## FANCL Corporation

# Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2009 

Consolidated and non-consolidated results for the period
April 1, 2008 to December 31, 2008

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## SUMMARY OF FINANCIAL STATEMENTS

## Third Quarter Results for the Fiscal Year Ending March 31, 2009

FANCL CORPORATION
February 3, 2009
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921 Contact:

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Scheduled date for submission of the financial report: February 12, 2009

1) Consolidated results for the third quarter (April 1, 2008 to December 31, 2008) of the fiscal year ending

March 31, 2009

| (1) Consolidated Operating Results | (Millions of yen, rounded down) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2008 |  | Nine months ended December 31, 2007 |  |
|  |  | \% change |  | \% change |
| Net sales | 75,217 | -- | 75,556 | 1.8 |
| Operating income | 4,869 | -- | 6,033 | 4.9 |
| Ordinary income. | 5,050 | -- | 6,151 | 4.9 |
| Net income .......................................... | 2,384 | -- | 3,041 | (15.6) |
| Earnings per share ( $¥$ ).. | 38.91 |  | 47.61 |  |
| Earnings per share (diluted) ( $¥$ )............... | 38.82 |  | 47.34 |  |

Note: The percentages shown above are a comparison with the same period in the previous fiscal year.
(2) Consolidated Financial Position

|  | As of December 31, 2008 | As of March 31, 2008 |
| :---: | :---: | :---: |
| Total assets (millions of yen) | 85,022 | 85,685 |
| Net assets (millions of yen) | 70,977 | 70,268 |
| Shareholders' equity/total assets (\%) | 83.0\% | 81.6\% |
| Net assets per share ( $¥$ )......................... | $¥ 1,151.48$ | $¥ 1,141.56$ |

Shareholders' equity: As of December 31, 2008: $¥ 70,562$ million
As of March 31, 2008: $¥ 69,899$ million
2) Dividends per share


Note: Changes to the dividend forecast during the period under review: None
3) Consolidated forecasts for the fiscal year ending March 31, 2009 (April 1, 2008 to March 31, 2009)

| (1) Consolidated | Millions of yen |  |
| :---: | :---: | :---: |
|  | FY ending | , 2009 |
| Net sales | 98,700 | (0.7)\% |
| Operating income | 7,000 | (6.3)\% |
| Ordinary income.. | 7,000 | (9.9)\% |
| Net income .............................................................................................. | 3,400 | (8.0)\% |
| Earnings per share ( $¥$ )... | 55.48 |  |

Note: 1. The percentages shown above are a comparison with the previous fiscal year.
2. The consolidated forecasts have been revised during the period under review.

## 4) Other

(1) Transfer of important subsidiaries during the period (Transfers of subsidiaries resulting in changes in the scope of consolidation): None
(2) Use of simplified accounting methods or special accounting procedures: No
(3) Changes in accounting principles, procedures and method of presentation associated with preparation of these consolidated financial statements. (Changes in important matters for preparation of Consolidated Financial Statements)

1. Changes due to revisions of accounting standards: Yes
2. Other changes: Yes

Note: For further detail, please see pages 6 and 7: Consolidated operating results and financial position, Section 4: Other.
(4) Number of outstanding shares (common stock)

1. Number of outstanding shares (including treasury shares):

December 31, 2008: 65,176,600 shares
March 31, 2008: 70,176,600 shares
2. Number of treasury shares:

December 31, 2008: 3,896,653 shares
March 31, 2008: 8,944,863 shares
3. Average number of shares during the period:

Third quarter ended December 31, 2008: 61,273,503 shares
Third quarter ended December 31, 2007: 63,885,907 shares

## Notice regarding the appropriate use of the financial forecasts

1. This document contains revisions to the consolidated forecasts for the fiscal year ending March 31, 2009 that were announced on November 4, 2008.
2. Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 6: Consolidated operating results and financial position, Section 3, Forecasts for the consolidated fiscal year ending March 31, 2009.
3. As of the current consolidated fiscal year, Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 12) and Application Guidelines related to Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 14) will be applied. Further, in accordance with the Regulations for Consolidated Quarterly Reporting a quarterly consolidated financial report will be prepared. Certain revisions to the terms used in the financial statements and policies related to shares and methods of preparation in the Cabinet Office Regulations, (Cabinet Office Regulations No. 50, August 7, 2008) supplementary provision No. 7, Section 1, Item 5 have been applied to the quarterly consolidated financial report.

