495)
Cash and cash equivalents at end of period	21,314	17,341	23,411

#### 2) Dividends

	Third quarter of Fiscal 2008	Third quarter of Fiscal 2007
Dividend per share		

#### 3) Consolidated forecasts for the fiscal year ending March 31, 2008 (April 1, 2007 to March 31, 2008)

Except for revisions to net income per share, there have been no changes to our consolidated forecasts for the fiscal year ending March 31, 2008.

		Millions of yen, rounded down
	FY ending March 31, 2008	Change (%)
Net sales	100,500	(0.6)
Operating income	8,650	3.3
Ordinary income	8,800	4.9
Net income	4,000	57.0
Net income per share	¥62.61	

This forecast contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

#### 4) Other

1) Transfer of important subsidiaries during the period (Transfers of certain subsidiaries resulting in changes in the scope of consolidation): None

#### 2) Utilization of simplified method of accounting: Yes

#### 3) Changes to accounting methods during the fiscal year: Yes

See Operating Results, Other on page 3 for more detail.

## Consolidated operating results and financial position

#### I. Operating results (consolidated)

Note: Since December 31, 2006 the accounting method used to record points has changed so that points are recorded as an expense at time of issue. Previously, points were recognized as a cost at time of use. For reference in the following section (including the charts), like-for-like comparative figures are provided in brackets and marked with an asterisk to show the year-on-year changes in net sales and ordinary income if the figures for the period under review are calculated using the previous accounting standard.

In the domestic economy, business continued to improve steadily during the period under review. However, the direction of consumer trends is increasingly uncertain, as a series of rises in the price of goods, primarily in foods, continues due to the high prices of crude oil and raw materials.

In the cosmetics industry, skin care products offering anti-ageing benefits performed well, although overall sales remained relatively unchanged.

In the health foods industry, the market continued its period of adjustment, while governmental monitoring of product labeling methods and safety regulations became stricter and differences began to emerge among competing companies.

Consolidated net sales during the period under review increased 1.8% (\*decreased 2.3%) to ¥75,556 million. This was largely the result of strong sales in our cosmetics business, which was offset by a sluggish performance in nutritional supplements businesses and other businesses.

Consolidated operating income increased 4.9% (\*increased 2.9%) to ¥6,033 million supported by steady performance in the highly profitable cosmetics business, as well as enhanced cost efficiencies in sales promotion. The operating profit margin increased 0.3 percentage points (\*increased 0.4 percentage points) to 8.0%. Ordinary income increased 4.9% (\*increased 2.9%) to ¥6,151 million; and the ordinary income margin increased 0.2 percentage points (\*increased 0.4 percentage points) to 8.1%.

Consolidated net income for the period under review decreased 15.6% to ¥3,041 million. The net income margin decreased 0.9 percentage points to 4.0%.

#### 2. Consolidated financial position

Total assets as of December 31, 2007 were ¥85,320 million, ¥1,610 million lower than at the end of the previous fiscal year. The main contributing factors from current assets included a ¥1,504 million increase in cash and cash equivalents, a ¥1,313 million increase in notes and accounts receivable and a ¥5,793 million decrease in marketable securities. The main contributing factors from fixed assets included a ¥2,250 million increase in investment securities. The main contributing factors from current liabilities included a ¥961 million decrease in accrued income taxes.

Net assets were ¥70,425 million, ¥1,135 million lower than at the end of the previous fiscal year.

#### 3. Forecasts for the consolidated fiscal year ending March 31, 2008

Net income per share has been revised as a result of the acquisition of treasury stock. Our financial performance is proceeding as planned and there have been no other changes to our consolidated forecasts for the fiscal year ending March 31, 2008 as announced on November 1, 2007.

