## FANCLCorporation

# Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2010 

Consolidated results for the period
April 1, 2009 to December 31, 2009

## SUMMARY OF FINANCIAL STATEMENTS

Third Quarter Results for the Fiscal Year Ending March 31, 2010

## FANCL CORPORATION

February
10, 2010
www.fancl.co.jp
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
Contact:

## Katsuhiko Egami

Executive Officer/ General Manager of Accounting Unit
Telephone: +81-45-226-1200
Representative: Yoshifumi Narimatsu, C.E.O. and Representative Director Scheduled date for submission of the financial report: February 12, 2010

1) Consolidated results for the third quarter (April 1, 2009 to December 31, 2009) of the fiscal year ending March 31, 2010
(1) Consolidated Operating Results

| (1) Consolidated Operating Results |  |  | (Millions of yen, rounded down) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended December 31, 2009 |  | Nine months ended December 31, 2008 |  |
|  |  | \% change |  | \% change |
| Net sales | 76,662 | 1.9 | 75,217 | -- |
| Operating income. | 6,712 | 37.8 | 4,869 | -- |
| Ordinary income | 6,760 | 33.8 | 5,050 | -- |
| Net income..... | 3,064 | 28.6 | 2,384 | -- |
| Earnings per share ( $¥$ ). | 49.03 |  | 38.91 |  |
| Earnings per share (diluted) ( $¥$ ). | 48.93 |  | 38.82 |  |

Earnings per share (diluted) ( $¥$ ).
48.93
in the previous fiscal year.
(2) Consolidated Financial Position

|  | As of December 31, 2009 | As of March 31, 2009 |
| :---: | :---: | :---: |
| Total assets (millions of yen) | 101,358 | 85,309 |
| Net assets (millions of yen) | 76,771 | 71,242 |
| Shareholders' equity/total assets (\%) | 74.9\% | 83.0\% |
| Net assets per share ( $¥$ ).............................. | ¥1,169.14 | ¥1,155.74 |

Shareholders' equity: As of December 31, 2009: $¥ 75,889$ million
As of March 31, 2009: $¥ 70,823$ million
2) Dividends per share

|  | FY ended March 31, 2009 | FY ending March 31, 2010 | FY ending March 31, 2010 (forecast) |
| :---: | :---: | :---: | :---: |
| Interim period | ¥17.00 | ¥17.00 | -- |
| Year-end ....... | $¥ 17.00$ | -- | $¥ 17.00$ |
| Annual ........................................................ | $¥ 34.00$ | -- | $¥ 34.00$ |

Note: Changes to the dividend forecast during the period under review: None
3) Consolidated forecasts for the fiscal year ending March 31, 2010 (April 1, 2009 to March 31, 2010)

| (1) Consolidated | Millions of yen |  |
| :---: | :---: | :---: |
|  | FY ending March 31, 2010 |  |
| Net sales | 105,100 | 7.2\% |
| Operating income | 8,500 | 27.5\% |
| Ordinary income. | 8,500 | 22.5\% |
| Net income ........ | 3,400 | 27.7\% |
| Earnings per shar | 53.88 |  |

Note: 1. The percentages shown above are a comparison with the previous fiscal year.
2. Changes to the consolidated forecasts during the period under review: None

## 4) Other

(1) Transfer of important subsidiaries during the period (Transfers of subsidiaries resulting in changes in the scope of consolidation): None
(2) Use of simplified accounting methods or special accounting procedures: No
(3) Changes in accounting principles, procedures and method of presentation associated with preparation of these consolidated financial statements. (Changes in important matters for preparation of Consolidated Financial Statements)

1. Changes due to revisions of accounting standards: None
2. Other changes: Yes

Note: For further detail, please see page 7: Consolidated operating results and financial position, Section 4: Other.
(4) Number of outstanding shares (common stock)

1. Number of outstanding shares (including treasury shares):

December 31, 2009: 65,176,600 shares
March 31, 2009: 65,176,600 shares
2. Number of treasury shares:

December 31, 2009: 266,453 shares
March 31, 2009: 3,896,949 shares
3. Average number of shares during the period:

Third quarter ended December 31, 2009: 62,505,721 shares
Third quarter ended December 31, 2008: 61,273,503 shares


#### Abstract

Notice regarding the appropriate use of the financial forecasts Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 7: Consolidated operating results and financial position, Section 3, Forecasts for the consolidated fiscal year ending March 31, 2010.


## Consolidated operating results and financial position

## 1. Operating results (consolidated)

(All comparisons are with the third quarter of the previous fiscal year, unless stated otherwise.)
During the period under review, there was a moderate improvement in the overall domestic economy due to a recovery in exports and production following emergency stimulus measures and improvements in overseas economies, primarily those of emerging nations. Despite this, employment and income levels remain concern.