## Consolidated operating results and financial position

## 1. Operating results (consolidated)

(All comparisons are with the third quarter of the previous fiscal year, unless stated otherwise.)
During the period under review, the domestic economy clearly worsened from the effects of the rapid global economic deceleration and from the financial crisis triggered in the U.S and Europe that has embroiled the financial markets. Other contributing factors included worsening corporate revenues due to a strong yen, reexamination of corporate spending and adjustments to employment plans.

Against this background, the cosmetics industry saw a certain degree of growth in sales of skin care products, while overall sales trended sideways.

In the health foods industry, the disparities between companies have become much clearer amidst the continuing market adjustments.

During the period under review, consolidated net sales decreased $0.4 \%$ to $¥ 75,217$ million. Sales in Other businesses such as the IIMONO OHKOKU mail order business, and the Nutritional supplements business were sluggish although performance was strong in the Cosmetics business, supported largely by the renewal of core products. Operating income decreased $19.3 \%$ to $¥ 4,869$ million as profits declined in the core Cosmetics business and Nutritional supplements business and despite improved profits in other businesses such as the Hatsuga Genmai business and Kale juice business. The operating income ratio decreased 1.5 percentage points to $6.5 \%$, ordinary income decreased $17.9 \%$ to $¥ 5,050$ million and the ordinary income ratio decreased 1.4 percentage points to 6.7\%.

Net income for the period decreased $21.6 \%$ to $¥ 2,384$ million as extraordinary losses were recorded, including an impairment loss of $¥ 178$ million for land and buildings, and the net income ratio decreased 0.8 percentage points to $3.2 \%$.

## 1) Cosmetics Business

## Sales

Sales from the Cosmetics business increased $2.9 \%$ to $¥ 38,091$ million.

|  | Nine months ended December 31, 2008 |  | Nine months ended December 31, 2007 |  | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Amount in $¥$ million | Percent of total | Amount in $¥$ million | $\begin{aligned} & \text { Percent of } \\ & \text { total } \end{aligned}$ |  |
| FANCL Cosmetics | 29,439 | 77.3 | 28,887 | 78.1 | 1.9 |
| ATTENIR Cosmetics | 7,806 | 20.5 | 7,829 | 21.1 | (0.3) |
| Others | 845 | 2.2 | 286 | 0.8 | 194.7 |
| Totals | 38,091 | 100.0 | 37,003 | 100.0 | 2.9 |


|  | Nine months ended <br> December 31, 2008 |  | Nine months ended <br> December 31, 2007 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 20,031 | 52.6 | 19,644 | 53.1 | 2.0 |
| Retail store sales | 13,217 | 34.7 | 13,345 | 36.1 | $(1.0)$ |
| Wholesales and others | 4,843 | 12.7 | 4,013 | 10.8 | 20.7 |
| Totals | 38,091 | 100.0 | 37,003 | 100.0 | 2.9 |

Sales of FANCL cosmetics increased $1.9 \%$ to $¥ 29,439$ million from robust sales of renewed products such as skin care products and Facial Washing Powder.

Sales of ATTENIR cosmetics decreased $0.3 \%$ to $¥ 7,806$ million as customer numbers did not increase despite pro-active advertising.

Results by sales channels were: mail order sales increased $2.0 \%$ to $¥ 20,031$ million, retail store sales decreased $1.0 \%$ to $¥ 13,217$ million due to a decrease in the number of stores, and wholesale sales through other sales channels increased $20.7 \%$ to $¥ 4,843$ million, with strong results from overseas sales.

## Operating income

Operating income decreased $15.8 \%$ to $¥ 4,909$ million, due to expenses incurred from factors such as active investments in advertising aiming to increase customer numbers. The operating income margin decreased 2.9 percentage points to $12.9 \%$.

## 2) Nutritional Supplements Business

Sales
Nutritional supplement sales decreased $1.9 \%$ to $¥ 22,511$ million.
(Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2008 |  | Nine months ended <br> December 31, 2007 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 9,940 | 44.2 | 10,293 | 44.9 | $(3.4)$ |
| Retail store sales | 6,127 | 27.2 | 6,564 | 28.6 | $(6.7)$ |
| Wholesales and others | 6,443 | 28.6 | 6,080 | 26.5 | 6.0 |
| Totals | 22,511 | 100.0 | 22,938 | 100.0 | $(1.9)$ |

Sales of actively marketed HTC Collagen and other beauty supplements were strong but failed to offset the decrease in sales of other product groups such as vitamins, minerals and herbs.

