# FANCLCorporation 

# Consolidated Financial Statements for the Interim Period of the Fiscal Year Ending March 31, 2014 

April 1, 2013 to September 30, 2013

## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

Interim Period Results for the Fiscal Year Ending March 31, 2014

## FANCL CORPORATION

November
14, 2013
www.fancl.co.jp
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
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President, Representative Director: Kazuyoshi Miyajima
Scheduled date for submission of the interim hokokusho (securities report): November 14, 2013
Scheduled date for distribution of dividends: December 5, 2013
Availability of supplementary explanatory material for interim results: Available
Presentation meeting for interim results: Scheduled (for institutional investors and analysts)

1) Consolidated results for the interim period (April 1, 2013 to September 30, 2013) of fiscal 2014

| (1) Consolidated Operating Results | Millions of yen, rounded down |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Six months ended September 30, 2013 |  | Six months ended September 30, 2012 |  |
|  |  | \% change |  | \% change |
| Net sales | 38,752 | (4.6) | 40,610 | (7.5) |
| Operating income. | 710 | (15.6) | 841 | (44.7) |
| Ordinary income. | 937 | (14.5) | 1,097 | (25.4) |
| Net income. | (537) | -- | 648 | (19.0) |
| Earnings per share ( $¥$ ).. | (8.37) | -- | 10.0 | -- |
| Earnings per share (diluted) ( $¥$ )....................... | -- | -- | 9.95 | -- |

Notes: 1. The percentages shown above are a comparison with the same period in the previous fiscal year.
2. Comprehensive income: Six months ended September 30, 2013: - $¥ 537$ million (--\%)

Six months ended September 30, 2012: $¥ 657$ million ( $-17.9 \%$ )
(2) Consolidated Financial Position

Millions of yen, rounded down

|  |  |  |
| :---: | :---: | :---: |
|  | As of September 30, 2013 | As of March 31, 2013 |
| Total assets. | 81,488 | 86,849 |
| Net assets . | 71,210 | 74,542 |
| Shareholders' equity/total assets (\%) ................ | 86.9 | 85.3 |

Shareholders' equity: As of September 30, 2013: $¥ 70,822$ million
As of March 31,2013 : $¥ 74,081$ million
2) Dividends per share

|  | FY ended March 31, 2013 | FY ending March 31, 2014 (forecast) |
| :---: | :---: | :---: |
| Interim period | 17.00 | 17.00 |
| Year-end ....... | 17.00 | 17.00 |
| Annual. | 34.00 | 34.00 |

Note: Changes to the dividend forecast during the period under review: None
3) Consolidated forecasts for the fiscal year ending March 31, 2014 (April 1, 2013 to March 31, 2014)

| (1) Consolidated | Millions of yen |  |  |
| :---: | :---: | :---: | :---: |
|  | Fiscal year ending March 31, 2014 |  |  |
| Net sales | 78,500 |  | (5.2) |
| Operating income | 1,100 |  | (71.5) |
| Ordinary income.. | 1,300 |  | (70.6) |
| Net income ...... | (300) |  | -- |
| Earnings per share ( $¥$ )...... | ( $¥ 4.62$ ) |  | -- |

Note: 1. The percentages shown above are a comparison with the previous full fiscal year
2. Changes to the Consolidated forecasts during the period under review: Yes

## 4) Other

(1) Transfer of important subsidiaries during the period: None

Note: Indicates transfers of specified subsidiaries resulting in changes in the scope of consolidation during the period under review.
(2) Use of simplified accounting methods or special accounting procedures: None
(3) Changes in accounting policy, changes in accounting estimates, and restatements:

1. Changes following revisions to accounting standards: None
2. Other changes: None
3. Changes in accounting estimates: None
4. Restatements: None
(4) Number of outstanding shares (common stock)
5. Number of shares outstanding (including treasury shares)
6. Number of treasury shares
7. Average number of shares during the interim period

| September 30, 2013 | $65,176,600$ <br> shares | March 31, 2013: | $65,176,600$ <br> shares |
| :--- | :--- | :--- | :--- |
| September 30, 2013 | $1,630,341$ <br> shares | March 31, 2013: | 269,757 shares |
| Six months to <br> September 30, 2013 | $64,228,276$ <br> shares | Six months to <br> September 30, 2012 | $64,885,243$ <br> shares |

Important Notice
Disclosure of status of quarterly report review procedures:
At time of disclosure of this quarterly financial report the review procedure for quarterly securities reports as stipulated under the Financial Instruments and Exchange Law was in progress.

Appropriate use of financial forecasts:
Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 7: Operating Results, Section 3, Forecasts for the fiscal year ending March 31, 2014.