Against this background, there were challenges throughout the cosmetics industry due to slow sales at department stores and other factors.

In the health foods industry, the declining trend has come to an end and differences in performance between companies have become strikingly clear as market adjustments continue.

During the period under review, consolidated net sales increased $8.8 \%$ to $¥ 28,978$ million from increased revenues from the Nutritional Supplements Business and from making sales agency offices in Hong Kong and China Group companies. Operating income increased $88.7 \%$ to $¥ 3,585$ million as a result of the addition of these companies, and from efficiencies made primarily in distribution, production and head office costs that aimed to create highly profitable structures. The operating income ratio increased 5.3 percentage points to $12.4 \%$, ordinary income increased $90.9 \%$ to $¥ 3,657$ million and the ordinary income ratio increased 5.4 percentage points to $12.6 \%$.

Net income for the period increased $46.6 \%$ to $¥ 1,522$ million and the net income ratio increased 1.4 percentage points to $5.3 \%$.

Please see the Financial Statements for the First Quarter of the Fiscal Year Ending March 31, 2010 (issued July 30, 2009) and the Financial Statements for the Interim Period of the Fiscal Year Ending March 31, 2010 (issued November 9, 2009) for information on operating results (consolidated) for the first quarter (April 1, 2009 to June 30, 2009) and the interim period (April 1, 2009 to September 30, 2009).

As of the third quarter of the fiscal year ending March 31, 2010, and after having made the sales agency offices in Hong Kong and China Group companies, changes have been made to the sales channel segments for the Cosmetics Business and the Nutritional Supplements Businesses. As a result, and in order to make comparisons with the current fiscal year, changes have been made to the same segments of the third quarter of the previous fiscal year. Accordingly, wholesale sales through other sales channels are recorded as those of domestic wholesale and others, and overseas sales are recorded as those of overseas wholesale sales and retail sales.

## 1) Cosmetics Business

## Sales

Sales from the Cosmetics business increased $14.7 \%$ to $¥ 15,228$ million. (Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2009 |  | Nine months ended <br> December 31, 2008 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 12,297 | 80.7 | 10,155 | 76.5 | 21.1 |
| ATTENIR Cosmetics | 2,491 | 16.4 | 2,659 | 20.0 | $(6.3)$ |
| Others | 440 | 2.9 | 467 | 3.5 | $(5.8)$ |
| Totals | 15,228 | 100.0 | 13,282 | 100.0 | 14.7 |


|  | Nine months ended <br> December 31, 2009 |  | Nine months ended <br> December 31, 2008 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 7,020 | 46.1 | 7,121 | 53.6 | $(1.4)$ |
| Retail store sales | 4,159 | 27.3 | 4,413 | 33.2 | $(5.7)$ |
| Wholesales and others | 707 | 4.7 | 742 | 5.6 | $(4.7)$ |
| Overseas sales | 3,340 | 21.9 | 1,004 | 7.6 | 232.6 |
| Totals | 15,228 | 100.0 | 13,282 | 100.0 | 14.7 |

Sales of FANCL cosmetics grew significantly, increasing $21.1 \%$ to $¥ 12,297$ million due to making sales agency offices in Hong Kong and China Group companies and strong sales of limited design bottles of Mild Cleansing Oil.
Sales of ATTENIR cosmetics decreased $6.3 \%$ to $¥ 2,491$ million, affected by a decrease in customer numbers despite holding a Winter Campaign and other initiatives.

Results by sales channels were: mail order sales decreased $1.4 \%$ to $¥ 7,020$ million, retail store sales decreased $5.7 \%$ to $¥ 4,159$ million, wholesale sales through other sales channels decreased $4.7 \%$ to $¥ 707$ million, and overseas sales increased $232.6 \%$ to $¥ 3,340$ million due to making sales agency offices in Hong Kong and China Group companies.

## Operating income

Operating income increased $64.4 \%$ to $¥ 3,088$ million largely due to efficient use of marketing expenses and from making sales agency offices in Hong Kong and China a part of the Group of companies. The operating income margin increased 6.2 percentage points to $20.3 \%$.

## 2) Nutritional Supplements Business <br> Sales

Nutritional supplement sales increased $3.7 \%$ to $¥ 8,320$ million. (Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2009 |  | Nine months ended <br> December 31, 2008 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 3,339 | 40.1 | 3,620 | 45.1 | $(7.8)$ |
| Retail store sales | 1,906 | 22.9 | 2,109 | 26.3 | $(9.6)$ |
| Wholesales and others | 1,503 | 18.1 | 1,654 | 20.6 | $(9.1)$ |
| Overseas sales | 1,571 | 18.9 | 636 | 8.0 | 146.8 |
| Totals | 8,320 | 100.0 | 8,019 | 100.0 | 3.7 |

Sales revenues increased due to strong sales of beauty supplements, primarily those targeting middle-aged and elderly customers, and sales of beauty supplements overseas, although sales of other product groups such as vitamins and minerals were poor.