#### 4. Other

1) Transfer of important subsidiaries during the period (Transfers of subsidiaries resulting in changes in the scope of consolidation): None

#### 2) Utilization of simplified method of accounting:

- Deprecation of fixed assets
- (1) Tangible fixed assets: calculated using the quarterly amount of the forecasted amount for the year
- (2) Intangible fixed assets: calculated using the quarterly amount of the forecasted amount for the year
- Corporate tax calculation: calculated using the forecasted tax ratio based on the effective tax ratio
- The effect of other amounts were immaterial and certain simplified procedures were employed

#### 3) Changes to accounting methods during the fiscal year:

• Changes to accounting treatment of the depreciation method of tangible fixed assets Accounting methods based on the revised Corporate Tax Law will apply to items acquired on April 1, 2007 or later. This follows revisions made to the Corporate Tax Law (Certain revisions made to the Income Tax Act by government decree, March 30, 2007 Law Number 6 and Certain revisions made to the enforcement order of the Corporate Tax Code by government ordinance, March 30, 2007, Cabinet ordinance No. 83). The effect of this change on operating income, ordinary income and net income before taxes is immaterial.

# 3. Consolidated Financial Statements

	<b>Consolidated B</b>	alance Sheets			
			Millior	ns of yer	n, rounded down
	As of	As of	Chan	<b>d</b> 0	As of
	December 31, 2007	December 31, 2006	Chan	-	March 31, 2007
			Amount	Percent	
ASSETS	_				
I. Current assets:					
Cash and cash equivalents		15,501	306	2.0	14,303
Notes and accounts receivable	11,296	10,816	480	4.4	9,983
Marketable securities	10,500	8,003	2,497	31.2	16,294
Inventories	6,822	7,041	(219)		
Others	2,213	1,899	313	16.5	2,242
Total current assets	46,641	43,262	3,378	7.8	49,570
II. Fixed assets:					
Tangible fixed assets	10.071	10 150	(1 107)	(0.9)	11 590
Buildings and structures	10,971	12,158	(1,187)	(9.8) (0.1)	
Land	10,627 2,619	10,636 2,841	(9) (221)	(0.1) (7.8)	10,627 2,753
Others Total tangible fixed assets	2,619	2,841	(1,419)	(7.8)	2,755
Intangible fixed assets	24,218	25,637	(1,419) 349	(3.5)	24,963
Intanyibie inteu assels	2,907	2,000	349	13.0	2,701
Investments and other assets					
Investments securities	3,080	2,039	1,040	51.0	830
Long-term loans receivable		685	(31)	(4.5)	655
Guarantee money		2,713	(75)	(2.8)	
Others	5,180	7,518	(2,338)		
Total investments and other assets	11,553	12,957	(1,404)	. ,	
	38,679	41,153	(2,474)	(10.0)	37,360
Total fixed assets	<b>85,320</b>	<b>84,416</b>	( <u>2</u> ,474) <b>904</b>	(0.0)	86,931
	05,520	04,410	304		00,331
I. Current liabilities:	4.400	0.000	107	0.5	0.744
Notes and accounts payable		3,982	137	3.5	3,741
	3,350	3,707	(356)	(9.6)	
Accrued income taxes	1,065	741	324	43.7	2,027
Allowance for points	1,558		1,558		1,849
Others	2,388	1,916	471	24.6	1,938
Total current liabilities	12,482	10,348	2,134	20.6	12,869
II. Long-term liabilities: Allowance for retirement bonuses	1,531	1,366	164	12.1	1,388
Allowance for directors' retirement	1,001	1,300	104	12.1	1,300
bonuses	38	216	(178)	(82.4)	223
Others	842	275	567	206.3	889
Total long-term liabilities	2,412	1,858	553	29.8	2,500
Total liabilities	14,895	12,207	2,688	22.0	15,370
NET ASSETS	,000	,_0.	,	_	-,
Common stock	10,795	10,795			10,795
Additional paid-in capital	11,867	11,857	10	0.1	11,852
Retained earnings	57,955	57,506	448	0.8	56,451
Treasury stock	(10,506)	(8,125)	(2,380)	29.3	(7,699)
Shareholders' equity	70,111	72,033	(1,921)		71,399
Total valuation and translation	37	52			
adjustments	37	52	(15)	(28.8)	50
Warrants	276	123	152	123.8	111
				1	1
Total Net Assets	70,425	72,209	(1,783)	(2.5)	71,560