Results by sales channels: Mail order sales decreased $3.4 \%$ to $¥ 9,940$ million, retail store sales decreased $6.7 \%$ to $¥ 6,127$ million following a decrease in the number of stores and sluggish sales at existing stores, while wholesale sales through other sales channels increased $6.0 \%$ to $¥ 6,443$ million, supported by strong overseas sales.

## Operating income

Operating income decreased $19.8 \%$ to $¥ 2,224$ million due to a decrease in revenues following a fall in income, an increase in expenses from sales promotions and other factors. The operating income margin decreased 2.2 percentage points to $9.9 \%$.

## 3) Other Businesses

Sales in Other businesses decreased $6.4 \%$ to $¥ 14,614$ million.

| (Millions of yen, rounded down) |  |  |  |
| :--- | :---: | :---: | :---: |
| Hatsuga genmai business | Nine months ended <br> December 31, 2008 | Nine months ended <br> December 31, 2007 | Change (\%) |
| Kale juice business | 2,806 | 2,840 | $(1.2)$ |
| IIMONO OHKOKU mail order business | 2,790 | 2,880 | $(3.1)$ |
| Other businesses | 6,387 | 6,847 | $(6.7)$ |
| Totals | 2,630 | 3,047 | $(13.7)$ |

In the Hatsuga Genmai (germinated brown rice) business, sales decreased $1.2 \%$ to $¥ 2,806$ million as mail order sales decreased due to a reduction in the number of customers and despite an expansion of commercial sales such as sales to convenience stores.

In the Kale juice business, sales decreased $3.1 \%$ to $¥ 2,790$ million, as sales of frozen type kale juice were poor.

Sales through the IIMONO OHKOKU (Kingdom of Wonderful Things) mail order business decreased $6.7 \%$ to $¥ 6,387$ million, as sales through catalogue were sluggish.

Sales at other businesses decreased $13.7 \%$ to $¥ 2,630$ million following poor sales of undergarments.

## Operating income

Operating loss of $¥ 654$ million was recorded, an improvement of $¥ 346$ million, due to improved income in the Hatsuga Genmai and Kale juice businesses and despite worsening operating losses in the IIMONO OHKOKU mail order business.

## For reference: Sales network

|  | Number of stores <br> as of December 31, 2008 | Change compared to <br> March 31, 2008 |
| :--- | :---: | :---: |
| FANCL Ginza Square | 1 | -- |
| FANCL Shop <br> (Next Generation Store) | 13 | +6 |
| FANCL House | 96 | $(4)$ |
| FANCL House J | 78 | $(9)$ |
| Genki Station | 5 | $(3)$ |
| ATTENIR Shop | 13 | +2 |
| Other | 3 | $(1)$ |
| Total | 209 | $(9)$ |


#### Abstract

Note: From the current consolidated fiscal year, Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 12) and Application Guidelines related to Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 14) have been applied. As a result, the accounting standards used for the preparation of the income statement for the consolidated financial period under review and the income statement for the same consolidated financial period of the previous fiscal year differ. Information related to the third quarter of the previous fiscal year has been included as a reference.


## 2. Financial situation

(All comparisons are with the end of the previous fiscal year, unless stated otherwise.)
Assets decreased $¥ 663$ million to $¥ 85,022$ million. The primary contributing factors were a decrease of $¥ 1,965$ million in current assets and an increase of $¥ 1,301$ million in fixed assets.

The decrease in current assets was largely the result of a sale and redemption of securities resulting from a payment following the business transfer of NICOSTAR BEAUTECH Co., Ltd. and deposits made into long-term fixed deposits as well as from a reduction of inventories resulting from efforts to reduce inventory assets.

The increase in fixed assets was largely the result of an increase in tangible fixed assets and intangible fixed assets due to the business transfer and acquisition of a factory following the establishment of NICOSTAR BEAUTECH Co., Ltd. and IT investments for the new logistics center. Further, investments and other assets increased due to investments made into long-term fixed term deposits.

Liabilities decreased $¥ 1,372$ million to $¥ 14,044$ million resulting from the net balance of a $¥ 1,540$ million decrease in current liabilities and a $¥ 168$ million increase in long-term liabilities.

The decrease in current liabilities was due to factors such as decreases in accrued income taxes and allowance for bonuses. In long-term liabilities, long-term accounts payable decreased as a result of payments for the allowance for directors' retirement bonuses; however, the recording of deferred tax liabilities following the consolidation of the new subsidiary lead to an overall increase in long-term liabilities.

Net assets increased $¥ 708$ million to $¥ 70,977$ million, primarily from net income recorded during the period. As a result of the elimination of treasury shares, capital reserve declined by $¥ 159$ million, retained earnings by $¥ 6,206$ million and treasury stock by $¥ 6,365$ million.

