## FANCLCorporation

# Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2011 

Consolidated results for the period
April 1, 2010 to December 31, 2010

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## SUMMARY OF FINANCIAL STATEMENTS

Third Quarter Results for the Fiscal Year Ending March 31, 2011

## FANCL CORPORATION

February 14, 2011
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
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Scheduled date for submission of the third quarter hokokusho (securities report): February 14, 2011
Scheduled date for distribution of dividends: --
Availability of supplementary explanatory material for third quarter results: Available
Presentation meeting for third quarter results: Scheduled (for institutional investors and analysts)

1) Consolidated results for the third quarter (April 1, 2010 to December 31, 2010) of the fiscal year ending March 31, 2011


Note: The percentages shown above are a comparison with the same period in the previous fiscal year.
(2) Consolidated Financial Position

|  | As of December 31, 2010 | As of March 31, 2010 |
| :---: | :---: | :---: |
| Total assets (millions of yen) | 93,291 | 92,983 |
| Net assets (millions of yen) | 78,563 | 77,596 |
| Shareholders' equity/total assets (\%) | 83.8\% | 83.0\% |
| Net assets per share ( $¥$ )................. | ¥1,204.04 | ¥1,188.32 |

Shareholders' equity: As of December 31, 2010: $¥ 78,185$ million As of March 31, 2010: $¥ 77,137$ million

## 2) Dividends per share

|  | FY ended <br> March 31, 2010 | FY ending <br> March 31, 2011 | FY ending March 31, 2011 (forecast) |
| :---: | :---: | :---: | :---: |
| Interim period | $¥ 17.00$ | $¥ 17.00$ | -- |
| Year-end ....... | $¥ 17.00$ | -- | $¥ 17.00$ |
| Annual ........................................................ | $¥ 34.00$ | -- | $¥ 34.00$ |

Note: Changes to the dividend forecast during the period under review: None
3) Consolidated forecasts for the fiscal year ending March 31, 2010 (April 1, 2010 to March 31, 2011)
(1) Consolidated

Millions of yen

|  | FY ending March 31, 2011 |  |
| :---: | :---: | :---: |
| Net sales | 94,000 | (5.6\%) |
| Operating income | 6,600 | (27.9\%) |
| Ordinary income. | 6,400 | (30.3\%) |
| Net income... | 3,000 | (30.3\%) |
| Earnings per share ( $¥$ ). | 46.20 |  |

Note: 1. The percentages shown above are a comparison with the previous fiscal year.
2. Changes to the consolidated forecasts during the period under review: Yes

## 4) Other

(1) Transfer of important subsidiaries during the period: None

Note: Indicates transfers of specified subsidiaries resulting in changes in the scope of consolidation during the interim period under review.
(2) Use of simplified accounting methods or special accounting procedures: None

Note: Indicates adoption of simplified accounting methods or special accounting methods for the preparation of the quarterly financial statements.
(3) Changes in accounting methods, procedures and presentation of accounting methods:

1. Changes following revisions to accounting standards: Yes
2. Other changes: None

Note: Indicates changes in principles, procedures and methods of presentation of accounting methods in the making of these financial statements, as mentioned in "Significant Items for the Preparation of Consolidated Financial Statements"
(4) Number of outstanding shares (common stock)

1. Number of shares outstanding (including treasury shares)
2. Number of treasury shares
3. Average number of shares during the interim period

| December 31, 2010: | $65,176,600$ <br> shares | March 31, 2010: | $65,176,600$ <br> shares |
| :--- | :--- | :--- | :--- |
| December 31, 2010: | 240,681 shares | March 31, 2010: | 263,985 shares |
| Third quarter ended <br> December 31, 2010: | $64,929,876$ <br> shares | Third quarter ended <br> December 31, 2009 | $62,505,721$ <br> shares |

## Note on Progress in Interim Review Procedures by Independent Auditors

This document is out of the scope of the review procedures based on the Financial Instruments and Exchange Act. The interim review procedures for the financial statements under this Act have not been completed as of the timing of disclosure of this document.

## Notice regarding the appropriate use of the financial forecasts

Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 6: Consolidated operating results and financial position, Section 3, Forecasts for the consolidated fiscal year ending March 31, 2011.

## Contents

1. Operating Results ..... 5
(1) Summary of business performance ..... 5
(2) Summary of consolidated financial position ..... 7
(3) Forecasts for the fiscal year ending March 31, 2011 ..... 7
2. Other ..... 8
(1) Changes to subsidiaries during the period ..... 8
(2) Use of simplified accounting methods or special accounting procedures ..... 8
(3) Changes in accounting methods, procedures and presentation used in the preparation of these financial statements ..... 8
3. Consolidated financial statements ..... 9
(1) Consolidated balance sheets ..... 9
(2) Consolidated statements of income
Consolidated statements of income (April 1 to December 31) ..... 11
Consolidated statements of income (October 1 to December 31) ..... 12
(3) Consolidated statements of cash flows ..... 13
(4) Items related to going concern ..... 15
(5) Segment information ..... 15
(6) Note on significant change in shareholders' equity ..... 17

## Consolidated operating results and financial position

## 1. Summary of business performance (consolidated)

(All comparisons are with the third quarter of the previous fiscal year, unless stated otherwise.)

