## FANCL Corporation

## Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2008

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## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

## FANCL CORPORATION

January 31, 2008
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
Contact: Toshinori Ryuchi Executive Officer and Director
Telephone: +81-45-226-1200
Homepage: www.fancl.co.jp
CEO and Representative Director: Kazuyoshi Miyajima,

1) Consolidated results for the third quarter of Fiscal 2008 (April 1, 2007 to December 31, 2007)

Percentage figures represent changes compared to the previous fiscal year
(1) Sales and Income Millions of yen, rounded down

|  | Nine months ended December 31, 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Nine months ended December 31, 2006 |  | FY ended <br> March 31, 2007 |
|  |  | Change \% |  | Change \% |  |
| Net sales | 75,556 | 1.8 | 74,223 | 3.0 | 101,065 |
| Operating income | 6,033 | 4.9 | 5,749 | (24.2) | 8,370 |
| Ordinary income. | 6,151 | 4.9 | 5,862 | (26.9) | 8,388 |
| Net income | 3,041 | (15.6) | 3,602 | (20.1) | 2,547 |
| Net income per share ( $¥$ ). | 47.61 |  | 55.86 |  | 39.59 |
| Net income per share (diluted) ( $¥$ ) | 47.34 |  | 55.17 |  | 39.13 |


| (2) Consolidated Financial Position | Millions of yen, rounded down |  |  |
| :---: | :---: | :---: | :---: |
|  | As of December 31, 2007 | As of December 31, 2006 | $\begin{gathered} \text { As of } \\ \text { March 31, } 2007 \end{gathered}$ |
| Total assets | 85,320 | 84,416 | 86,931 |
| Net assets ... | 70,425 | 72,209 | 71,560 |
| Net assets / total assets (\%).. | 82.2 | 85.4 | 82.2 |
| Net assets equity per share ( $¥$ ) | 1,133.33 | 1,132.45 | 1,116.59 |

(3) Cash Flows Millions of yen, rounded down

| (3) |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2007 | Nine months ended December 31, 2006 | FY ended March 31, 2007 |
| Net cash provided by operating activities | 3,740 | 1,494 | 6,472 |
| Net cash used in investing activities.. | $(1,607)$ | $(2,566)$ | $(1,733)$ |
| Net cash used in financing activities.. | $(4,224)$ | $(2,754)$ | $(2,495)$ |
| Cash and cash equivalents at end of period | 21,314 | 17,341 | 23,411 |

2) Dividends

|  | Third quarter of <br> Fiscal 2008 | Third quarter of <br> Fiscal 2007 |
| :---: | :---: | :---: |
| Dividend per share $\ldots \ldots . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . ~$ | -- | -- |

3) Consolidated forecasts for the fiscal year ending March 31, 2008 (April 1, 2007 to March 31, 2008)

Except for revisions to net income per share, there have been no changes to our consolidated forecasts for the fiscal year ending March 31, 2008.

|  |  | Millions of yen, rounded down |
| :---: | :---: | :---: |
|  | FY ending March 31, 2008 | Change (\%) |
| Net sales ...................................................... | 100,500 | (0.6) |
| Operating income............................................ | 8,650 | 3.3 |
| Ordinary income............................................. | 8,800 | 4.9 |
| Net income................................................... | 4,000 | 57.0 |
| Net income per share...................................... | $\ddagger$ ¥2.61 |  |

This forecast contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

## 4) Other

1) Transfer of important subsidiaries during the period (Transfers of certain subsidiaries resulting in changes in the scope of consolidation): None
2) Utilization of simplified method of accounting: Yes
3) Changes to accounting methods during the fiscal year: Yes

See Operating Results, Other on page 3 for more detail.

## Consolidated operating results and financial position

## I. Operating results (consolidated)

Note: Since December 31, 2006 the accounting method used to record points has changed so that points are recorded as an expense at time of issue. Previously, points were recognized as a cost at time of use. For reference in the following section (including the charts), like-for-like comparative figures are provided in brackets and marked with an asterisk to show the year-on-year changes in net sales and ordinary income if the figures for the period under review are calculated using the previous accounting standard.