Consolidated Statements of Income										
	Millions of yen, rounded down									
	April 1 to December 31, 2007	April 1 to December 31, 2006	Cha	nge	FY ended March 31, 2007					
			Amount	Percent						
Net sales	75,556	74,223	1,332	1.8	101,065					
Cost of sales	24,615	25,993	(1,377)	(5.3)	33,895					
Gross profit	50,940	48,230	2,710	5.6	67,170					
Selling, general and administrative expenses	44,907	42,480	2,427	5.7	58,800					
Operating income	6,033	5,749	283	4.9	8,370					
Non-operating income	464	414	50	12.2	621					
Interest and dividend income	109	70	39	55.5	118					
Other non-operating income	355	343	11	3.3	502					
Non-operating expenses	346	301	44	14.9	603					
Loss on disposal of inventories	259	213	45	21.3	429					
Other non-operating expenses	87	87	0	(0.6)	174					
Ordinary income	6,151	5,862	288	4.9	8,388					
Extraordinary income	6	0	6		641					
Extraordinary losses	316	322	(6)	(2.0)	3,983					
Loss on disposal of fixed assets	29	68	(39)	(57.5)	163					
Other extraordinary losses	287	254	33	13.0	3,820					
Income before income taxes	5,841	5,539	301	5.4	5,045					
Income taxes	2,799	1,937	862	44.5	2,498					
Net income	3,041	3,602	(560)	(15.6)	2,547					

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Notes: 1. In the previous fiscal year, the accounting method used to record points was changed so that points are recorded under selling, general and administrative expenses at time of issue. Previously, points were recognized as a cost at time of use and were deducted from net sales. Applying the current accounting method to the results of the third quarter of the previous fiscal year would result in net sales of ¥77,357 million (an increase of ¥3,133 million compared to the previous accounting method), selling, general and administrative expenses of ¥45,499 million (an increase of ¥3,018 million) and ordinary income of ¥5,977 million (an increase of ¥115 million).

Consolidated Statements of Cash Flows							
			yen, rounded down				
	April 1 to December 31, 2007	April 1 to December 31, 2006	FY ended March 31, 2007				
I. Cash flows from operating activities	December 01, 2007		March 01, 2007				
Income before income taxes	5,841	5,539	5,045				
Depreciation	2,229	1,962	2,669				
Impairment losses			981				
Increase (decrease) in allowance for bonuses	(435)	(379)	46				
Increase (decrease) in allowance for retirement benefits	143	85	107				
Interest and dividend income	(109)	(70)	(118)				
Loss on disposal of tangible fixed assets	26	59	150				
Decrease (increase) in trade receivables	(1,313)	(1,839)	(1,006)				
Decrease (increase) in inventories	(75)	(361)	(66)				
Decrease (increase) in other current assets	(24)	(547)	(47)				
Increase (decrease) in trade payables	378	(24)	(265)				
Increase (decrease) in other current liabilities	734	153	(118)				
Others	(446)	(91)	1,513				
Sub-total	6,948	4,485	8,891				
Interest and dividends received	119	67	105				
Income taxes paid	(3,569)	(3,195)	(3,381)				
Others	241	135	(0,001) 856				
Net cash provided by (used in) operating activities	3,740	1,494	6,472				
II. Cash flows from investing activities							
Acquisition of marketable securities	(12,479)	(10,997)	(12,988)				
Income from redemption of marketable securities	14,485	11,698	12,695				
Acquisition of tangible fixed assets	(859)	(1,829)	(2,145)				
Acquisition of intangible fixed assets	(721)	(1,200)	(1,829)				
Acquisition of other investments	(51)	(211)	(305)				
Others	(1,980)	(25)	2,835				
Net cash provided by (used in) investing							
activities	(1,607)	(2,566)	(1,733)				
III. Cash flows from financing activities							
Net payment for purchase (and proceeds from sale) of							
treasury stock	(2,818)	(1,490)	(1,076)				
Cash dividends paid	(1,405)	(1,263)	(1,418)				
Net cash used in financing activities	(4,224)	(2,754)	(2,495)				
IV. Effect of exchange rate changes on cash and cash							
equivalents	(5)						
V. Net increase in cash and cash equivalents	(2,096)	(3,826)	2,243				
	(=,)	(0,0-0)	_,				
VI. Cash and cash equivalents at the beginning of the							
VI. Cash and cash equivalents at the beginning of the period	23,411	21,167	21,167				