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## 1. Operating Results

## (1) Summary of business performance (consolidated)

(All comparisons are with the first half of the previous fiscal year, unless stated otherwise.)
During the interim period under review, the Japanese economy steadily improved due to strong consumer sentiment against a backdrop of higher stock prices since the end of last year, and capital expenditure gradually recovering due to improvements in company performance. Despite concern over a future downturn in overseas economies, economic recovery is expected to strengthen due to improvements in the employment income environment and a continued upward trend in capital expenditure.

During the period under review, consolidated sales decreased $4.6 \%$ to $¥ 38,752$ million, reflecting the absence of a large-scale promotion on rebranding implemented in the previous comparable fiscal period, and due to the transfer of shares of consolidated subsidiary NEUES K.K., a beauty salon operator, to an entity outside of the group in the first quarter period. Operating income decreased $15.6 \%$ to $¥ 710$ million, despite a decrease in marketing expenses, which failed to offset a decrease in gross margin resulting from the decline in sales. Ordinary income decreased $14.5 \%$ to $¥ 937$ million in contrast to the same period of the previous fiscal year which benefited from the recording of dividend income following restructuring of non-consolidated subsidiaries. An extraordinary loss of $¥ 891$ million was recorded, due to the decision to withdraw from the Taiwan and Singapore retail businesses and liquidate the locally incorporated Taiwanese company, resulting in a net loss of $¥ 537$ million for the quarterly period, compared to net income of $¥ 648$ million in the previous comparable period.

Segment results are as follows:

1) Cosmetics Business

Sales
Sales from the Cosmetics business decreased $4.0 \%$ to $¥ 21,741$ million. (Millions of yen, rounded down)

|  | Six months ended <br> September 30, 2013 |  | Six months ended <br> September 30, 2012 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 17,454 | 80.3 | 18,162 | 80.2 | $(3.9)$ |
| ATTENIR Cosmetics | 3,718 | 17.1 | 3,720 | 16.4 | $(0.1)$ |
| Others | 568 | 2.6 | 766 | 3.4 | $(25.8)$ |
| Totals | 21,741 | 100.0 | 22,649 | 100.0 | $(4.0)$ |


|  | Six months ended <br> September 30, 2013 |  | Six months ended <br> September 30, 2012 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 10,827 | 49.8 | 11,126 | 49.1 | $(2.7)$ |
| Retail store sales | 7,643 | 35.1 | 7,723 | 34.1 | $(1.0)$ |
| Wholesales and others | 841 | 3.9 | 1,148 | 5.1 | $(26.8)$ |
| Overseas Sales | 2,429 | 11.2 | 2,651 | 11.7 | $(8.4)$ |
| Totals | 21,741 | 100.0 | 22,649 | 100.0 | $(4.0)$ |

Sales of FANCL cosmetics decreased $3.9 \%$ to $¥ 17,454$ million. Despite strong sales of Facial Washing Powder which was renewed on June 20, 2013, and efforts to support sales with the launch limited edition products, sales decreased in contrast to the previous comparable period during which a large-scale rebranding promotion was implemented.

Sales of ATTENIR cosmetics were largely in line with the previous period, down $0.1 \%$ to $¥ 3,718$ million, as mail order customers increased steadily, up $8.1 \%$ from the previous period.

Results by sales channels were: mail order sales decreased $2.7 \%$ year on year to $¥ 10,827$ million, retail store sales decreased $1.0 \%$ to $¥ 7,643$ million, wholesale sales through other sales channels decreased $26.8 \%$ to $¥ 841$ million, and overseas sales decreased $8.4 \%$ to $¥ 2,429$ million.

## Operating income

Despite a decline in revenues, operating income increased $58.4 \%$ to $¥ 1,631$ million, as a result of a decrease in marketing expenses.
2) Nutritional Supplements Business

Sales
Nutritional supplement sales decreased $2.8 \%$ to $¥ 12,812$ million. (Millions of yen, rounded down)

|  | Six months ended <br> September 30, 2013 |  | Six months ended <br> September 30, 2012 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 4,956 | 38.7 | 5,177 | 39.3 | $(4.3)$ |
|  | 3,083 | 24.1 | 3,018 | 22.9 | 2.1 |
| Wholesales and others | 3,451 | 26.9 | 3,586 | 27.2 | $(3.7)$ |
| Overseas Sales | 1,320 | 10.3 | 1,403 | 10.6 | $(5.9)$ |
| Totals | 12,812 | 100.0 | 13,185 | 100.0 | $(2.8)$ |

Revenues from product sales decreased due to poor sales in other products and despite strong sales of dietary supplement Calorie Limit.
Results by sales channels were: mail order sales decreased $4.3 \%$ to $¥ 4,956$ million, retail store sales increased $2.1 \%$ to $¥ 3,083$ million, wholesale sales through other sales channels decreased $3.7 \%$ to $¥ 3,451$ million and overseas sales decreased $5.9 \%$ to $¥ 1,320$ million.