In the domestic economy, business continued to improve steadily during the period under review. However, the direction of consumer trends is increasingly uncertain, as a series of rises in the price of goods, primarily in foods, continues due to the high prices of crude oil and raw materials.

In the cosmetics industry, skin care products offering anti-ageing benefits performed well, although overall sales remained relatively unchanged.

In the health foods industry, the market continued its period of adjustment, while governmental monitoring of product labeling methods and safety regulations became stricter and differences began to emerge among competing companies.

Consolidated net sales during the period under review increased $1.8 \%$ (*decreased $2.3 \%$ ) to $¥ 75,556$ million. This was largely the result of strong sales in our cosmetics business, which was offset by a sluggish performance in nutritional supplements businesses and other businesses.

Consolidated operating income increased $4.9 \%$ (*increased $2.9 \%$ ) to $¥ 6,033$ million supported by steady performance in the highly profitable cosmetics business, as well as enhanced cost efficiencies in sales promotion. The operating profit margin increased 0.3 percentage points (*increased 0.4 percentage points) to $8.0 \%$. Ordinary income increased $4.9 \%$ (*increased $2.9 \%$ ) to $¥ 6,151$ million; and the ordinary income margin increased 0.2 percentage points (*increased 0.4 percentage points) to $8.1 \%$.

Consolidated net income for the period under review decreased $15.6 \%$ to $¥ 3,041$ million. The net income margin decreased 0.9 percentage points to $4.0 \%$.

## 2. Consolidated financial position

Total assets as of December 31,2007 were $¥ 85,320$ million, $¥ 1,610$ million lower than at the end of the previous fiscal year. The main contributing factors from current assets included a $¥ 1,504$ million increase in cash and cash equivalents, $a \neq 1,313$ million increase in notes and accounts receivable and a $¥ 5,793$ million decrease in marketable securities. The main contributing factors from fixed assets included a $¥ 2,250$ million increase in investment securities. The main contributing factors from current liabilities included a $¥ 961$ million decrease in accrued income taxes.
Net assets were $¥ 70,425$ million, $¥ 1,135$ million lower than at the end of the previous fiscal year.

## 3. Forecasts for the consolidated fiscal year ending March 31, 2008

Net income per share has been revised as a result of the acquisition of treasury stock. Our financial performance is proceeding as planned and there have been no other changes to our consolidated forecasts for the fiscal year ending March 31, 2008 as announced on November 1, 2007.

## 4. Other

1) Transfer of important subsidiaries during the period (Transfers of subsidiaries resulting in changes in the scope of consolidation): None

## 2) Utilization of simplified method of accounting:

- Deprecation of fixed assets
(1) Tangible fixed assets: calculated using the quarterly amount of the forecasted amount for the year
(2) Intangible fixed assets: calculated using the quarterly amount of the forecasted amount for the year
- Corporate tax calculation: calculated using the forecasted tax ratio based on the effective tax ratio
- The effect of other amounts were immaterial and certain simplified procedures were employed


## 3) Changes to accounting methods during the fiscal year:

- Changes to accounting treatment of the depreciation method of tangible fixed assets Accounting methods based on the revised Corporate Tax Law will apply to items acquired on April 1, 2007 or later. This follows revisions made to the Corporate Tax Law (Certain revisions made to the Income Tax Act by government decree, March 30, 2007 Law Number 6 and Certain revisions made to the enforcement order of the Corporate Tax Code by government ordinance, March 30, 2007, Cabinet ordinance No. 83).
The effect of this change on operating income, ordinary income and net income before taxes is immaterial.