# 4. Segment Information

#### **Business Segments**

Nine months ended December 31, 2007 Millions of yen, rounded down								
	Cosmetics Business	Nutritional Supplements Business	Other Businesses	Total	Eliminations or Corporate	Consolidated		
Total sales	37,003	22,938	15,615	75,556		75,556		
Operating expenses	31,171	20,166	16,617	67,954	1,569	69,523		
Operating income (loss)	5,832	2,772	(1,001)	7,602	(1,569)	6,033		

# Nine months ended December 31, 2006

Millions of yen, rounded down Nutritional Cosmetics Other Eliminations Supplements Total Consolidated Business Businesses or Corporate Business Total sales 33,618 23,157 17,448 74,223 74,223 Operating expenses 1,266 28,739 20,335 18,132 67,207 68,474 Operating income 4.879 2,821 (684) 7,016 (1, 266)5,749 (loss)

#### Fiscal year ended March 31, 2007 (For reference)

Millions of yen, rounded down

	Cosmetics Business	Nutritional Supplements Business	Other Businesses	Total	Eliminations or Corporate	Consolidated
Total sales	46,376	31,665	23,023	101,065		101,065
Operating expenses	39,242	27,763	23,921	90,926	1,768	92,695
Operating income (loss)	7,133	3,902	(897)	10,138	(1,768)	8,370

Note: Accounting methods for the fiscal year ended March 31, 2007 have changed with regard to the awarding of points. The effects of this change on each segment for the period ended December 31, 2006 are shown as gains and losses below. Millions of ven rounded down

	Cosmetics Business	Nutritional Supplements Business	Other Businesses	Total
Sales	+1,570	+1,082	+480	+3,133
Operating expenses	+1,514	+1,042	+462	+3,018
Operating income (loss)	+56	+40	+18	+115

### **Operating Results by Segment**

#### 1) Cosmetics Business

#### SALES

Sales in the cosmetics business increased 10.1% (\*increased 5.2%) over the same period last year, to ¥37,003 million.

Millions of year						
	April 1 to		April			
	December 31, 2007		December	% change		
	Amount	% of total	Amount	% of total		
FANCL Cosmetics	28,887	78.1	25,617	76.2	12.8	
	20,007	70.1	27,187	77.3	6.3	
ATTENIR Cosmetics	7,829	21.1	7,734	23.0	1.2	
	7,020	21.1	1,104	22.0	1.2	
Other	286	0.8	267	0.8	7.4	
	200	0.0	207	0.7	7.4	
Total	37,003	100.0	33,618	100.0	10.1	
	57,005	100.0	35,188	100.0	5.2	

Millions of yen, rounded down

	April 1 to December 31, 2007		April December	% change	
	Amount	% of total	Amount	% of total	5
Mail-order sales	19,644	53.1	18,798 <i>19,6</i> 28	55.9 <i>55.8</i>	4.5 <i>0.1</i>
Retail store sales	13,345	36.1	11,660 <i>12,399</i>	34.7 35.2	14.5 <i>7.</i> 6
Other	4,013	10.8	3,160	9.4 <i>9.0</i>	27.0
Total	37,003	100.0	33,618 <i>35,18</i> 8	100.0	10.1 5.2

Note: The italicized lower figures in the amount column and in the % of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the % change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

#### **FANCL** cosmetics

Sales of FANCL Cosmetics increased 12.8% (\*increased 6.3%) to ¥28,887 million from strong sales of products such as renewed skin care products and whitening-related products as well as a boom in sales of staple products such as *Mild Cleansing Oil*.

#### **ATTENIR** cosmetics

Sales of ATTENIR Cosmetics increased 1.2% to ¥7,829 million supported by sales of skin care products renewed in the previous period.

#### **Results by sales channels**

Mail-order sales increased 4.5% (\*increased 0.1%) to ¥19,644 million, sales at existing stores were strong and store sales increased 14.5% (\*increased 7.6%) to ¥13,345 million, and wholesale sales directed to overseas markets were strong and increased 27.0% to ¥4,013 million.

#### **OPERATING INCOME**

Operating income in this segment increased 19.5% (\*increased 18.2%) to ¥5,832 million from an improved cost-to-sales ratio as a result of a renewal of skin care products and the effects of sales promotion efficiencies. The operating income ratio increased 1.3 percentage points (\*increased 1.8 percentage points) to 15.8%.