As of the fourth quarter of the fiscal year ended March 31, 2010, two sales agency offices in Hong Kong and China were made equity method affiliate companies. However, as of the period under review, these same two companies have been removed from the scope of the application of the equity method.

In order to provide an accurate analysis of operating results, comparisons to operating results of the previous consolidated fiscal year, which included the operating results of the above two companies and their three consolidated subsidiaries, are referred to as "non-consolidated basis" and have had the operating results of the above two companies and their three consolidated subsidiaries removed.

In the period under review, the domestic economy remained broadly flat due to declines primarily in production and machineries, weakening exports and despite a rally in consumer spending and capital investment.

During the period under review, consolidated net sales increased $1.3 \%$ to $¥ 26,109$ million due to significant increased revenues from the Nutritional Supplements Business and despite lower sales in the Cosmetics and Other business segment. Operating income increased $2.0 \%$ to $¥ 2,963$ million, ordinary income increased $1.9 \%$ to $¥ 2,982$ million, and net income increased $5.3 \%$ to $¥ 1,781$ million, due to improvements in the profitability of the Nutritional Supplements Business and despite an increase in marketing expenses.

For information on consolidated operating results for the first and second quarter of the fiscal year ending March 31, 2011, please see the Financial Statements for the First Quarter of the Fiscal Year Ending March 31, 2011 published on August 13, 2010, and the Financial Statements for the Second Quarter of the Fiscal Year Ending March 31, 2011 published on November 10, 2010.

Segment results are as follows:
Note: As of the current fiscal year, FANCL has adopted Accounting Standard for Disclosures about Segments of an Enterprise and Related information, and Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related information. It should be noted that methods used to measure and present segmentation, segment sales and operating profit and loss are the same as those used in the previous method.

## 1) Cosmetics Business

## Sales

Sales from the Cosmetics business decreased $0.1 \%$ to $¥ 12,992$ million. (Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2010 |  | Nine months ended <br> December 31, 2009 <br> (non-consolidated basis) |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million |  |  | Percent of <br> total |  |
|  |  |  |  |  |  |
|  | 10,061 | 77.5 | 10,070 | 77.4 | $(0.1)$ |
| ATTENIR Cosmetics | 2,524 | 19.4 | 2,491 | 19.2 | 1.3 |
| Others | 405 | 3.1 | 440 | 3.4 | $(7.8)$ |
| Totals | 12,992 | 100.0 | 13,002 | 100.0 | $(0.1)$ |


|  | Nine months ended <br> December 31, 2010 |  | Nine months ended <br> December 31, 2009 <br> (non-consolidated basis) |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million |  |  |  |  |
|  | 7,059 | 54.3 | Amount in <br> $¥$ million | Percent of <br> total |  |
| Mail order sales | 3,857 | 29.7 | 4,020 | 54.0 | 0.6 |
| Retail store sales | 668 | 5.2 | 707 | 32.0 | $(7.3)$ |
| Wholesales and others | 1,406 | 10.8 | 1,114 | 8.4 | $(5.5)$ |
| Overseas sales | 12,992 | 100.0 | 13,002 | 100.0 | 26.3 |
| Totals |  |  |  | $(0.1)$ |  |

Sales of FANCL cosmetics remained broadly in line with the previous comparable period, decreasing $0.1 \%$ to $¥ 10,061$ million. Sales of the Acne Care Essence series, renewed in April 2010, were strong and sales of Mild Cleansing Oil remained steady.

Sales of ATTENIR cosmetics increased for the first time in nine quarters, since the second quarter of the fiscal year ended March 31, 2009, rising $1.3 \%$ to $¥ 2,524$ million, due to steady sales of the newly launched meditune skincare line, and Inner Effector Basic Skincare.

Results by sales channels were: mail order sales increased $0.6 \%$ to $¥ 7,059$ million, retail store sales decreased $7.3 \%$ to $¥ 3,857$ million, wholesale sales through other sales channels decreased $5.5 \%$ to $¥ 668$ million while overseas sales increased $26.3 \%$ to $¥ 1,406$ million.

## Operating income

Operating income decreased $6.0 \%$ to $¥ 2,422$ million largely due to an increase in marketing expenses for the launch of the new ATENIA skincare line.