As a result of the above, the shareholders' equity ratio improved 1.4 percentage points from the end of the previous fiscal year to 83.0\%.

Cash flow
Cash and cash equivalents as of December 31 , 2008 were $¥ 22,251$ million, $¥ 1,809$ million lower than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flow from operating activities

Cash provided by operating activities during the period under review was $¥ 3,347$ million. Primary factors increasing operating cash flow were income before income taxes of $¥ 4,513$ million and depreciation expenses of $¥ 2,319$ million. Factors reducing operating cash flow included tax payments of $¥ 3,341$ million.

## Cash flow from investing activities

Cash used in investing activities during the period under review was $¥ 3,326$ million. This largely reflected a payment of $¥ 7,983$ million for the acquisition of marketable securities, an outlay of $¥ 1,539$ million for the acquisition of tangible fixed assets such as equipment for new and renewed stores and an outlay of $¥ 1,315$ million for the transfer of operations following the establishment of NICOSTAR BEAUTECH Co., Ltd. Increases included a $¥ 7,997$ million gain from the redemption and sale of marketable securities.

## Cash flow from financing activities

Cash used in financing activities during the period under review was $¥ 1,812$ million, primarily due to dividend payments of $¥ 1,753$ million and other factors.

## 3. Forecasts for the consolidated fiscal year ending March 31, 2009

In consideration of circumstances during the third quarter, the financial results forecasts announced November 4, 2008 have been revised as follows:

Forecasts for the consolidated fiscal year ending March 31, 2009
(Millions of yen)

|  | Net Sales | Operating income | Ordinary income | Net income |
| :--- | :---: | :---: | :---: | :---: |
| Previous forecasts (A) <br> (Announced November 4, <br> 2008) | 100,000 | 7,800 | 8,000 | 3,800 |
| Current revisions (B) | 98,700 | 7,000 | 7,000 | 3,400 |
| Amount change (B -A) | $(1,300)$ | $(800)$ | $(1,000)$ | $(400)$ |
| Percentage change | $(1.3) \%$ | $(10.3) \%$ | $(12.5) \%$ | $(10.5) \%$ |
| Results for the fiscal year <br> ended March 31, 2008 | 99,349 | 7,467 | 7,765 | 3,694 |

## 4. Other

(1) Transfer of important subsidiaries during the period (transfers of subsidiaries resulting in changes in the scope of consolidation:
None
(2) Use of simplified accounting methods or special accounting procedures: None
(3) Changes in accounting principles, procedures and method of presentation associated with the preparation of the consolidated financial statements.

1. From the current consolidated fiscal year, Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 12) and Application Guidelines related to Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Application Guideline 14) have been applied. Further, in accordance with the Regulations for Consolidated Quarterly Reporting quarterly consolidated financial reports are being prepared. Certain revisions to the terms used in the financial statements and policies related to shares and methods of preparation in the Cabinet Office Regulations, (Cabinet Office Regulations No. 50, August 7, 2008) supplementary provision No. 7, Section 1, Item 5 have been applied to the quarterly consolidated financial report.
2. Previously, assets held in inventory for ordinary sale were calculated based on the overall average cost method. However, as of the first quarter of the current fiscal year, and following the application of Accounting Standards Related to the Evaluation of Inventory Assets (Accounting Standards Board of Japan, Article 9, July 5, 2006), assets held in inventory have been calculated primarily using the overall average of cost method (using the reduced book value method for balance sheet amounts based on profitability declines).

With the application of the above accounting standard, loss on inventory write-offs, previously recorded as a non-operating expense, has been included in cost of sales as of the consolidated period under review.

As a result of these changes, operating income for the third quarter of the fiscal year ending March 31, 2009 declined by $¥ 238$ million, ordinary income declined by $¥ 7$ million and income before income taxes declined by $¥ 60$ million compared to the method formerly employed.