Results by sales channels were: mail order sales decreased $7.8 \%$ to $¥ 3,339$ million, retail store sales decreased $9.6 \%$ to $¥ 1,906$ million, wholesale sales through other sales channels decreased $9.1 \%$ to $¥ 1,503$ million and overseas sales increased $146.8 \%$ to $¥ 1,571$ million from making sales agency offices in Hong Kong and China Group companies.

## Operating income

Operating income increased $46.1 \%$ to $¥ 792$ million largely due to efficient use of marketing expenses and from making sales agency offices in Hong Kong and China a part of the Group of companies. The operating income margin increased 2.7 percentage points to $9.5 \%$.

## 3) Other Businesses

Sales in Other businesses increased $1.8 \%$ to $¥ 5,429$ million.

|  | Nine months ended <br> December 31, 2009 | Nine months ended <br> December 31, 2008 | Change (\%) |
| :--- | :---: | :---: | :---: |
| Hatsuga genmai business | 863 | 941 | $(8.3)$ |
| Kale juice business | 989 | 921 | 7.4 |
| IIMONO OHKOKU mail order business | 2,348 | 2,540 | $(7.6)$ |
| Other businesses | 1,227 | 929 | 32.1 |
| Totals | 5,429 | 5,333 | 1.8 |

In the Hatsuga Genmai (germinated brown rice) business, sales decreased $8.3 \%$ to $¥ 863$ million as commercial sales to convenience stores and others remained sluggish and despite actively expanding sales through new rice campaigns and by launching Hatsuga Genmai Soup.
In the Kale juice business, sales increased 7.4 to $¥ 989$ million due to strong sales of powder-type kale juice such as Kale Marugoto Shibori.

Sales through the IIMONO OHKOKU (Kingdom of Wonderful Things) mail order business decreased 7.6\% to $¥ 2,348$ million, as sales of seasonal products were slow due to mild winter weather.
Sales at other businesses increased $32.1 \%$ to $¥ 1,227$ million due to the consolidation of NEUES, K.K. a developer of beauty clinics.

## Operating income

Operating profit of $¥ 16$ million was recorded compared to an operating loss of $¥ 118$ million in the same period of the previous fiscal year. This was the first quarterly operating profit recorded since the third quarter of the fiscal year ended 2007, and was due to the implementation of thorough cost control measures such as the consolidation of the hatsuga genmai production facilities. The operating income margin was $0.3 \%$.

## For reference: Domestic sales network

|  | Number of stores <br> as of December 31, 2009 | Change compared to <br> September 30, 2009 |
| :--- | :---: | :---: |
| FANCL Ginza Square | 1 | -- |
| FANCL Shop | 19 | -- |
| FANCL House | 87 | $(1)$ |
| FANCL House J | 67 | $(1)$ |
| Genki Station | 5 | -- |
| ATTENIR Shop | 13 | -- |
| Other | 3 | -- |
| Total | 195 | $(2)$ |

## 2. Financial situation

(All comparisons are with the end of the previous fiscal year, unless stated otherwise.)
Assets increased $¥ 16,049$ million to $¥ 101,358$ million as a result of a $¥ 6,488$ million increase in current assets and a $¥ 9,560$ million increase in fixed assets. The increase in current assets was largely the result of a $¥ 10,179$ million increase in cash and cash deposits from an increase in consolidated subsidiaries. The increase in fixed assets was largely the result of a $¥ 9,000$ million increase in intangible fixed assets from the recording of goodwill following business integration and a $¥ 523$ million increase in investments and other assets.

Liabilities increased $¥ 10,520$ million to $¥ 24,586$ million as a result of a $¥ 10,514$ million increase in current liabilities and a $¥ 5$ million increase in long-term liabilities. The main factors contributing to the increase in current liabilities were increases of $¥ 2,498$ million in short-term borrowings following an increase in consolidated subsidiaries, $¥ 1,119$ million in advance payments, $¥ 5,376$ million in unpaid dividends recorded as unpaid dividends for minority investors and others. The main contributing factors to the increase in long-term liabilities was an $¥ 81$ million increase in allowance for retirement bonuses and a decrease in other fixed assets due to payments for allowance for retirement bonuses of the parent company.