Operating income
Operating income decreased $87.7 \%$ to $¥ 103$ million, as a result of a decrease in revenues and an increase in marketing expenses for capturing new customers.
3) Other Businesses

Sales in Other businesses decreased $12.1 \%$ year on year to $¥ 4,197$ million
(Millions of yen, rounded down)

|  | Six months ended <br> September 30, 2013 | Six months ended <br> September 30, 2012 | Change (\%) |
| :--- | :---: | :---: | ---: |
| Hatsuga genmai business | 1,359 | 1,412 | $(3.7)$ |
| Kale juice business | 1,584 | 1,677 | $(5.6)$ |
| Other businesses | 1,253 | 1,685 | $(25.6)$ |
| Totals | 4,197 | 4,775 | $(12.1)$ |

In the Hatsuga genmai (germinated brown rice) business, sales decreased $3.7 \%$ to $¥ 1,359$ million as strong wholesale sales failed to offset slow mail order sales.
In the Kale juice business, sales decreased $5.6 \%$ to $¥ 1,584$ million as strong sales of Honshibori Kale juice Daizu Plus failed to offset slow sales in other products.
Sales at other businesses decreased $25.6 \%$ to $¥ 1,253$ million due to the transfer of shares of consolidated subsidiary NEUES K.K., a beauty salon operator, to an entity outside of the group in the first quarter period.

Operating income
An operating loss of $¥ 27$ million was recorded for the interim period, representing a reduction of $¥ 117$ million in operating loss compared to the previous comparable period due to a decrease in marketing expenses, and an improvement in profitability resulting from the sale of the beauty salon business.
(All comparisons are with the end of the previous fiscal year, unless stated otherwise.)
Assets decreased $¥ 5,360$ million to $¥ 81,488$ million. The primary contributing factors were a decrease of $¥ 3,923$ million in current assets and a decrease of $¥ 1,436$ million in fixed assets. Primary factors contributing to the decrease in current assets were a $¥ 964$ million decrease in cash and deposits, a $¥ 1,892$ million decrease in notes and accounts receivable and a $¥ 527$ million decrease in inventory assets. The decrease in fixed assets was primarily the result of a $¥ 592$ million decrease in tangible fixed assets due to the effects of depreciation, a $¥ 425$ million decrease in intangible fixed assets, a $¥ 206$ million decrease in investment securities, and a $¥ 212$ million decrease in other investment assets due to a decline in guarantee deposits.

Liabilities decreased $¥ 2,028$ million to $¥ 10,277$ million. The primary contributing factors were a decrease of $\not \approx 2,003$ million in current liabilities and a decrease of $¥ 25$ million in noncurrent liabilities. Contributing factors to the decrease in current liabilities include a $¥ 693$ million decrease in notes and accounts payable, a $¥ 765$ million decrease in accrued income taxes and a $¥ 768$ million decrease in Other current liabilities due to a decrease in accrued accounts payable. The decrease in fixed liabilities was primarily the result of a $¥ 32$ million decrease in "Other" fixed liabilities stemming from a decrease in lease liabilities.

Net assets decreased $¥ 3,331$ million to $¥ 71,210$ million. Primary contributing factors included a $¥ 1,665$ million decline in retained earnings due to dividend payments and a $¥ 1,593$ million decline due to the purchase of own shares.
As a result, the shareholders' equity ratio increased 1.6 percentage points from the end of the previous fiscal year to $86.9 \%$.

## Cash flow

Cash and cash equivalents as of September 30,2013 were $¥ 27,265$ million, $¥ 962$ million lower than at the end of the previous fiscal year. The main contributing factors are detailed below.

## Cash flows from operating activities

Cash flow gained in operating activities during the interim period under review was $¥ 2,326$ million compared to an inflow of $¥ 611$ million in the interim period of the previous fiscal year. Factors increasing operating cash flow included a decrease in trade receivables of $¥ 1,811$ million, depreciation expenses of $¥ 1,491$ million, and a decrease of $¥ 500$ million in inventory assets. Factors reducing operating cash flow included a $¥ 669$ million decrease in accounts payable, and income taxes paid of $¥ 860$ million.