3. Consolidated Financial Statements

|  | Consolidated Balance Sheets |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |
|  | As of December 31, 2007 | As of December 31, 2006 | Chang |  | $\begin{gathered} \hline \text { As of } \\ \text { March 31, } 2007 \\ \hline \end{gathered}$ |
|  |  |  | Amount | Percent |  |
| ASSETS |  |  |  |  |  |
| I. Current assets: |  |  |  |  |  |
| Cash and cash equivalents | 15,807 | 15,501 | 306 | 2.0 | 14,303 |
| Notes and accounts receivable | 11,296 | 10,816 | 480 | 4.4 | 9,983 |
| Marketable securities | 10,500 | 8,003 | 2,497 | 31.2 | 16,294 |
| Inventories. | 6,822 | 7,041 | (219) | (3.1) | 6,746 |
| Others | 2,213 | 1,899 | 313 | 16.5 | 2,242 |
| Total current assets ........................... | 46,641 | 43,262 | 3,378 | 7.8 | 49,570 |
| II. Fixed assets: |  |  |  |  |  |
| Tangible fixed assets |  |  |  |  |  |
| Buildings and structures. | 10,971 | 12,158 | $(1,187)$ | (9.8) | 11,582 |
| Land | 10,627 | 10,636 | (9) | (0.1) | 10,627 |
| Others | 2,619 | 2,841 | (221) | (7.8) | 2,753 |
| Total tangible fixed assets .................. | 24,218 | 25,637 | $(1,419)$ | (5.5) | 24,963 |
| Intangible fixed assets ............................ | 2,907 | 2,558 | 349 | 13.6 | 2,761 |
| Investments and other assets |  |  |  |  |  |
| Investments securities.. | 3,080 | 2,039 | 1,040 | 51.0 | 830 |
| Long-term loans receivable | 654 | 685 | (31) | (4.5) | 655 |
| Guarantee money... | 2,637 | 2,713 | (75) | (2.8) | 2,684 |
| Others ........................................... | 5,180 | 7,518 | $(2,338)$ | (31.1) | 5,464 |
| Total investments and other assets.. | 11,553 | 12,957 | $(1,404)$ | (10.8) | 9,635 |
| Total fixed assets............................. | 38,679 | 41,153 | $(2,474)$ | (6.0) | 37,360 |
| Total Assets ........................................ | 85,320 | 84,416 | 904 | 1.1 | 86,931 |
| LIABILITIES |  |  |  |  |  |
| I. Current liabilities: |  |  |  |  |  |
| Notes and accounts payable | 4,120 | 3,982 | 137 | 3.5 | 3,741 |
| Accrued liabilities. | 3,350 | 3,707 | (356) | (9.6) | 3,313 |
| Accrued income taxes | 1,065 | 741 | 324 | 43.7 | 2,027 |
| Allowance for points . | 1,558 | -- | 1,558 | -- | 1,849 |
| Others ......... | 2,388 | 1,916 | 471 | 24.6 | 1,938 |
| Total current liabilities ......................... | 12,482 | 10,348 | 2,134 | 20.6 | 12,869 |
| II. Long-term liabilities: |  |  |  |  |  |
| Allowance for retirement bonuses. | 1,531 | 1,366 | 164 | 12.1 | 1,388 |
| Allowance for directors' retirement bonuses $\qquad$ | 38 | 216 | (178) | (82.4) | 223 |
| Others | 842 | 275 | 567 | 206.3 | 889 |
| Total long-term liabilities ..................... | 2,412 | 1,858 | 553 | 29.8 | 2,500 |
| Total liabilities ............................ | 14,895 | 12,207 | 2,688 | 22.0 | 15,370 |
| NET ASSETS |  |  |  |  |  |
| Common stock.. | 10,795 | 10,795 | -- | -- | 10,795 |
| Additional paid-in capital | 11,867 | 11,857 | 10 | 0.1 | 11,852 |
| Retained earnings.... | 57,955 | 57,506 | 448 | 0.8 | 56,451 |
| Treasury stock | $(10,506)$ | $(8,125)$ | $(2,380)$ | 29.3 | $(7,699)$ |
| Shareholders' equity.. | 70,111 | 72,033 | $(1,921)$ | (2.7) | 71,399 |
| Total valuation and translation adiustments. $\qquad$ | 37 | 52 | (15) | (28.8) | 50 |
| Warrants ............................................. | 276 | 123 | 152 | 123.8 | 111 |
| Total Net Assets .................................. | 70,425 | 72,209 | $(1,783)$ | (2.5) | 71,560 |
| Total Liabilities and Net Assets............. | 85,320 | 84,416 | 904 | 1.1 | 86,931 |