Net assets increased $¥ 5,528$ million to $¥ 76,771$ million. The primary contributing factors were an increase of $¥ 4,623$ million for the acquisition of treasury stock, a quarterly net income of $¥ 3,064$ million, and a decrease of $¥ 2,084$ million in dividend payments.

As a result, the shareholders' equity ratio declined 8.1 percentage points from the end of the previous consolidated fiscal year to 74.9\%.

Cash flow
Cash and cash equivalents as of December 31,2009 were $¥ 32,894$ million, $¥ 6,161$ million higher than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flow from operating activities

Cash provided by operating activities during the nine-month period under review was $¥ 7,274$ million, compared to cash inflow of $¥ 3,347$ million in the previous comparable period. Factors increasing operating cash flow were income before income taxes of $¥ 6,674$ million, depreciation expenses of $¥ 2,365$ million and amortization of goodwill of $¥ 529$ million. Factors reducing operating cash flow included a $¥ 547$ million decrease in allowance for bonuses and tax payments of $¥ 3,065$ million.

## Cash flows from investing activities

Cash provided by investing activities during the nine-month period under review was $¥ 1,783$ million compared to an outflow of $¥ 3,326$ million in the previous comparable period. This was largely the result of $¥ 1,500$ million in proceeds from the redemption of fixed-term deposits and outlays of $¥ 985$ million for the acquisition of tangible fixed assets, $¥ 482$ million for the acquisition of intangible fixed assets, a payment of $¥ 529$ million for the acquisition of shares in affiliate companies and $¥ 1,210$ million in payments for acquisition of shares in subsidiaries following changes to the scope of consolidation.

## Cash flows from financing activities

Cash generated from financing activities during the nine-month period under review was $¥ 469$ million compared to a payment of $¥ 1,812$ million in the previous comparable period, primarily due to proceeds of $¥ 4,140$ million from the disposal of treasury stock, dividend payments of $¥ 2,054$ million and $¥ 1,159$ million in dividend payments to minority investors.

## 3. Forecasts for the consolidated fiscal year ending March 31, 2010

The business plan is progressing largely as forecasted and therefore no changes have been made to the financial results forecasts announced November 9, 2009.

## 4. Other

(1) Transfer of important subsidiaries during the period (transfers of subsidiaries resulting in changes in the scope of consolidation:
None
(2) Use of simplified accounting methods or special accounting procedures:

None
(3) Changes in accounting principles, procedures and method of presentation associated with the preparation of the consolidated financial statements.
As of the nine month period under review, the amounts from each of Disposal of fixed assets, Loss from sale of fixed assets, and Other, that were formerly included in Loss from closure of stores under Extraordinary losses, have increased in importance and have therefore been included as separate items.
In the nine-month period of the previous fiscal year, Loss from the closure of stores was $¥ 136$ million, consisting of $a ¥ 3$ million loss from the Disposal of fixed assets, a $¥ 95$ million loss from the Sale of fixed assets and a loss of $¥ 37$ million from Other.

## Consolidated Financial Statements

## Consolidated Balance Sheet

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2009 | As of March 31, 2009 |
| ASSETS |  |  |
| I. Current assets: |  |  |
| Cash and cash deposits.. | 26,389 | 16,209 |
| Notes and accounts receivable | 9,444 | 9,967 |
| Marketable securities | 9,003 | 13,520 |
| Merchandise and products. | 4,163 | 3,060 |
| Work in progress | 24 | 68 |
| Raw materials and supplies | 3,006 | 3,041 |
| Others | 2,741 | 2,418 |
| Allowance for doubtful accounts | (156) | (157) |
| Total current assets | 54,617 | 48,128 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures | 22,483 | 21,650 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(11,684)$ | $(10,832)$ |
| Buildings and structures (net) | 10,799 | 10,817 |
| Machinery and transport equipment. | 5,588 | 5,385 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(4,385)$ | $(4,018)$ |
| Machinery and transport equipment (net). | 1,203 | 1,366 |
| Furniture, tools and fixtures | 7,279 | 5,961 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(6,028)$ | $(4,899)$ |
| Furniture, tools and fixtures (net) | 1,250 | 1,061 |
| Land. | 10,971 | 10,971 |
| Lease assets | 263 | 194 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | (81) | (33) |
| Lease assets (net) | 181 | 160 |
| Others | 60 | 51 |
| Total tangible fixed assets | 24,467 | 24,430 |
| Intangible fixed assets |  |  |
| Goodwill | 10,306 | 898 |
| Others | 2,667 | 3,075 |
| Total intangible fixed assets | 12,973 | 3,973 |
| Investments and other assets | 9,300 | 8,777 |
| Total fixed assets. | 46,741 | 37,181 |
| Total assets.......................................................... | 101,358 | 85,309 |