For information on the effect on each of the business segments, please see page 14, Segment Information
3. From the first quarter of the current fiscal year, the useful lives of certain equipment and machinery assets has been changed concomitant with revisions to the corporate tax law. The impact of this change on operating income, ordinary income and income before income taxes for the third quarter of the fiscal year ending March 31, 2009 was immaterial.
4. Previously, the accounting treatment for finance lease transactions, other than those involving ownership transfer, was based on accounting methods for operating lease transactions. However, we are now able to apply the Accounting Standards Related to Lease Transactions (Accounting Standards Board of Japan, Article 13, June 17, 1993, (First Committee of the Business Accounting Council)), revised March 30, 2007, and the Application Guidelines for Accounting Standards Related to Lease Transactions (Accounting Standards Board of Japan, Application Guideline 16, January 18, 1994) (Japanese Institute of Certified Public Accountants, Committee on Accounting Systems)), revised March 30, 2007, to the consolidated financial reports for the consolidated accounting year beginning April 1, 2008. As a result, from the first quarter of the current fiscal year these accounting standards have been applied for ordinary sales transactions. Further, as regards the depreciation method for leased assets related to financial lease transactions other than those involving ownership transfer, the straight-line method will be applied to the residual value over the useful life of the asset until it reaches zero.
The impact of this change on operating income, ordinary income and income before income taxes for the third quarter of the fiscal year ending March 31, 2009 was immaterial.
If the starting date of a finance lease transaction without transfer of ownership is prior to the starting year of application, the accounting process for rental transactions will continue to apply.
5. Accounting Procedures of Foreign Subsidiaries in Preparation of the Consolidated Financial Statements (Report on Business Practices No.18, May 17, 2006) has been applied as of the first quarter of the consolidated fiscal year.
The impact of this change on operating income, ordinary income and income before income taxes for the third quarter of the fiscal year ending March 31, 2009 was immaterial.

## 5.Consolidated Financial Statements

## Consolidated Balance Sheet

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2008 | As of March 31, 2008 |
| ASSETS |  |  |
| I. Current assets: |  |  |
| Cash and cash deposits | 17,726 | 16,551 |
| Notes and accounts receivable. | 10,942 | 10,053 |
| Marketable securities. | 9,518 | 13,508 |
| Merchandise and products | 3,237 | 3,229 |
| Work in progress.. | 53 | 78 |
| Raw materials and supplies | 3,206 | 3,402 |
| Others. | 2,573 | 2,338 |
| Allowance for doubtful accounts. | (221) | (159) |
| Total current assets | 47,037 | 49,003 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures. | 21,814 | 21,140 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(10,619)$ | $(10,112)$ |
| Buildings and structures (net) | 11,195 | 11,028 |
| Machinery and transport equipment | 5,472 | 5,419 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(3,980)$ | $(4,014)$ |
| Machinery and transport equipment (net). | 1,491 | 1,404 |
| Furniture, tools and fixtures. | 5,921 | 5,724 |
| Accumulated depreciation | $(4,788)$ | $(4,639)$ |
| Furniture, tools and fixtures (net) | 1,133 | 1,085 |
| Land | 11,000 | 10,901 |
| Others. | 113 | 74 |
| Total tangible fixed assets | 24,934 | 24,494 |
| Intangible fixed assets |  |  |
| Goodwill. | 947 | 738 |
| Others. | 3,062 | 2,953 |
| Total intangible fixed assets. | 4,010 | 3,692 |
| Investments and other assets | 9,039 | 8,496 |
| Total fixed assets.. | 37,984 | 36,682 |
| Total assets .................................................. | 85,022 | 85,685 |

## Consolidated Balance Sheets

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2008 | As of March 31, 2008 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable | 4,072 | 3,599 |
| Accrued liabilities. | 416 | 1,865 |
| Allowance for bonuses. | 534 | 1,037 |
| Allowance for points.. | 1,461 | 1,496 |
| Others. | 4,927 | 4,954 |
| Total current liabilities. | 11,412 | 12,953 |
| II. Long-term liabilities: |  |  |
| Allowance for retirement bonuses | 1,763 | 1,642 |
| Allowance for directors' retirement bonuses . | 57 | 46 |
| Others.. | 810 | 773 |
| Total long-term liabilities | 2,631 | 2,462 |
| Total liabilities. | 14,044 | 15,416 |
| NET ASSETS |  |  |
| Shareholders' equity: |  |  |
| Common stock. | 10,795 | 10,795 |
| Capital reserve | 11,706 | 11,861 |
| Retained earnings | 53,017 | 58,608 |
| Treasury stock. | $(4,960)$ | $(11,387)$ |
| Total shareholders' equity. | 70,557 | 69,877 |
| Difference from exchange and valuation |  |  |
| Valuation difference on other marketable securities $\qquad$ | 9 | 27 |
| Foreign exchange adjustment account. | (4) | (4) |
| Total Difference from exchange and valuation. | 4 | 22 |
| Warrants . | 310 | 275 |
| Minority interests... | 104 | 94 |
| Total net assets. | 70,977 | 70,268 |
| Total Liabilities and Net Assets ............................ | 85,022 | 85,685 |