## 2) Nutritional Supplements Business

## Sales

Nutritional supplement sales increased $10.6 \%$ to $¥ 8,129$ million. (Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2010 |  | Nine months ended <br> December 31, 2009 <br> (non-consolidated basis) |  | Change (\%) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount in <br> $¥$ million |  |  |  |  |  | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 3,547 | 43.6 | 3,339 | 45.4 |  | 6.3 |  |  |  |  |  |
|  | 1,998 | 24.6 | 1,906 | 25.9 | 4.8 |  |  |  |  |  |
| Wholesales and others | 2,001 | 24.6 | 1,503 | 20.5 | 33.1 |  |  |  |  |  |
| Overseas sales | 581 | 7.2 | 603 | 8.2 | $(3.6)$ |  |  |  |  |  |
| Totals | 8,129 | 100.0 | 7,352 | 100.0 | 10.6 |  |  |  |  |  |

In terms of sales by product, sales increased $10.6 \%$ to $¥ 8,129$ million. This increase was due to higher than expected sales of dietary supplement Calorie Limit caused supported by a promotion campaign which included TV commercials, as well as steady sales of supplements targeting middle-aged and elderly customers.

Results by sales channels were: mail order sales increased $6.3 \%$ to $¥ 3,547$ million, retail store sales increased $4.8 \%$ to $¥ 1,998$ million, wholesale sales through other sales channels increased $33.1 \%$ to $¥ 2,001$ million and overseas sales decreased $3.6 \%$ to $¥ 581$ million.

## Operating income

Operating income increased $46.0 \%$ to $¥ 911$ million due to the effects of additional revenue and despite a large increase in marketing expenses for TV commercials for dietary supplement Calorie Limit.

## 3) Other Businesses

Sales in Other businesses decreased $8.1 \%$ to $¥ 4,986$ million.

|  |  |  |  |
| :--- | ---: | ---: | ---: |
|  | Nine months ended <br> December 31, 2010 | Nine months ended <br> December 31, 2009 <br> (non-consolidated basis) | Change (\%) |
| Hatsuga genmai business | 757 | 861 | $(12.1)$ |
| Kale juice business | 921 | 987 | $(6.7)$ |
| IIMONO OHKOKU mail order business | 2,345 | 2,348 | $(0.1)$ |
| Other businesses | 961 | 1,227 | $(21.7)$ |
| Totals | 4,986 | 5,425 | $(8.1)$ |

In the Hatsuga Genmai (germinated brown rice) business, sales were sluggish and decreased $12.1 \%$ to $¥ 757$ million.
In the Kale juice business, sales decreased $6.7 \%$ to $¥ 921$ million as strong sales of core product Kale Marugoto Shibori failed to offset the effects of a decline in revenue in contrast to those of Beauty Green, a new product launched in the same period of the previous year.
Sales through the IIMONO OHKOKU (Kingdom of Wonderful Things) mail order business remained largely unchanged with a decline of $0.1 \%$ to $¥ 2,345$ million as sales of seasonal products remained firm.

Sales at other businesses decreased $21.7 \%$ to $¥ 961$ million, reflecting the absence of a special sale of undergarments held in the same period of the previous year.

## Operating income

Operating income increased $54.5 \%$ to $¥ 23$ million due to an increase in the profitability of the Kale juice business.

## 2. Summary of consolidated financial position

(All comparisons are with the end of the previous fiscal year, unless stated otherwise.)
Assets increased $¥ 307$ million to $¥ 93,291$ million primarily the result of a $¥ 1,189$ million decrease in current assets and a $¥ 1,497$ million increase in fixed assets. The decrease in current assets was largely the result of a $¥ 3,072$ million decrease in cash and cash deposits, a $¥ 384$ million increase in notes and accounts receivable, and $a ¥ 1,401$ million increase in marketable securities. The increase in fixed assets was largely the result of a $¥ 400$ million increase in intangible fixed assets including the acquisition of software and a $¥ 768$ million increase in 'others’ from the establishment of a non-consolidated subsidiary, and an increase in deferred income tax assets.

Liabilities decreased $¥ 659$ million to $¥ 14,728$ million as a result of a $¥ 1,248$ million decrease in current liabilities and a $¥ 589$ million increase in long-term liabilities. The main factors contributing to the decrease in current liabilities were a $¥ 608$ million increase in 'other' from an increase in accrued liabilities, $¥ 1,324$ million decrease in unpaid taxes following payment of corporate taxes, and a $¥ 584$ million decrease in allowance for bonuses. The main contributing factor to the increase in long-term liabilities was a $¥ 478$ million increase in asset retirement obligations.
Net assets increased $¥ 967$ million to $¥ 78,563$ million. The primary contributing factors were a $¥ 2,758$ million increase in quarterly net income and a decrease of $¥ 2,207$ million in dividend payments.
As a result, the shareholders' equity ratio increased 0.8 percentage points from the end of the previous consolidated fiscal year to 83.8\%.

## Cash flow

Cash and cash equivalents as of December 31,2010 were $¥ 23,840$ million, $¥ 1,170$ million lower than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flow from operating activities

Cash provided by operating activities during the nine-month period under review was $¥ 3,648$ million, compared to cash inflow of $¥ 7,274$ million in the previous comparable period. Factors increasing operating cash flow were income before income taxes of $¥ 4,951$ million, depreciation expenses of $¥ 2,179$ million and $¥ 309$ million from the effects of the adoption of accounting standards for asset retirement obligations.
Factors reducing operating cash flow included tax payments of $¥ 3,569$ million.