## Consolidated Balance Sheets

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2009 | As of March 31, 2009 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable. | 3,907 | 3,206 |
| Short-term borrowings. | 2,498 | -- |
| Accrued liabilities. | 1,792 | 1,477 |
| Allowance for bonuses | 641 | 1,021 |
| Allowance for points | 1,468 | 1,353 |
| Others. | 11,665 | 4,400 |
| Total current liabilities | 21,973 | 11,459 |
| II. Long-term liabilities: |  |  |
| Allowance for retirement bonuses . | 1,900 | 1,818 |
| Allowance for directors' retirement bonuses.. | 71 | 60 |
| Others | 641 | 728 |
| Total long-term liabilities | 2,612 | 2,607 |
| Total liabilities | 24,586 | 14,066 |
| NET ASSETS |  |  |
| Shareholders' equity: |  |  |
| Common stock | 10,795 | 10,795 |
| Capital reserve | 11,706 | 11,706 |
| Retained earnings | 53,821 | 53,288 |
| Treasury stock. | (339) | $(4,960)$ |
| Total shareholders' equity. | 75,983 | 70,828 |
| Difference from exchange and valuation |  |  |
| Valuation difference on other marketable securities. $\qquad$ | 3 | (0) |
| Foreign exchange adjustment account | (97) | (4) |
| Total difference from exchange and valuation.. | (94) | (5) |
| Warrants. | 343 | 310 |
| Minority interests | 539 | 109 |
| Total net assets | 76,771 | 71,242 |
| Total Liabilities and Net Assets............................ | 101,358 | 85,309 |

## Consolidated Statements of Income (Nine month period from April 1 to December 31, 2009)

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | April 1, 2009 to December 31, 2009 | April 1, 2008 to December 31, 2008 |
| Net sales.. | 76,662 | 75,217 |
| Cost of sales. | 25,489 | 24,894 |
| Gross profit. | 51,172 | 50,322 |
| Selling, general and administrative expenses.. | 44,460 | 45,453 |
| Operating income | 6,712 | 4,869 |
| Non-operating income |  |  |
| Interest income | 71 | 120 |
| Dividend income. | 13 | 13 |
| Other non-operating income | 191 | 164 |
| Total net operating income.. | 277 | 298 |
| Non-operating expenses |  |  |
| Interest expense................................................ | 8 | 0 |
| Exchange loss ................................................... | 83 | 50 |
| Provisions for doubtful accounts........................... | 80 | - |
| Other non-operating expenses ............................. | 55 | 66 |
| Total non-operating expenses............................. | 229 | 116 |
| Ordinary income | 6,760 | 5,050 |
| Extraordinary income |  |  |
| Income from sale of fixed assets........................ | 0 | 31 |
| Gain on sale of investment securities. | 0 | - |
| Reversal of allowance for doubtful accounts .......... | 1 | 36 |
| Income from recovery of bad debts ...................... | - | 10 |
| Others. | 0 | 23 |
| Total extraordinary income. | 2 | 101 |
| Extraordinary loss ... |  |  |
| Loss on sale of fixed assets | 2 | 49 |
| Loss on disposal of fixed assets .......................... | 18 | 155 |
| Impairment loss ... | 14 | 178 |
| Loss on store closures.. | 32 | - |
| Others.. | 21 | 255 |
| Total extraordinary loss ..... | 88 | 638 |
| Income before income taxes..... | 6,674 | 4,513 |
| Income tax and other taxes. | 2,957 | 1741 |
| Adjustments to income tax and other taxes.. | (60) | 378 |
| Total income and other taxes. | 2,896 | 2,119 |
| Income from minority interests ......... | 712 | 10 |
| Net income ....................................................... | 3,064 | 2,384 |