| Consolidated Statements of Income |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |
|  | $\begin{gathered} \text { April } 1 \text { to } \\ \hline \text { December 31, } 2007 \end{gathered}$ | April 1 to December 31, 2006 | Cha | nge | $\begin{gathered} \text { FY ended } \\ \text { March 31, } 2007 \end{gathered}$ |
|  |  |  | Amount | Percent |  |
| Net sales ............................... | 75,556 | 74,223 | 1,332 | 1.8 | 101,065 |
| Cost of sales | 24,615 | 25,993 | $(1,377)$ | (5.3) | 33,895 |
| Gross profit. | 50,940 | 48,230 | 2,710 | 5.6 | 67,170 |
| Selling, general and administrative expenses. | 44,907 | 42,480 | 2,427 | 5.7 | 58,800 |
| Operating income ................... | 6,033 | 5,749 | 283 | 4.9 | 8,370 |
| Non-operating income | 464 | 414 | 50 | 12.2 | 621 |
| Interest and dividend income. | 109 | 70 | 39 | 55.5 | 118 |
| Other non-operating income . | 355 | 343 | 11 | 3.3 | 502 |
| Non-operating expenses | 346 | 301 | 44 | 14.9 | 603 |
| Loss on disposal of inventories. | 259 | 213 | 45 | 21.3 | 429 |
| Other non-operating expenses... | 87 | 87 | 0 | (0.6) | 174 |
| Ordinary income ...................... | 6,151 | 5,862 | 288 | 4.9 | 8,388 |
| Extraordinary income ............................. | 6 | 0 | 6 | -- | 641 |
| Extraordinary losses | 316 | 322 | (6) | (2.0) | 3,983 |
| Loss on disposal of fixed assets .. | 29 | 68 | (39) | (57.5) | 163 |
| Other extraordinary losses ........... | 287 | 254 | 33 | 13.0 | 3,820 |
| Income before income taxes .................... | 5,841 | 5,539 | 301 | 5.4 | 5,045 |
| Income taxes. | 2,799 | 1,937 | 862 | 44.5 | 2,498 |
| Net income.......................................... | 3,041 | 3,602 | (560) | (15.6) | 2,547 |

Notes: 1. In the previous fiscal year, the accounting method used to record points was changed so that points are recorded under selling, general and administrative expenses at time of issue. Previously, points were recognized as a cost at time of use and were deducted from net sales. Applying the current accounting method to the results of the third quarter of the previous fiscal year would result in net sales of $¥ 77,357$ million (an increase of $¥ 3,133$ million compared to the previous accounting method), selling, general and administrative expenses of $¥ 45,499$ million (an increase of $¥ 3,018$ million) and ordinary income of $¥ 5,977$ million (an increase of $¥ 115$ million).