## Cash flows from investing activities

Cash provided by investing activities during the nine-month period under review was $¥ 2,526$ million compared to an outflow of $¥ 1,783$ million in the previous comparable period. Factors increasing investment cash flow included $¥ 5,499$ million in income for the sale and amortization of marketable securities and $¥ 1,000$ million in proceeds from cancellation of fixed-term deposits. Factors reducing investment cash flow were outlays of $¥ 5,995$ million for acquisitions of investment securities, $¥ 1,258$ million for acquisitions of tangible fixed assets, $¥ 1,085$ million for acquisitions of intangible fixed assets and $¥ 600$ million payments for investments in affiliate companies.

## Cash flows from financing activities

Cash flow used in financing activities during the period under review was $¥ 2,241$ million, compared to inflows of $¥ 469$ million in the previous comparable period of the previous fiscal year, and was primarily comprised of dividend payments of $¥ 2,185$ million.

## (3) Forecasts for the fiscal year ending March 31, 2011

As announced November 2, 2011, and in consideration of recent trends in business performance, we have upwardly revised our full year business results forecasts.

Forecast have bee upwardly revised as follows: Net sales from $¥ 93,500$ million to $¥ 94,000$ million, operating income from $¥ 6,000$ million to $¥ 6,600$ million, ordinary income from $¥ 5,800$ million to $¥ 6,400$, and net profit from $¥ 2,500$ million to $¥ 3,000$ million. Factors contributing to the upward revisions include higher than expected sales of dietary supplement Calorie Limit, and an improvement in the profitability of the Nutritional Supplements Business, and steady progress made throughout the company to improve selling, general and administrative expenses.

## 2. Other

(1) Changes to subsidiaries during the period: None
(2) Use of simplified accounting methods or special accounting procedures: None
(3) Changes in accounting methods, procedures and presentation used in the preparation of these financial statements:
(1) Adoption of the Accounting Standard for Equity Method of Accounting for Investments and the Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method
As of the current fiscal year, the Accounting Standard for Equity Method of Accounting for Investments (Accounting Standards Board of Japan (ASBJ) Statement No. 16 issued on March 10, 2008) and the Practical Solution on Unification of Accounting Policies Applied to Associates Accounted for Using the Equity Method (ASBJ Practical Issues Task Force (PITF) No. 24 issued on March 10, 2008) have been adopted.
This change had no material effect on consolidated ordinary income and consolidated net income before taxes and other adjustments.
(2) Adoption of the Accounting Standard for Asset Retirement Obligations:

As of the current fiscal year, the Accounting Standard for Asset Retirement Obligations (ASBJ Statement No. 18 issued on March 31, 2008)" and the Guidance on Accounting Standard for Asset Retirement Obligations (ASBJ Guidance No. 21 issued on March 31, 2008)" have been adopted.
As a result of this change, consolidated operating income and ordinary income were both reduced by $¥ 26$ million and consolidated net income before taxes and other adjustments was reduced by $¥ 335$ million.

## Consolidated Financial Statements

## Consolidated Balance Sheet

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2010 | As of March 31, 2010 |
| ASSETS |  |  |
| I. Current assets: |  |  |
| Cash and cash deposits. | 16,432 | 19,505 |
| Notes and accounts receivable | 10,625 | 10,240 |
| Marketable securities | 11,407 | 10,005 |
| Merchandise and products................................ | 3,246 | 3,048 |
| Work in progress. | 27 | 40 |
| Raw materials and supplies ................................. | 3,082 | 3,103 |
| Others | 2,266 | 2,316 |
| Allowance for doubtful accounts | (250) | (233) |
| Total current assets | 46,837 | 48,027 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures. | 22,916 | 22,331 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(12,486)$ | $(11,719)$ |
| Buildings and structures (net) | 10,430 | 10,612 |
| Machinery and transport equipment. | 5,694 | 5,491 |
| Accumulated depreciation and accumulated impairment loss | $(4,659)$ | $(4,421)$ |
| Machinery and transport equipment (net). | 1,035 | 1,069 |
| Furniture, tools and fixtures | 6,180 | 6,011 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(5,148)$ | $(5,099)$ |
| Furniture, tools and fixtures (net) | 1,032 | 911 |
| Land. | 10,903 | 10,971 |
| Lease assets | 286 | 263 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | (163) | (115) |
| Lease assets (net) | 122 | 148 |
| Others | 86 | 83 |
| Total tangible fixed assets | 23,610 | 23,797 |
| Intangible fixed assets |  |  |
| Goodwill | 426 | 511 |
| Others | 3,088 | 2,602 |
| Total intangible fixed assets | 3,514 | 3,114 |
| Investments and other assets |  |  |
| Investment securities | 12,444 | 11,928 |
| Others | 6,884 | 6,116 |
| Total Investments and other assets | 19,329 | 18,044 |
| Total fixed assets . | 46,453 | 44,956 |
| Total assets........................................................... | 93,291 | 92,983 |