## Consolidated Statements of Income (Nine months to December 31, 2008)

|  | Millions of yen, rounded down |
| :---: | :---: |
|  | April 1, 2008 to December 31, 2008 |
| Net sales | 75,217 |
| Cost of sales. | 24,894 |
| Gross profit. | 50,322 |
| Selling, general and administrative expenses | 45,453 |
| Operating income | 4,869 |
| Non-operating income |  |
| Interest income. | 120 |
| Dividend income. | 13 |
| Other non-operating income. | 164 |
| Total non-operating income | 298 |
| Non-operating expenses |  |
| Interest expense.............................................. | 0 |
| Exchange loss.................................................. | 50 |
| Other non-operating expenses. | 66 |
| Total non-operating expenses | 116 |
| Ordinary income | 5,050 |
| Extraordinary income |  |
| Income from sale of fixed assets..... | 31 |
| Reversal of allowance for doubtful accounts ........ | 36 |
| Income from recovery of bad debts | 10 |
| Others | 23 |
| Total extraordinary income | 101 |
| Extraordinary loss.. |  |
| Loss on sale of fixed assets | 49 |
| Loss on disposal of fixed assets. | 155 |
| Impairment loss. | 178 |
| Others | 255 |
| Total extraordinary loss. | 638 |
| Income before income taxes.. | 4,513 |
| Income tax and other taxes. | 1,741 |
| Adjustments to income tax and other taxes | 378 |
| Total income and other taxes. | 2,119 |
| Income from minority interests. | 10 |
| Net income ....................................................... | 2,384 |

## Consolidated Statements of Income (Three months to December 31, 2008)

|  | Millions of yen, rounded down |
| :---: | :---: |
|  | October 1, 2008 to December 31, 2008 |
| Net sales | 26,635 |
| Cost of sales. | 9,029 |
| Gross profit. | 17,606 |
| Selling, general and administrative expenses . | 15,705 |
| Operating income . | 1,900 |
| Non-operating income |  |
| Interest income. | 33 |
| Dividend income. | 0 |
| Other non-operating income. | 46 |
| Total non-operating income | 81 |
| Non-operating expenses |  |
| Exchange loss. | 39 |
| Other non-operating expenses | 25 |
| Total non-operating expenses | 65 |
| Ordinary income | 1,916 |
| Extraordinary income |  |
| Income from sale of fixed assets.. | 21 |
| Income from recovery of bad debts. | 36 |
| Others. | (0) |
| Total extraordinary income | 56 |
| Extraordinary loss |  |
| Loss on sale of fixed assets | 35 |
| Loss on disposal of fixed assets. | 82 |
| Others | 204 |
| Total extraordinary loss. | 323 |
| Income before income taxes | 1,649 |
| Income tax and other taxes | 318 |
| Adjustments to income tax and other taxes | 291 |
| Total income and other taxes. | 610 |
| Income from minority interests | 1 |
| Net income ....................................................... | 1,038 |

## Consolidated Statements of Cash Flows (Nine months to December 31, 2008)

|  | Millions of yen, rounded down |
| :---: | :---: |
|  | $\begin{gathered} \text { April 1, } 2008 \text { to } \\ \text { December 31, } 2008 \end{gathered}$ |
| I. Cash flows from operating activities |  |
| Income before income taxes. | 4,513 |
| Depreciation. | 2,319 |
| Impairment loss | 178 |
| Stock compensation plan expense | 87 |
| Amortization of goodwill | 111 |
| Increase (decrease) in allowance for doubtful accounts $\qquad$ | (69) |
| Increase (decrease) in allowance for bonuses.. | (502) |
| Increase (decrease) in allowance for points.. | (34) |
| Increase (decrease) in allowance for retirement benefits. | 120 |
| Increase (decrease) in allowance for directors retirement bonuses. | 11 |
| Interest and dividend income | (133) |
| Interest paid | 0 |
| Increase of foreign exchange. | 30 |
| Decrease (increase) from revaluation of investment in marketable securities | 95 |
| Decrease from revaluation of shares in affiliate companies | 59 |
| Loss on sale of tangible fixed assets | 17 |
| Loss from disposal of other investments. | 155 |
| Decrease (increase) in trade receivables. | (891) |
| Decrease (increase) in inventories | 300 |
| Decrease (increase) in other current assets | (223) |
| Decrease (increase) in accounts payable | 471 |
| Increase (decrease) in other current liabilities | 81 |
| Increase (decrease) in other fixed liabilities | (247) |
| Others | 80 |
| Sub-total | 6,532 |
| Interest and dividends received | 107 |
| Interest paid | (0) |
| Other income . | 0 |
| Income taxes paid. | $(3,293)$ |
| Net cash provided by (used in) operating activities. | 3,347 |
| II. Cash flows from investing activities |  |
| Increase in fixed-term deposits . | $(1,000)$ |
| Proceeds from cancellation of fixed-term deposits | 1,000 |
| Acquisition of investment marketable securities | $(7,983)$ |
| Proceeds from sale and redemption of marketable securities $\qquad$ | 7,997 |
| Payment for purchase of tangible fixed assets. | $(1,539)$ |
| Proceeds from sale of tangible fixed assets... | 203 |
| Payment for purchase of intangible fixed assets | (798) |
| Payment for purchase of shares in affiliates | (36) |
| Payments for transfer of operations. | $(1,315)$ |
| Payments for loans | (30) |
| Proceeds from collection of loans | 13 |
| Other payments | (81) |
| Others proceeds | 260 |
| Others | (17) |
| Net cash used in investing activities | $(3,326)$ |