## Consolidated Statements of Income (Three month period from October 1 to December 31, 2009)

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | April 1, 2009 to December 31, 2009 | April 1, 2008 to December 31, 2008 |
| Net sales. | 28,978 | 26,635 |
| Cost of sales. | 8,786 | 9,029 |
| Gross profit. | 20,192 | 17,606 |
| Selling, general and administrative expenses.. | 16,606 | 15,705 |
| Operating income | 3,585 | 1,900 |
| Non-operating income |  |  |
| Interest income.. | 23 | 33 |
| Dividend income.. | 1 | 0 |
| Other non-operating income. | 106 | 46 |
| Total net operating income.. | 132 | 81 |
| Non-operating expenses |  |  |
| Interest expense... | 4 | - |
| Exchange loss .. | 35 | 39 |
| Provisions for doubtful accounts. | 5 | - |
| Other non-operating expenses. | 16 | 25 |
| Total non-operating expenses. | 60 | 65 |
| Ordinary income | 3,657 | 1,916 |
| Extraordinary income |  |  |
| Income from sale of fixed assets.. | 0 | 21 |
| Reversal of allowance for doubtful accounts .......... | 0 | 36 |
| Others ........................................................... | - | (0) |
| Total extraordinary income. | 0 | 56 |
| Extraordinary loss ... |  |  |
| Loss on sale of fixed assets | - | 35 |
| Loss on disposal of fixed assets | 5 | 82 |
| Loss on store closures.. | 10 | - |
| Others.. | 14 | 204 |
| Total extraordinary loss. | 30 | 323 |
| Income before income taxes. | 3,628 | 1,649 |
| Income tax and other taxes ...................... | 1,294 | 318 |
| Adjustments to income tax and other taxes. | 102 | 291 |
| Total income and other taxes. | 1,396 | 610 |
| Income from minority interests .................................... | 709 | 1 |
| Net income ....................................................... | 1,522 | 1,038 |

## Consolidated Statements of Cash Flows (Nine month period from April 1 to December 31, 2009)

|  | Millions of yen |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { April 1, } 2009 \text { to } \\ \text { December 31, } 2009 \end{gathered}$ | $\begin{gathered} \text { April 1, 2008 to } \\ \text { December 31, } 2008 \\ \hline \end{gathered}$ |
| I. Cash flows from operating activities |  |  |
| Income before income taxes. | 6,674 | 4,513 |
| Depreciation | 2,365 | 2,319 |
| Impairment loss | 14 | 178 |
| Stock compensation plan expense | 54 | 87 |
| Amortization of goodwill. | 529 | 111 |
| Increase (decrease) in allowance for doubtful accounts . | 90 | (69) |
| Increase (decrease) in allowance for bonuses | (547) | (502) |
| Increase (decrease) in allowance for points | 37 | (34) |
| Increase (decrease) in allowance for retirement benefits | 81 | 120 |
| Increase (decrease) in allowance for directors retirement bonuses.. | 11 | 11 |
| Interest and dividend income. | (85) | (133) |
| Interest paid. | 8 | 0 |
| Increase (decrease) of foreign exchange | (72) | 30 |
| Loss (gain) on sale of investments securities | 6 | 95 |
| Loss for revaluation of shares in affiliates. | - | 59 |
| Loss (gain) on sale of tangible fixed assets | 1 | 17 |
| Loss from disposal of other investments. | 18 | 155 |
| Decrease (increase) in trade receivables | (367) | (891) |
| Decrease (increase) in inventories | (56) | 300 |
| Decrease (increase) in other current assets. | (4) | (223) |
| Increase (decrease) in accounts payable. | 1,095 | 471 |
| Increase (decrease) in other current liabilities | 504 | 81 |
| Increase (decrease) in other fixed liabilities | (98) | (247) |
| Others. | 24 | 80 |
| Sub-total | 10,288 | 6,532 |
| Interest and dividends received | 59 | 107 |
| Interest paid. | (8) | (0) |
| Other income | - | 0 |
| Income taxes paid | $(3,065)$ | $(3,293)$ |
| Net cash provided by (used in) operating activities | 7,274 | 3,347 |

## Consolidated Statements of Cash Flows continued (Nine month period from April 1 to December 31, 2009)

|  | Millions of yen |  |
| :---: | :---: | :---: |
|  | April 1, 2009 to December 31, 2009 | April 1, 2008 to December 31, 2008 |
| II. Cash flows from investing activities |  |  |
| Increase in fixed-term deposits. | - | $(1,000)$ |
| Proceeds from cancellation of fixed-term deposits | 1,500 | 1,000 |
| Acquisition of investments in marketable securities. | $(4,496)$ | $(7,983)$ |
| Proceeds from sale and redemption of marketable securities | 4,997 | 7,997 |
| Payment for purchase of tangible fixed assets | (985) | $(1,539)$ |
| Proceeds from sale of tangible fixed assets | 28 | 203 |
| Payment for purchase of intangible fixed assets | (482) | (798) |
| Payments for acquisition of investments securities | $(1,014)$ | - |
| Proceeds from redemption and sale of investment securities.. | 506 | - |
| Payment for acquisition of shares in affiliate companies | (529) | (36) |
| Payment for acquisition of shares in subsidiaries following changes to the scope of consolidation. | $(1,210)$ | - |
| Proceeds from acquisition of shares in subsidiaries following changes to the scope of consolidation. | 178 |  |
| Payments for transfer of operations. | - | $(1,315)$ |
| Payments for loans | (161) | (30) |
| Proceeds from collection of loans. | 37 | 13 |
| Other payments. | (265) | (81) |
| Others proceeds | 113 | 260 |
| Net cash used in investing activities | - | (17) |
| III. Cash flows from financing activities | $(1,783)$ | $(3,326)$ |
| Proceeds from short-term lending. |  |  |
| Repayment of short-term loans. | 408 | - |
| Repayment of long-term loans. | (473) | - |
| Payment for redemption of bonds | (155) | (48) |
| Proceeds from sale of treasury stock. | (180) | - |
| Payment for purchase of treasury stock. | 4,140 | 3 |
| Cash dividends paid. | (1) | (1) |
| Payment of dividends to minority investors | $(2,054)$ | $(1,753)$ |
| Others | $(1,159)$ | - |
| Net cash used in financing activities | (54) | (12) |
| IV. Effect of exchange rate changes on cash and cash equivalents ... | 469 | $(1,812)$ |
| V. Net increase in cash and cash equivalents | 200 | (17) |
| VI. Cash and cash equivalents at the beginning of the period. | 6,161 | $(1,809)$ |
| VII. Cash and cash equivalents at end of period ................................ | 26,732 | 24,060 |
|  | 32,894 | 22,251 |