## Consolidated Balance Sheets

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2010 | As of March 31, 2010 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable. | 3,331 | 3,357 |
| Unpaid taxes | 989 | 2,314 |
| Allowance for bonuses. | 501 | 1,050 |
| Allowance for points. | 1,387 | 1,352 |
| Asset retirement obligations | 7 | -- |
| Others.. | 5,299 | 4,690 |
| Total current liabilities. | 11,516 | 12,765 |
| II. Long-term liabilities: |  |  |
| Allowance for retirement bonuses .......................... | 2,120 | 1,946 |
| Allowance for directors' retirement bonuses.. | 95 | 80 |
| Asset retirement obligations | 478 | -- |
| Others | 518 | 595 |
| Total long-term liabilities | 3,211 | 2,622 |
| Total liabilities. | 14,728 | 15,387 |
| NET ASSETS |  |  |
| Shareholders' equity: |  |  |
| Common stock | 10,795 | 10,795 |
| Capital reserve | 11,706 | 11,706 |
| Retained earnings | 55,978 | 55,065 |
| Treasury stock. | (306) | (336) |
| Total shareholders' equity | 78,173 | 77,230 |
| Difference from exchange and valuation |  |  |
| Valuation difference on other marketable securities. | 12 | 10 |
| Foreign exchange adjustment account | -- | (103) |
| Total difference from exchange and valuation. | 12 | (93) |
| Warrants ... | 377 | 342 |
| Minority interests | -- | 116 |
| Total net assets | 78,563 | 77,596 |
| Total Liabilities and Net Assets............................ | 93,291 | 92,983 |

## Consolidated Statements of Income (Nine month period from April 1 to December 31, 2010)

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | April 1, 2010 to December 31, 2010 | April 1, 2009 to December 31, 2009 |
| Net sales. | 71,885 | 76,662 |
| Cost of sales.. | 24,396 | 25,489 |
| Gross profit. | 47,489 | 51,172 |
| Selling, general and administrative expenses.. | 41,937 | 44,460 |
| Operating income | 5,551 | 6,712 |
| Non-operating income |  |  |
| Interest income. | 62 | 71 |
| Dividend income............................................ | 19 | 13 |
| Other non-operating income. | 84 | 191 |
| Total net operating income. | 165 | 277 |
| Non-operating expenses |  |  |
| Interest expense. | - | 8 |
| Loss on equity-method investments. | 188 | - |
| Exchange loss. | 53 | 83 |
| Provisions for doubtful accounts.......................... | - | 80 |
| Other non-operating expenses. | 31 | 55 |
| Total non-operating expenses. | 274 | 229 |
| Ordinary income | 5,443 | 6,760 |
| Extraordinary income |  |  |
| Income from sale of fixed assets........................ | 4 | 0 |
| Gain on sale of investment securities. | - | 0 |
| Reversal of allowance for doubtful accounts........ | - | 1 |
| Income from recovery of bad debts | 15 | - |
| Gain on negative goodwill. | 51 | - |
| Others | 1 | 0 |
| Total extraordinary income. | 72 | 2 |
| Extraordinary loss.. |  |  |
| Loss on sale of fixed assets | 19 | 2 |
| Loss on disposal of fixed assets. | 20 | 18 |
| Impairment loss ......... | 54 | 14 |
| Loss on store closures.. | 75 | 32 |
| Effect of change in accounting standards for disposal of fixed assets | 309 | - |
| Others. | 83 | 21 |
| Total extraordinary loss. | 563 | 88 |
| Income before income taxes.. | 4,951 | 6,674 |
| Income tax and other taxes | 2,018 | 2,957 |
| Adjustments to income tax and other taxes.. | 176 | (60) |
| Total income and other taxes .................... | 2,194 | 2,896 |
| Net income from minority interests prior to adjustments. | 2,757 | - |
| Income from minority interests. | (1) | 712 |
| Net income ........................................................ | 2,758 | 3,064 |