## Consolidated Statements of Cash Flows continued (Nine months to December 31, 2008)

|  | Millions of yen, rounded down |
| :---: | :---: |
|  | April 1, 2008 to December 31, 2008 |
| III. Cash flows from financing activities |  |
| Repayment of long-term loans. | (48) |
| Proceeds from sale of treasury stock | 3 |
| Payment for purchase of treasury stock | (1) |
| Cash dividends paid | $(1,753)$ |
| Others. | (12) |
| Net cash used in financing activities. | $(1,812)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents $\qquad$ | (17) |
| V . Net increase in cash and cash equivalents... | $(1,809)$ |
| VI. Cash and cash equivalents at the beginning of the period $\qquad$ | 24,060 |
| VII. Cash and cash equivalents at end of period....... | 22,251 |

From the current fiscal year, Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 12) and Application Guidelines related to Accounting Standards for Quarterly Reporting (Accounting Standards Board of Japan Article 14) have been applied. Further, in accordance with the Regulations for Consolidated Quarterly Reporting quarterly consolidated financial reports are being made will be prepared.

Certain revisions to the terms used in the financial statements and policies related to shares and methods of preparation in the Cabinet Office Regulations, (Cabinet Office Regulations No. 50, August 7, 2008) supplementary provision No. 7, Section 1, Item 5 have been applied to the quarterly consolidated financial report.
(4) Items related to the company as a going concern None
(5) Segment Information

Three-month period from October 1, 2008 to December 31, 2008
Millions of yen)

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers | 13,282 | 8,019 | 5,333 | 26,635 | -- | 26,635 |
| (2) Inter-segment <br> sales or <br> transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 13,282 | 8,019 | 5,333 | 26,635 | -- | 26,635 |
| Operating income <br> (loss) | 1,879 | 542 | $(118)$ | 2,303 | $(403)$ | 1,900 |

Nine-month period from April 1, 2008 to December 31, 2008

| (Millions of yen) |  |  |  |
| ---: | ---: | ---: | ---: |
|  | Total | Eliminations <br> or Corporate | Consolidated |
| 75,217 | -- | 75,217 |  |
| -- | -- | -- |  |
| 75,217 | -- | 75,217 |  |
| 6,478 | $(1,609)$ | 4,869 |  | (loss)

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:

Cosmetic Business: Mail-order and retail sales and wholesaling of a variety of cosmetics products
Nutritional Supplements Business: Mail-order and retail sales and wholesaling of a variety of nutritional supplements
Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga Genmai (germinated brown rice) and Kale Juice, etc.
3. Changes to accounting methods

Accounting standards related to the evaluation of inventory assets
As described in section 2 of Changes in accounting principles, procedures and method of presentation associated with preparation of the consolidated financial statements, as of the first quarter of the consolidated current fiscal year, Accounting Standards Related to the Evaluation of Inventory Assets (Accounting Standards Board of Japan, Article 9, July 5, 2006) have been applied.
As a result of this change, compared to the former accounting method, operating income decreased by $¥ 103$ million in the cosmetics business, $¥ 106$ million in the nutritional supplements business and by $¥ 27$ million in other businesses over the nine-month period.

Segment information by area:
The third quarter of the consolidated fiscal year (October 1, 2008 to December 31, 2008) and the nine-month period of the consolidated fiscal year ended December 31, 2008 (April 1, 2008 to December 31, 2008)

Since the domestic business comprises over $90 \%$ of total sales, segment information by area has been omitted.