(4) Items related to the company as a going concern None
(5) Segment Information
a. Segment information by business

Three-month period from October 1, 2009 to December 31, 2009

|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses | Total | Eliminations or Corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales <br> (1) Sales to external customers | 15,228 | 8,320 | 5,429 | 28,978 | -- | 28,978 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 15,228 | 8,320 | 5,429 | 28,978 | -- | 28,978 |
| Operating income (loss) | 3,088 | 792 | 16 | 3,897 | (312) | 3,585 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, and Hatsuga Genmai (germinated brown rice), Kale Juice, beauty clinics and other businesses.

Three-month period from October 1, 2008 to December 31, 2008

|  |  |  | 寺 |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses | Total | Eliminations or Corporate | Consolidated |
| Sales <br> (1) Sales to external customers | 13,282 | 8,019 | 5,333 | 26,635 | -- | 26,635 |
| (2) Inter-segment sales or transfers |  | -ー | -- | -- | -- | -- |
| Total sales | 13,282 | 8,019 | 5,333 | 26,635 | -- | 26,635 |
| Operating income (loss) | 1,879 | 542 | (118) | 2,303 | (403) | 1,900 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and Hatsuga Genmai (germinated brown rice), Kale Juice, and other businesses.

Nine-month period from April 1, 2009 to December 31, 2009
(Millions of yen)

|  | Cosmetics <br> Business | Nutritional <br> Supplements <br> Business | Other <br> Businesses | Total | Eliminations <br> or Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers <br> (2) Inter-segment <br> sales or <br> transfers | 40,140 | 21,848 | 14,672 | 76,662 | - |  |
| Total sales | 40,140 | 21,848 | 14,672 | 76,662 |  |  |
| Operating income <br> (loss) | 6,159 | 2,128 | $(381)$ | 7,907 | $(1,195)$ | -- |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, and Hatsuga Genmai (germinated brown rice), Kale Juice, beauty clinics and other businesses.
3. Special change to assets by segment

Assets increased significantly compared to the end of the previous fiscal year due to the consolidation of one subsidiary by Fantastic Natural Cosmetics Limited, and the consolidation of two subsidiaries by Fantastic Natural Cosmetics (China) Limited during the second quarter of the current consolidated fiscal year. The increase was largely due to increases in goodwill in the Cosmetics Business, Nutritional Supplements Business and Other Businesses of $¥ 6,376$ million, $¥ 3,164$ million and $¥ 12$ million respectively.

Nine-month period from April 1, 2008 to December 31, 2008
(Millions of yen)

|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses | Total | Eliminations or Corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales <br> (1) Sales to external customers | 38,091 | 22,511 | 14,614 | 75,217 | -- | 75,217 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 38,091 | 22,511 | 14,614 | 75,217 | -- | 75,217 |
| Operating income (loss) | 4,909 | 2,224 | (654) | 6,478 | $(1,609)$ | 4,869 |

Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and Hatsuga Genmai (germinated brown rice), Kale Juice and other businesses.
3. Changes to accounting methods

Accounting standards for the evaluation of inventory assets
As of the first quarter of the consolidated current fiscal year, Accounting Standards Related to the Evaluation of Inventory Assets (Accounting Standards Board of Japan, Article 9, July 5, 2006) have been applied.