## Consolidated Statements of Income (Three month period from October 1 to December 31, 2009)

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | October 1, 2010 to <br> December 31, 2010 | October 1, 2009 to December 31, 2009 |
| Net sales.. | 26,109 | 28,978 |
| Cost of sales. | 8,505 | 8,786 |
| Gross profit. | 17,603 | 20,192 |
| Selling, general and administrative expenses. | 14,640 | 16,606 |
| Operating income ........................................... | 2,963 | 3,585 |
| Non-operating income |  |  |
| Interest income... | 18 | 23 |
| Dividend income.. | 0 | 1 |
| Other non-operating income. | 24 | 106 |
| Total net operating income. | 43 | 132 |
| Non-operating expenses |  |  |
| Interest expense. | -- | 4 |
| Exchange loss... | 15 | 35 |
| Provisions for doubtful accounts.. | -- |  |
| Other non-operating expenses. | 8 | 16 |
| Total non-operating expenses.. | 24 | 60 |
| Ordinary income | 2,982 | 3,657 |
| Extraordinary income |  |  |
| Income from sale of fixed assets...... | 3 | 0 |
| Reversal of allowance for doubtful accounts.......... | -- | 0 |
| Income from recovery of bad debts.................... | 15 | -- |
| Gain on negative goodwill .................. | 51 | -- |
| Others ......... | 0 | -- |
| Total extraordinary income. | 70 | 0 |
| Extraordinary loss.... |  |  |
| Loss on sale of fixed assets ........... | 19 | -- |
| Loss on disposal of fixed assets ........................ | 7 | 5 |
| Impairment loss ............................................. | 41 | -- |
| Loss on store closures.................................... | 12 | 10 |
| Others. | 5 | 14 |
| Total extraordinary loss. | 86 | 30 |
| Income before income taxes.. | 2,967 | 3,628 |
| Income tax and other taxes ..... | 897 | 1,294 |
| Adjustments to income tax and other taxes ... | 288 | 102 |
| Total income and other taxes... | 1,185 | 1,396 |
| Net income from minority interests prior to adjustments. | 1,781 | -- |
| Income from minority interests .. | -- | 709 |
| Net income .................................................. | 1,781 | 1,522 |

## Consolidated Statements of Cash Flows (Interim period of FY 2010)

|  | Millions of yen |  |
| :---: | :---: | :---: |
|  | April 1, 2010 to December 31, 2010 | April 1, 2009 to December 31, 2009 |
| I. Cash flows from operating activities |  |  |
| Income before income taxes. | 4,951 | 6,674 |
| Depreciation | 2,179 | 2,365 |
| Impairment loss. | 54 | 14 |
| Stock compensation plan expense. | 65 | 54 |
| Amortization of goodwill | 85 | 529 |
| Increase (decrease) in allowance for doubtful accounts | 14 | 90 |
| Increase (decrease) in allowance for bonuses | (548) | (547) |
| Increase (decrease) in allowance for points | 35 | 37 |
| Increase (decrease) in allowance for retirement benefits . | 173 | 81 |
| Increase (decrease) in allowance for directors retirement bonuses.. | 14 | 11 |
| Interest and dividend income. | (81) | (85) |
| Interest paid. | -- | 8 |
| Increase (decrease) of foreign exchange | 60 | (72) |
| Decrease (increase) in equity method investments. | 188 | -- |
| Decrease (increase) evaluation of investments securities. | 5 | 6 |
| Loss on sale of tangible fixed assets. | 15 | 1 |
| Loss from disposal of other investments. | 20 | 18 |
| Effect from application of accounting standards for disposal of fixed assets $\qquad$ | 309 | -- |
| Decrease (increase) in trade receivables | (384) | (367) |
| Decrease (increase) in inventories | (163) | (56) |
| Decrease (increase) in other current assets. | (228) | (4) |
| Decrease (increase) in other fixed assets. | (209) | -- |
| Decrease (increase) in accounts payable | (26) | 1,095 |
| Increase (decrease) in other current liabilities | 589 | 504 |
| Increase (decrease) in other fixed liabilities. | (51) | (98) |
| Others. | 68 | 24 |
| Sub-total | 7,139 | 10,288 |
| Interest and dividends received. | 78 | 59 |
| Interest paid. | -- | (8) |
| Income taxes paid | $(3,569)$ | $(3,065)$ |
| Net cash provided by (used in) operating activities | 3,648 | 7,274 |

## Consolidated Statements of Cash Flows continued (Interim period of FY 2009)

|  | Millions of yen |  |
| :---: | :---: | :---: |
|  | April 1, 2010 to December 31, 2010 | April 1, 2009 to December 31, 2009 |
| II. Cash flows from investing activities |  |  |
| Proceeds from cancellation of fixed-term deposits | 1,000 | 1,500 |
| Acquisition of investment marketable securities. | $(5,995)$ | $(4,496)$ |
| Proceeds from sale and redemption of marketable securities | 5,499 | 4,997 |
| Payment for purchase of tangible fixed assets | $(1,258)$ | (985) |
| Proceeds from sale of tangible fixed assets | 65 | 28 |
| Payment for purchase of intangible fixed assets. | $(1,085)$ | (482) |
| Payments for acquisition of investments securities | -- | $(1,014)$ |
| Proceeds from redemption and sale of investment securities. | 0 | 506 |
| Payments for investments in affiliate companies | (600) | - |
| Payment for acquisition of shares in affiliate companies | (172) | (529) |
| Payment for acquisition of shares in subsidiaries following changes to the scope of consolidation. | -- | $(1,210)$ |
| Proceeds from acquisition of shares in subsidiaries following changes to the scope of consolidation. | -- | 178 |
| Payments for loans. | (95) | (161) |
| Proceeds from collection of loans | 13 | 37 |
| Other payments. | (101) | (265) |
| Others proceeds | 203 | 113 |
| Net cash used in investing activities | $(2,526)$ | $(1,783)$ |
| III. Cash flows from financing activities |  |  |
| Proceeds from short-term loans | -- | 408 |
| Repayment of short-term loans | -- | (473) |
| Repayment of long-term loans | -- | (155) |
| Payment for redemption of bonds. | -- | (180) |
| Proceeds from sale of treasury stock | 0 | 4,140 |
| Payment for purchase of treasury stock. | (0) | (1) |
| Cash dividends paid. | $(2,185)$ | $(2,054)$ |
| Payment for dividends to minority shareholders | -- | $(1,159)$ |
| Others | (55) | (54) |
| Net cash used in financing activities | $(2,241)$ | 469 |
| IV. Effect of exchange rate changes on cash and cash equivalents. | (50) | 200 |
| V. Net increase (decrease) in cash and cash equivalents. | $(1,170)$ | 6,161 |
| VI. Cash and cash equivalents at the beginning of the period. | 25,010 | 26,732 |
| VII. Cash and cash equivalents at end of period. | 23,840 | 32,894 |