Overseas sales:
The third quarter of the consolidated fiscal year (October 1, 2008 to December 31, 2008) and the nine-month period of the consolidated fiscal year ended December 31, 2008 (April 1, 2008 to December 31, 2008)
Since overseas sales are less than 10\% of consolidated sales, overseas sales information has been omitted.

## 6. Special changes to shareholders equity

At a board of directors meeting held November 4, 2008, the Company resolved to cancel $5,000,000$ treasury shares based on Article 178 of the Companies Act, implemented on November 28,2008 , bringing the total number of treasury shares to $65,176,600$. As a result, the capital reserve declined by $¥ 159$ million, retained earnings by $¥ 6,206$ million and treasury stock by $¥ 6,365$ million during the period.

## Consolidated Statements of Income Nine months to December 31, 2007

|  | Millions of yen, rounded down |
| :---: | :---: |
|  | April 1, 2007 to December 31, 2007 |
|  | Amount |
| Net sales | 75,556 |
| Cost of sales. | 24,615 |
| Gross profit. | 50,940 |
| Selling, general and administrative expenses . | 44,907 |
| Operating income | 6,033 |
| Non-operating income | 464 |
| Interest income and dividends....................................... | 109 |
| Other non-operating income. | 355 |
| Non-operating expenses | 346 |
| Loss on disposal of obsolete inventories................... | 259 |
| Other non-operating expenses. | 87 |
| Ordinary income. | 6,151 |
| Extraordinary income. | 6 |
| Extraordinary loss.. | 316 |
| Loss on disposal of fixed assets. | 29 |
| Others | 287 |
| Income before income taxes.. | 5,841 |
| Tax expenses. | 2,799 |
| Net income ........................................................... | 3,041 |

## Consolidated Statements of Cash Flows Nine months to December 31, 2007

|  | Millions of yen, rounded down <br> April 1, 2007 to <br> December 31, 2007 |
| :---: | :---: |
| I. Cash flows from operating activities |  |
| Income before income taxes | 5,841 |
| Depreciation | 2,229 |
| Impairment losses | -- |
| Increase (decrease) in allowance for bonuses | (435) |
| Increase (decrease) in allowance for retirement benefits | 143 |
| Interest and dividend income | (109) |
| Loss on disposal of tangible fixed assets | 26 |
| Decrease (increase) in trade receivables. | $(1,313)$ |
| Decrease (increase) in inventories. | (75) |
| Decrease (increase) in other current assets. | (24) |
| Decrease (increase) in accounts payable | 378 |
| Increase (decrease) in other current liabilities | 734 |
| Other | (446) |
| Sub-total. | 6,948 |
| Interest and dividends received. | 119 |
| Income taxes paid | $(3,569)$ |
| Other | 241 |
| Net cash provided by (used in) operating activities | 3,740 |
| II. Cash flows from investing activities |  |
| Acquisition of investment marketable securities. | $(12,479)$ |
| Proceeds from redemption of marketable securities | 14,485 |
| Payment for purchase of tangible fixed assets. | (859) |
| Payment for purchase of intangible fixed assets. | (721) |
| Payment for purchase of other investments | (51) |
| Other | $(1,980)$ |
| Net cash used in investing activities. | $(1,607)$ |
| III. Cash flows from financing activities |  |
| Net proceeds (payment) for purchase of treasury stock .. | $(2,818)$ |
| Cash dividends paid | $(1,405)$ |
| Net cash used in financing activities | $(4,224)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents. | (5) |
| V. Net increase in cash and cash equivalents . | $(2,096)$ |
| VI. Cash and cash equivalents at the beginning of the period | 23,411 |
| VII. Cash and cash equivalents at end of period ............. | 21,314 |

Nine-month period from April 1, 2007 to December 31, 2007
Millions of yen, rounded down

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 37,003 | 22,938 | 15,615 | 75,556 | -- | 75,556 |
| Operating <br> expenses | 31,171 | 20,166 | 16,617 | 67,954 | 1,569 | 69,523 |
| Operating income | 5,832 | 2,772 | $(1,001)$ | 7,602 | $(1,569)$ | 6,033 |

Segment information by area:
April 1, 2007 to December 31, 2007
Since the domestic business comprises over $90 \%$ of total for sales, segment information by area has been omitted.

Overseas sales:
April 1, 2007 to December 31, 2007
Since overseas sales are less than 10\% of consolidated sales, overseas sales information has been omitted.


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