As a result of this change, and compared to the former accounting method, operating income in each of the Cosmetics Business, the Nutritional Supplements Business and Other Businesses decreased by $¥ 103$ million, $¥ 106$ million and $¥ 27$ million respectively.
b. Segment information by area:

Three-month period from October 1, 2009 to December 31, 2009
(Millions of yen)

|  | Japan | Asia | Total | Eliminations or <br> Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers | 24,054 | 4,924 | 28,978 | -- | 28,978 |
| (2)Inter-segment sales or <br> transfers | 1,857 | -- | 1,857 | $(1,857)$ | -- |
| Total sales | 25,911 | 4,924 | 30,836 | $(1,857)$ | 28,978 |
| Operating income (loss) | 3,044 | 828 | 3,872 | $(286)$ | 3,585 |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:

Asia: China (includes Hong Kong) and Singapore
3. Formerly, the domestic business had comprised over $90 \%$ of total sales and segment information by area had been omitted. However, as of the third quarter of the current fiscal year, and due to the inclusion of operating results of overseas subsidiaries consolidated in the second quarter of the current fiscal year, the 'Major countries or regions other than Japan' segment has increased in importance and segment information by area has been provided.

The third quarter of the consolidated fiscal year (October 1, 2008 to December 31, 2008)
Since the domestic business comprised over $90 \%$ of total sales, segment information by area has been omitted.

Nine-month period from April 1, 2009 to December 31, 2009
(Millions of yen)

|  | Japan | Asia | Total | Eliminations or <br> Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers | 68,242 | 8,419 | 76,662 | - | 76,662 |
| (2)Inter-segment sales or <br> transfers | 4,574 | -- | 4,574 | $(4,574)$ | -- |
| Total sales | 72,816 | 8,419 | 81,236 | $(4,574)$ | 76,662 |
| Operating income (loss) | 6,289 | 1,115 | 7,404 | $(692)$ | 6,712 |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:

Asia: China (includes Hong Kong) and Singapore
3. Formerly, the domestic business had comprised over $90 \%$ of total sales and segment information by area had been omitted. However, as of the third quarter of the current fiscal year, and due to the inclusion of operating results of overseas subsidiaries consolidated in the second quarter of the current fiscal year, the 'Major countries or regions other than Japan' segment has increased in importance and segment information by area has been provided.

The third quarter of the consolidated fiscal year (April 1, 2008 to December 31, 2008)
Since the domestic business comprised over $90 \%$ of total sales, segment information by area has been omitted.
c. Overseas sales:

Three-month period from October 1, 2009 to December 31, 2009

|  | Asia | Other regions | Total |
| :--- | ---: | ---: | ---: |
| (1) Overseas sales (¥ millions) | 4,913 | 11 | 4,924 |
| $(2)$ Consolidated sales (¥ millions) | -- | -- | 28,978 |
| (3) Overseas sales as a percentage of <br> consolidated sales (\%) | $17.0 \%$ | $0.0 \%$ | $17.0 \%$ |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:
(1) Asia: China (includes Hong Kong), Singapore and Taiwan
(2) Other regions: USA
3. Overseas sales include sales of FANCL and its consolidated subsidiaries to countries other than Japan, as well as sales from other regions
4. Formerly, overseas sales had comprised less than 10\% of total sales and overseas sales information had been omitted. However, as of the third quarter of the current fiscal year, its importance has increased and overseas sales information has been provided.

The third quarter of the consolidated fiscal year (April 1, 2008 to December 31, 2008)
Since the overseas sales segment comprised less than $10 \%$ of total sales, overseas sales information has been omitted.

Nine-month period from April 1, 2009 to December 31, 2009

|  | Asia | Other regions | Total |
| :--- | ---: | ---: | ---: |
| (1) Overseas sales (¥ millions) | 8,327 | 92 | 8,419 |
| $(2)$ Consolidated sales (¥ millions) | -- | -- | 76,662 |
| (3) Overseas sales as a percentage of <br> consolidated sales (\%) | $10.9 \%$ | $0.1 \%$ | $11.0 \%$ |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:
(1) Asia: China (includes Hong Kong), Singapore and Taiwan
(2) Other regions: USA
3. Overseas sales include sales of FANCL and its consolidated subsidiaries to countries other than Japan, as well as sales from other regions
4. Formerly, overseas sales had comprised less than $10 \%$ of total sales and overseas sales information had been omitted. However, as of the third quarter of the current fiscal year, its importance has increased and overseas sales information has been provided.
5. Special changes to shareholders equity

On October 1, 2009, FANCL Corporation sold treasury stock to CMC Holdings Ltd. As a result, treasury shares and retained earnings decreased by $¥ 4,852$ million and $¥ 442$ million respectively and treasury shares were $¥ 339$ million at the end of the third quarter of the current consolidated fiscal year.