(4) Items related to the company as a going concern None
(5) Segment Information
a. Segment information by business

Three-month period from October 1, 2009 to December 31, 2009


Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, and Hatsuga Genmai (germinated brown rice), Kale Juice, beauty clinics and other businesses.

Nine-month period from April 1, 2009 to December 31, 2009


Notes:

1. Segmentation has been adopted for internal management purposes.
2. Segment operations are as follows:
(1) Cosmetic Business: Mail-order sales, retail sales and wholesaling of a variety of cosmetic products
(2) Nutritional Supplements Business: Mail-order sales, retail sales and wholesaling of a variety of nutritional supplements
(3) Other Businesses: Mail-order sales of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and Hatsuga Genmai (germinated brown rice), Kale
Juice and other businesses.
3. Special change to assets by segment

Assets increased significantly compared to the end of the previous fiscal year due to the consolidation of one subsidiary by Fantastic Natural Cosmetics Limited, and the consolidation of two subsidiaries by Fantastic Natural Cosmetics (China) Limited during the second quarter of the current consolidated fiscal year. The increase was largely due to increases in goodwill in the Cosmetics Business, Nutritional Supplements Business and Other Businesses of $¥ 6,376$ million, $¥ 3,164$ million and $¥ 12$ million respectively.
b. Segment information by area:

Three-month period from October 1, 2009 to December 31, 2009
(Millions of yen)

|  | Japan | Asia | Total | Eliminations or <br> Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers | 24,054 | 4,924 | 28,978 | -- | 28,978 |
| (2) Inter-segment sales or <br> transfers | 1,857 | -- | 1,857 | $(1,857)$ | -- |
| Total sales | 25,911 | 4,924 | 30,836 | $(1,857)$ | 28,978 |
| Operating income (loss) | 3,044 | 828 | 3,872 | $(286)$ | 3,585 |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:

Asia: China (includes Hong Kong) and Singapore
3. Formerly, the domestic business had comprised over $90 \%$ of total sales and segment information by area had been omitted. However, as of the third quarter of the current fiscal year, and due to the inclusion of operating results of overseas subsidiaries consolidated in the second quarter of the current fiscal year, the 'Major countries or regions other than Japan' segment has increased in importance and segment information by area has been provided.

Nine-month period from April 1, 2009 to December 31, 2009
(Millions of yen)

|  | Japan | Asia | Total | Eliminations or <br> Corporate | Consolidated |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales <br> (1) Sales to external <br> customers | 68,242 | 8,419 | 76,662 | - | 76,662 |
| (2)Inter-segment sales or <br> transfers | 4,574 | -- | 4,574 | $(4,574)$ | -- |
| Total sales | 72,816 | 8,419 | 81,236 | $(4,574)$ | 76,662 |
| Operating income (loss) | 6,289 | 1,115 | 7,404 | $(692)$ | 6,712 |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:

Asia: China (includes Hong Kong) and Singapore
3. Formerly, the domestic business had comprised over $90 \%$ of total sales and segment information by area had been omitted. However, as of the third quarter of the current fiscal year, and due to the inclusion of operating results of overseas subsidiaries consolidated in the second quarter of the current fiscal year, the 'Major countries or regions other than Japan' segment has increased in importance and segment information by area has been provided.

## c. Overseas sales:

Three-month period from October 1, 2009 to December 31, 2009

|  | Asia | Other regions | Total |
| :--- | ---: | ---: | ---: |
| (1) Overseas sales ( $¥$ millions) | 4,913 | 11 | 4,924 |
| (2) Consolidated sales ( $¥$ millions) | -- | -- | 28,978 |
| (3) Overseas sales as a percentage of <br> consolidated sales (\%) | $17.0 \%$ | $0.0 \%$ | $17.0 \%$ |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:
(1) Asia: China (includes Hong Kong), Singapore and Taiwan
(2) Other regions: USA
3. Overseas sales include sales of FANCL and its consolidated subsidiaries to countries other than Japan, as well as sales from other regions
4. Formerly, overseas sales had comprised less than $10 \%$ of total sales and overseas sales information had been omitted. However, as of the third quarter of the current fiscal year, its importance has increased and overseas sales information has been provided.