#### 2) Nutritional Supplements Business

#### SALES

Sales in the nutritional supplements business decreased 0.9% (\*decreased 5.4%) to ¥22,938 million. *Millions of yen, rounded down* 

	April 1 to December 31, 2007		April 1 to December 31, 2006			
					% change	
	Amount	% of total	Amount	% of total		
Mail-order sales	10 202	11.0	10,673	46.1	(3.6)	
	10,293	44.9	11,355	46.8	(9.3)	
Retail store sales	C ECA	20.6	6,158	26.6	6.6	
	6,564	28.6	6,559	27.1	0.1	
Other	6,080	26.5	6,324	27.3	(3.9)	
	0,000 20.5	0,324	26.1	(3.9)		
Total	22,938	22.029 100.0	23,157	100.0	(0.9)	
	22,930	100.0	24,239		(5.4)	

Note: The italicized lower figures in the amount column and in the % of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the % change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

#### Products

Sales of *Beauty supplements* such as *HTC Collagen* were strong, but sales of Coenzyme  $Q_{10}$  continued to decline, while sales of herbal products and support series products, which were renamed in accordance with government guidelines, were also sluggish.

#### **Results by sales channel**

Store sales increased 6.6% (\*increased 0.1%) to  $\pm$ 6,564 million as a result of strong sales at existing stores. Mail order sales decreased 3.6% (\*decreased 9.3%) to  $\pm$ 10,293 million and wholesale sales decreased 3.9% to  $\pm$ 6,080 million as wholesale sales to overseas customers were strong but domestic demand was sluggish.

#### **OPERATING INCOME**

Operating income in this segment decreased 1.8% (\*decreased 3.1%) to ¥2,772 million. Efforts made to increase sales promotion efficiencies were not sufficient to cover a decline in income from the lower sales. The operating income margin decreased 0.1 percentage points (\*increased 0.3% percentage points) to 12.1%.

#### 3) Other businesses

#### SALES

Sales in Other business decreased 10.5% (\*decreased 12.9%) to ¥15,615 million.

		Millions of ye	en, rounded down
	April 1 to	April 1 to	% change
	December 31, 2007	December 31, 2006	% change
<i>Hatsuga Genmai</i> business	2,840	3,724	(23.7)
		3,889	(27.0)
Kale juice business	2,880	2,910	(1.0)
		3,052	(5.7)
IIMONO OHKOKU mail-order business	6,847	7,667	(10.7)
Other related businesses	3,047	3,146	(3.2)
		3,318	(8.2)
Total	15,615	17,448	(10.5)
		17,928	(12.9)

Note: The italicized lower figures in the amount column and in the % of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the % change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

#### Hatsuga Genmai (germinated brown rice) business

Sales of *Hatsuga Genmai* decreased 23.7% (\*decreased 27.0%) to ¥2,840 million. Price reductions of 20% since April 2007 have not lead to an expansion in sales volumes and sales were down in all sales channels compared to the same period in the previous fiscal year.

#### Kale juice business

Sales decreased 1.0% (\*decreased 5.7%) to ¥2,880 million. Mail order sales performed well but there was a lack of growth in wholesale sales.

#### IIMONO OHKOKU(Kingdom of Wonderful Things) Co., Ltd. mail-order business

Sales decreased 10.7% to ¥6,847 million. Sales of products such as Walking shoes and health equipment, which were strong in the same in the previous fiscal year, decreased.

#### Other related businesses

Sales decreased 3.2% (\*decreased 8.2%) to ¥3,047 million with slower in sales of household sundries and undergarments.

#### **OPERATING INCOME**

The operating loss widened ¥317 million (\*widened ¥335 million) to ¥1,001 million. Although revenues in the Kale juice business improved by restraining advertising expenses and other factors, revenues in the Hatsuga Genmai business and the IIMONO OHKOKU Co., Ltd. mail-order business declined.