| Consolidated Statements of Cash Flows |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |
|  | April 1 to December 31, 2007 | April 1 to <br> December 31, 2006 | $\begin{gathered} \text { FY ended } \\ \text { March } 31,2007 \\ \hline \end{gathered}$ |
| I. Cash flows from operating activities |  |  |  |
| Income before income taxes | 5,841 | 5,539 | 5,045 |
| Depreciation | 2,229 | 1,962 | 2,669 |
| Impairment losses | -- | -- | 981 |
| Increase (decrease) in allowance for bonuses | (435) | (379) | 46 |
| Increase (decrease) in allowance for retirement benefits.... | 143 | 85 | 107 |
| Interest and dividend income | (109) | (70) | (118) |
| Loss on disposal of tangible fixed assets | 26 | 59 | 150 |
| Decrease (increase) in trade receivables | $(1,313)$ | $(1,839)$ | $(1,006)$ |
| Decrease (increase) in inventories. | (75) | (361) | (66) |
| Decrease (increase) in other current assets | (24) | (547) | (47) |
| Increase (decrease) in trade payables | 378 | (24) | (265) |
| Increase (decrease) in other current liabilities. | 734 | 153 | (118) |
| Others | (446) | (91) | 1,513 |
| Sub-total .................................................................. | 6,948 | 4,485 | 8,891 |
| Interest and dividends received | 119 | 67 | 105 |
| Income taxes paid. | $(3,569)$ | $(3,195)$ | $(3,381)$ |
| Others ................................................................ | 241 | 135 | 856 |
| Net cash provided by (used in) operating activities ...... | 3,740 | 1,494 | 6,472 |
| II. Cash flows from investing activities |  |  |  |
| Acquisition of marketable securities | $(12,479)$ | $(10,997)$ | $(12,988)$ |
| Income from redemption of marketable securities | 14,485 | 11,698 | 12,695 |
| Acquisition of tangible fixed assets . | (859) | $(1,829)$ | $(2,145)$ |
| Acquisition of intangible fixed assets | (721) | $(1,200)$ | $(1,829)$ |
| Acquisition of other investments | (51) | (211) | (305) |
| Others ............................................................... | $(1,980)$ | (25) | 2,835 |
| Net cash provided by (used in) investing activities $\qquad$ | $(1,607)$ | $(2,566)$ | $(1,733)$ |
| III. Cash flows from financing activities |  |  |  |
| Net payment for purchase (and proceeds from sale) of treasury stock. | $(2,818)$ | $(1,490)$ | $(1,076)$ |
| Cash dividends paid | $(1,405)$ | $(1,263)$ | $(1,418)$ |
| Net cash used in financing activities.......................... | $(4,224)$ | $(2,754)$ | $(2,495)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents $\qquad$ | (5) | -- | -- |
| V. Net increase in cash and cash equivalents ................. | $(2,096)$ | $(3,826)$ | 2,243 |
| VI. Cash and cash equivalents at the beginning of the period | 23,411 | 21,167 | 21,167 |
| VII. Cash and cash equivalents at end of period ............. | 21,314 | 17,341 | 23,411 |

## 4. Segment Information

## Business Segments

Nine months ended December 31, 2007

|  |  |  |  |  |  | Millions of yen, rounded down |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |  |  |  |
| Total sales | 37,003 | 22,938 | 15,615 | 75,556 | -- | 75,556 |  |  |  |
| Operating expenses | 31,171 | 20,166 | 16,617 | 67,954 | 1,569 | 69,523 |  |  |  |
| Operating income <br> (loss) | 5,832 | 2,772 | $(1,001)$ | 7,602 | $(1,569)$ | 6,033 |  |  |  |

Nine months ended December 31, 2006 Millions of yen, rounded down

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total sales | 33,618 | 23,157 | 17,448 | 74,223 | -- | 74,223 |
| Operating expenses | 28,739 | 20,335 | 18,132 | 67,207 | 1,266 | 68,474 |
| Operating income <br> (loss) | 4,879 | 2,821 | $(684)$ | 7,016 | $(1,266)$ | 5,749 |

Fiscal year ended March 31, 2007 (For reference)

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total sales | 46,376 | 31,665 | 23,023 | 101,065 | -- | 101,065 |
| Operating expenses | 39,242 | 27,763 | 23,921 | 90,926 | 1,768 | 92,695 |
| Operating income <br> (loss) | 7,133 | 3,902 | $(897)$ | 10,138 | $(1,768)$ | 8,370 |

Note: Accounting methods for the fiscal year ended March 31, 2007 have changed with regard to the awarding of points. The effects of this change on each segment for the period ended December 31, 2006 are shown as gains and losses below.

|  | Millions of yen, rounded down |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other Businesses | Total |
| Sales | $+1,570$ | $+1,082$ | +480 | $+3,133$ |
| Operating <br> expenses | $+1,514$ | $+1,042$ | +462 | $+3,018$ |
| Operating income <br> (loss) | +56 | +40 | +18 | +115 |

## Operating Results by Segment

## 1) Cosmetics Business

## SALES

Sales in the cosmetics business increased 10.1\% (*increased 5.2\%) over the same period last year, to $¥ 37,003$ million.