Nine-month period from April 1, 2009 to December 31, 2009

|  | Asia | Other regions | Total |
| :--- | ---: | ---: | ---: |
| (1) Overseas sales (¥ millions) | 8,327 | 92 | 8,419 |
| (2) Consolidated sales ( $¥$ millions) | -- | -- | 76,662 |
| (3) Overseas sales as a percentage of <br> consolidated sales (\%) | $10.9 \%$ | $0.1 \%$ | $11.0 \%$ |

Note:

1. Countries and regions are based on their geographic areas
2. Major countries or regions other than Japan are:
(1) Asia: China (includes Hong Kong), Singapore and Taiwan
(2) Other regions: USA
3. Overseas sales include sales of FANCL and its consolidated subsidiaries to countries other than Japan, as well as sales from other regions
4. Formerly, overseas sales had comprised less than $10 \%$ of total sales and overseas sales information had been omitted. However, as of the third quarter of the current fiscal year, its importance has increased and overseas sales information has been provided.

## Segment information

Additional information
As of the first quarter of the current fiscal year, the Company adopted the revised ASBJ Statement No. 17
"Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" issued by the ASBJ on March 27, 2009 and the ASBJ Guidance No. 20 "Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information " issued by the ASBJ on March 21, 2008. The measurement method and classification method based on the classification of businesses for the hitherto disclosed segment information are the same as the segment classification method and measurement method based on the Management Approach.

## 1) Overview of Reportable Segments

The reportable segments of the Group consist of business components for which separate financial statements are available. The reportable segments are the subject of periodical review by board of directors' meetings for the purpose of making decisions on the allocation of business resources and evaluating business performance.

The Corporate Group is engaged in a wide range of businesses focusing primarily on the manufacture and sale of cosmetics and nutritional supplements. Within the Company and its consolidated subsidiaries, there are some companies that do not manufacture a single product, but rather manufacture and sell multiple products, and the Corporate Group pursues it business by formulating overriding strategies for Japan and overseas for each product handled

Therefore, the Corporate Group is comprised of segments delineated by product based on the products handled, and the Group has two reportable segments, Cosmetics-related Business and Nutritional Supplement-related Business.

Cosmetics-related Business consists of the manufacture and sale of cosmetics and supply for OEMs. Nutritional Supplement-related Business comprises the manufacture and sale of nutritional supplements.

## 2) Sales and Income or Loss by Reportable Segments

Nine-month period from April 1, 2010 to December 31, 2010
(Millions of yen)

|  | Reportable segments |  |  | $\begin{gathered} \text { Other } \\ \text { businesses* } \end{gathered}$ | Total | Adjustment*2 ${ }^{\text {2 }}$ | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics | Nutritional supplements | Total |  |  |  |  |
| Sales |  |  |  |  |  |  |  |
| Sales to external customers | 36,749 | 21,205 | 57,955 | 13,930 | 71,885 | -- | 71,885 |
| Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- | -- |
| Total sales | 36,749 | 21,205 | 57,955 | 13,930 | 71,885 | -- | 71,885 |
| Operating income (loss) | 5,460 | 1,697 | 7,158 | (335) | 6,822 | $(1,271)$ | 5,551 |

Notes:

1. Other Businesses are those not reported in reportable segments and include sundries, accessories, undergarments, health equipment, mail-order household sundries, Hatsuga Genmai (germinated brown rice), kale juice and beauty clinics.
2. The adjustment on segment income/(loss) of negative $¥ 1,271$ million include total company expenses allocated to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income/(loss) is reconciled with the operating income/(loss) in the financial report for the nine months ended December 31, 2010.

|  | Reportable segments |  |  | Other businesses*1 | Total | Adjustment*2 | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics | Nutritional supplements | Total |  |  |  |  |
| Sales |  |  |  |  |  |  |  |
| Sales to external customers | 12,992 | 8,129 | 21,122 | 4,986 | 26,109 | -- | 26,109 |
| Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- | -- |
| Total sales | 12,992 | 8,129 | 21,122 | 4,986 | 26,109 | -- | 26,109 |
| Operating income (loss) | 2,422 | 911 | 3,333 | 23 | 3,357 | (394) | 2,963 |

## Notes:

1. Other Businesses are those not reported in Reportable segment and include sundries, accessories, undergarments, health equipment, mail-order household sundries, Hatsuga Genmai (germinated brown rice), kale juice and beauty clinics.
2. The adjustment on segment income/(loss) of negative $¥ 394$ million include total company expenses distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income/(loss) is reconciled with the operating income/(loss) in the financial report for the nine months ended December 31, 2010.

## (6) Significant Changes in the Amount of Shareholder Equity None


[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