#### For reference: Sales network

	As of	Compared with
	December 31, 2007	March 31, 2006
FANCL Ginza Square	1	
FANCL House	106	-1
FANCL House J	87	-1
Genki Station	8	
ATTENIR Shop	10	
Other	4	
Total	216	-2

Non-consolidated Balance Sheets						
	Millions of yen, rounded down					
	As of	As of	Char	nde	As of	
	December 31, 2007	December 31, 2006		-	March 31, 2007	
ASSETS			Amount	Percent		
I. Current assets:						
Cash and cash equivalents	8,263	9,955	(1,692)	(17.0)	7,594	
Notes and accounts receivable	8,992	8,463	528	6.2	7,605	
Marketable securities		3,993	1,503	37.6	12,293	
	5,497		-	9.7		
Inventories	3,021	2,754	267	-	2,808	
Others	2,609	2,399	209	8.7	2,502	
Total current assets	28,384	27,566	817	3.0	32,804	
II. Fixed assets:						
Tangible fixed assets			(50.0)	(0.0)		
Buildings and structures	5,847	6,372	(524)	(8.2)	6,208	
Land	7,167	7,176	(9)	(0.1)	7,167	
Others	808	1,008	(200)	(19.8)	922	
Total tangible fixed assets	13,823	14,557	(734)	(5.0)	14,298	
Intangible fixed assets	2,818	2,400	417	17.4	2,622	
Investments and other assets						
Investments securities	852	1,087	(234)	(21.6)	284	
Long-term loans receivable	6,200	6,039	160	2.7	6,238	
Guarantee money	2,392	2,470	(78)	(3.2)	2,438	
Others	12,230	14,222	(1,992)	(14.0)	10,912	
Total investments and other						
assets	21,675	23,819	(2,144)	(9.0)	19,873	
Total fixed assets	38,317	40,778	(2,461)	(6.0)	36,794	
Total Assets	66,701	68,345	(1,644)	(2.4)	69,599	
LIABILITIES						
I. Current liabilities:						
Accounts payable	2,611	2,832	(220)	(7.8)	2,672	
Accrued liabilities	2,443	2,790	(347)	(12.5)	2,369	
Accrued income taxes	514	757	(242)	(32.1)	1,776	
Allowance for points	1,558		1,558		1,849	
Others	1,925	1,647	277	16.9	1,513	
Total current liabilities	9,052	8,028	1,024	12.8	10,180	
II. Long-term liabilities:			,		,	
Allowance for retirement bonuses	991	910	81	8.9	906	
Allowance for directors' retirement					400	
bonuses		189	(189)	(100.0)	189	
Others	246	69	177	257.0	105	
Total long-term liabilities	1,238	1,169	69	5.9	1,201	
Total liabilities	10,291	9,197	1,093	11.9	11,381	
NET ASSETS						
Common stock	10,795	10,795			10,795	
Additional paid-in capital	11,867	11,857	10	0.1	11,852	
Retained earnings	43,935	44,441	(506)	(1.1)		
Treasury stock	(10,506)	(8,125)	(2,380)	29.3	(7,699)	
Shareholders' equity	56,091	58,967	(2,876)	(4.9)	58,050	
Total valuation and translation						
adjustments	42	56	(14)	(25.9)	54	
Warrants	276	123	152	123.8	111	
Total Net Assets	56,410	59,148	(2,737)	(4.6)	58,217	
		1		1	1	

Non-consolidated Statements of Income							
Millions of yen, rounded do							
	April 1 to December 31, 2007	April 1 to December 31, 2006	Change		FY ended March 31, 2007		
			Amount	Percent			
Net sales	57,417	55,725	1,692	3.0	76,574		
Cost of sales	19,314	20,106	(792)	(3.9)	26,042		
Gross profit	38,103	35,618	2,484	7.0	50,532		
Selling, general and administrative expenses	34,437	32,145	2,291	7.1	45,355		
Operating income	3,665	3,472	192	5.5	5,177		
Non-operating income	981	967	14	1.5	1,253		
Interest and dividend income	183	160	22	14.1	210		
Other non-operating income	798	806	(8)	(1.0)	1,043		
Non-operating expenses	264	236	27	11.7	517		
Loss on disposal of inventories	197	163	33	20.7	304		
Other non-operating expenses	66	73	(6)	(8.4)	212		
Ordinary income	4,382	4,203	179	4.3	5,914		
Extraordinary income	6		6		636		
Extraordinary losses	16	256	(240)	(93.7)	3,453		
Income before income taxes	4,372	3,947	425	10.8	3,097		
Income taxes	2,002	1,463	538	36.8	1,952		
Net income	2,370	2,483	(112)	(4.5)	1,144		

# Non-consolidated Statements of Income

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