|  | April 1 toDecember 31, 2007 |  | April 1 toDecember 31, 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% change |
|  | Amount | \% of total |  | Amount | \% of total |
| FANCL Cosmetics | 28,887 | 78.1 | $\begin{aligned} & 25,617 \\ & 27,187 \\ & \hline \end{aligned}$ | $\begin{aligned} & 76.2 \\ & 77.3 \end{aligned}$ | $\begin{array}{r} 12.8 \\ 6.3 \\ \hline \end{array}$ |
| ATTENIR Cosmetics | 7,829 | 21.1 | 7,734 | $\begin{aligned} & 23.0 \\ & 22.0 \end{aligned}$ | 1.2 |
| Other | 286 | 0.8 | 267 | $\begin{aligned} & \hline 0.8 \\ & 0.7 \end{aligned}$ | 7.4 |
| Total | 37,003 | 100.0 | $\begin{aligned} & \hline 33,618 \\ & 35,188 \\ & \hline \end{aligned}$ | 100.0 | $\begin{array}{r} 10.1 \\ 5.2 \\ \hline \end{array}$ |



Note: The italicized lower figures in the amount column and in the \% of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the \% change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

## FANCL cosmetics

Sales of FANCL Cosmetics increased $12.8 \%$ (*increased $6.3 \%$ ) to $¥ 28,887$ million from strong sales of products such as renewed skin care products and whitening-related products as well as a boom in sales of staple products such as Mild Cleansing Oil.

## ATTENIR cosmetics

Sales of ATTENIR Cosmetics increased $1.2 \%$ to $¥ 7,829$ million supported by sales of skin care products renewed in the previous period.

## Results by sales channels

Mail-order sales increased $4.5 \%$ (*increased $0.1 \%$ ) to $¥ 19,644$ million, sales at existing stores were strong and store sales increased $14.5 \%$ (*increased $7.6 \%$ ) to $¥ 13,345$ million, and wholesale sales directed to overseas markets were strong and increased $27.0 \%$ to $¥ 4,013$ million.

## OPERATING INCOME

Operating income in this segment increased $19.5 \%$ (*increased $18.2 \%$ ) to $¥ 5,832$ million from an improved cost-to-sales ratio as a result of a renewal of skin care products and the effects of sales promotion efficiencies. The operating income ratio increased 1.3 percentage points (*increased 1.8 percentage points) to $15.8 \%$.

## 2) Nutritional Supplements Business

## SALES

Sales in the nutritional supplements business decreased $0.9 \%$ (*decreased $5.4 \%$ ) to $¥ 22,938$ million.
Millions of yen, rounded down

|  | April 1 to <br> December 31, 2007 |  | April 1 to <br> December 31, 2006 |  | $\%$ change |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount |  | $\%$ of total | Amount |  |

Note: The italicized lower figures in the amount column and in the \% of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the \% change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

## Products

Sales of Beauty supplements such as HTC Collagen were strong, but sales of Coenzyme $\mathrm{Q}_{10}$ continued to decline, while sales of herbal products and support series products, which were renamed in accordance with government guidelines, were also sluggish.

## Results by sales channel

Store sales increased $6.6 \%$ (*increased $0.1 \%$ ) to $¥ 6,564$ million as a result of strong sales at existing stores. Mail order sales decreased $3.6 \%$ (*decreased $9.3 \%$ ) to $¥ 10,293$ million and wholesale sales decreased $3.9 \%$ to $¥ 6,080$ million as wholesale sales to overseas customers were strong but domestic demand was sluggish.

## OPERATING INCOME

Operating income in this segment decreased $1.8 \%$ (*decreased $3.1 \%$ ) to $¥ 2,772$ million. Efforts made to increase sales promotion efficiencies were not sufficient to cover a decline in income from the lower sales. The operating income margin decreased 0.1 percentage points (*increased $0.3 \%$ percentage points) to $12.1 \%$.

## 3) Other businesses

## SALES

Sales in Other business decreased $10.5 \%$ (*decreased $12.9 \%$ ) to $¥ 15,615$ million.
Millions of yen, rounded down

|  | April 1 to <br> December 31, 2007 | April 1 to <br> December 31, 2006 | \% change |
| :--- | ---: | ---: | ---: |
| Hatsuga Genmai business | 2,840 | 3,724 | $(23.7)$ |
|  |  | 3,889 | $(27.0)$ |
| Kale juice business | 2,880 | 2,910 | $(1.0)$ |
|  |  | 3,052 | $(5.7)$ |
| IIMONO OHKOKU mail-order business | 6,847 | 7,667 | $(10.7)$ |
| Other related businesses | 3,047 | 3,146 | $(3.2)$ |
|  |  | 3,318 | $(8.2)$ |
| Total | 15,615 | 17,448 | $(10.5)$ |
|  |  | 17,928 | $(12.9)$ |

Note: The italicized lower figures in the amount column and in the \% of total column are the operating results for the previous year, represented using the accounting methods employed for the nine months ended December 31, 2007. The italicized figures in the \% change column are a comparison of the current and previous fiscal year third quarter sales using the accounting methods employed for the nine months ended December 31, 2007.

## Hatsuga Genmai (germinated brown rice) business

Sales of Hatsuga Genmai decreased 23.7\% (*decreased $27.0 \%$ ) to $¥ 2,840$ million. Price reductions of $20 \%$ since April 2007 have not lead to an expansion in sales volumes and sales were down in all sales channels compared to the same period in the previous fiscal year.

## Kale juice business

Sales decreased $1.0 \%$ (*decreased $5.7 \%$ ) to $¥ 2,880$ million. Mail order sales performed well but there was a lack of growth in wholesale sales.

## IIMONO OHKOKU(Kingdom of Wonderful Things) Co., Ltd. mail-order business

Sales decreased $10.7 \%$ to $¥ 6,847$ million. Sales of products such as Walking shoes and health equipment, which were strong in the same in the previous fiscal year, decreased.

## Other related businesses

Sales decreased $3.2 \%$ (*decreased $8.2 \%$ ) to $¥ 3,047$ million with slower in sales of household sundries and undergarments.

## OPERATING INCOME

The operating loss widened $¥ 317$ million (*widened $¥ 335$ million) to $¥ 1,001$ million. Although revenues in the Kale juice business improved by restraining advertising expenses and other factors, revenues in the Hatsuga Genmai business and the IIMONO OHKOKU Co., Ltd. mail-order business declined.

For reference: Sales network

|  | As of <br> December 31, 2007 | Compared with <br> March 31, 2006 |
| :--- | ---: | ---: |
| FANCL Ginza Square | 1 | -- |
| FANCL House | 106 | -1 |
| FANCL House J | 87 | -1 |
| Genki Station | 8 | -- |
| ATTENIR Shop | 10 | -- |
| Other $\quad 4$ | -- |  |
| Total |  | $\mathbf{2 1 6}$ |

Reference: Non-Consolidated Financial Statements


| Non-consolidated Statements of Income |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |  |  |  |
|  | April 1 to December 31, 2007 | April 1 to December 31, 2006 | Cha | ge | FY ended March 31, 2007 |
|  |  |  | Amount | Percent |  |
| Net sales ....... | 57,417 | 55,725 | 1,692 | 3.0 | 76,574 |
| Cost of sales | 19,314 | 20,106 | (792) | (3.9) | 26,042 |
| Gross profit.. | 38,103 | 35,618 | 2,484 | 7.0 | 50,532 |
| Selling, general and administrative expenses. | 34,437 | 32,145 | 2,291 | 7.1 | 45,355 |
| Operating income ...................... | 3,665 | 3,472 | 192 | 5.5 | 5,177 |
| Non-operating income | 981 | 967 | 14 | 1.5 | 1,253 |
| Interest and dividend income. | 183 | 160 | 22 | 14.1 | 210 |
| Other non-operating income | 798 | 806 | (8) | (1.0) | 1,043 |
| Non-operating expenses | 264 | 236 | 27 | 11.7 | 517 |
| Loss on disposal of inventories.. | 197 | 163 | 33 | 20.7 | 304 |
| Other non-operating expenses | 66 | 73 | (6) | (8.4) | 212 |
| Ordinary income............ | 4,382 | 4,203 | 179 | 4.3 | 5,914 |
| Extraordinary income | 6 | -- | 6 | -- | 636 |
| Extraordinary losses | 16 | 256 | (240) | (93.7) | 3,453 |
| Income before income taxes ..... | 4,372 | 3,947 | 425 | 10.8 | 3,097 |
| Income taxes ...................................... | 2,002 | 1,463 | 538 | 36.8 | 1,952 |
| Net income.................................... | 2,370 | 2,483 | (112) | (4.5) | 1,144 |


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