## Cash flows from investing activities

Cash used in investing activities during the interim period under review was $¥ 504$ million, compared to an outflow of $¥ 1,862$ million in the interim period of the previous fiscal year. Factors reducing investment cash flow included outlays of $¥ 690$ million for acquisitions of tangible fixed assets, $¥ 253$ million for acquisitions of intangible fixed assets, and $¥ 108$ million for the sale of affiliate company shares due to a change in the scope of consolidation. Factors increasing investment cash flow included inflows of $¥ 527$ million for the sale and redemption of marketable securities.

## Cash flows from financing activities

Cash flow used in financing activities during the period under review was $¥ 2,851$ million, compared to an outflow of $¥ 1,123$ million in the interim period of the previous fiscal year, and was primarily due to outlays of $¥ 1,719$ million for the acquisition of own shares and dividend payments of $¥ 1,102$ million.
(3) Forecasts for the fiscal year ending March 31, 2014

The Company has refrained from publishing consolidated financial results forecasts for the consolidated financial year ending March 2014 since we were unable to prepare forecasts with a reasonable degree of accuracy. However, the medium-term strategy has now been confirmed, and forecasts have been published as as follows.

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | FY ending March 31, 2014 |  |
|  | Amount | Change \% |
| Net sales...................................................................... | 78,500 | (5.2) |
| Operating income (loss)................................................ | 1,100 | (71.5) |
| Ordinary income (loss).................................................... | 1,300 | (70.6) |
| Net income (loss)........................................................... | (300) | -- |
| Net income per share ...................................................... | (4.62) | -- |

In the Cosmetics business, despite growth from the renewal of Facial Washing Powder and Mild Cleansing Oil, revenues are expected to decrease in contrast to the previous year, which benefited from a large-scale promotion on rebranding. Sales of ATTENIR cosmetics are expected to remain in line with the previous year due to steady acquisition of new customers.
In the Nutritional Supplements business, despite anticipating continued strong sales of dietary supplement, Calorie Limit, revenues are expected to decrease due to continued sluggish sales in other domestic products and slowing sales of supplements for overseas export.

In other businesses, revenues are expected to decrease due to the transfer of shares of consolidated subsidiary NEUES K.K., a beauty salon operator, to an entity outside of the group in the first quarter period.
As a result, consolidated net sales for the fiscal year ending March 31, 2014 are forecast to decrease $5.2 \%$ year on year to $¥ 78,500$ million.
Operating income is forecast to decrease $71.5 \%$ to $¥ 1,100$ million due to a decrease in revenues and active investment aimed at re-growth such as the implementation of marketing investment for Hatsugamai Power PSG, a strategic product targeting middle-aged and elderly customers. Ordinary income is forecast to decrease $70.6 \%$ to $¥ 1,300$ million, and a consolidated net loss of $¥ 300$ million is forecast (compared to a $\not \approx 2,193$ million loss in the previous year), due to the recording of a loss on business withdrawal in the interim period under review resulting from the withdrawal from the Taiwan and Singapore retail businesses and the liquidation of the locally incorporated Taiwanese company.

## 2. Other

(1) Changes to subsidiaries during the period: None
(2) Use of special accounting procedures: None
(3) Changes in accounting policy, changes in accounting estimates, and restatements: None

## 3. Consolidated Financial Statements

| (1) Consolidated Balance Sheets | Millions of yen, rounded down | of yen, rounded down |
| :---: | :---: | :---: |
|  | As of September 30, 2013 | $\begin{gathered} \text { As of } \\ \text { March 31, } 2013 \\ \hline \end{gathered}$ |
| ASSETS |  |  |
| I. Current assets: |  |  |
| Cash and bank deposits | 17,756 | 18,720 |
| Notes and accounts receivable. | 8,179 | 10,071 |
| Marketable securities . | 12,836 | 13,359 |
| Merchandise and products.. | 2,359 | 2,834 |
| Work in progress.. | 49 | 43 |
| Raw materials and supplies.. | 3,118 | 3,176 |
| Others. | 2,283 | 1,995 |
| Allowance for doubtful accounts | (374) | (70) |
| Total current assets. | 46,208 | 50,131 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures.. | 22,002 | 22,673 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(13,520)$ | $(13,729)$ |
| Buildings and structures (net). | 8,481 | 8,944 |
| Machinery and transport equipment. | 6,641 | 6,563 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(5,484)$ | $(5,314)$ |
| Machinery and transport equipment (net).. | 1,156 | 1,249 |
| Furniture, tools and fixtures .... | 7,228 | 7,332 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(6,185)$ | $(6,233)$ |
| Furniture, tools and fixtures (net). | 1,042 | 1,098 |
| Land. | 10,216 | 10,216 |
| Lease assets.. | 264 | 326 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | (158) | (213) |
| Lease assets (net). | 106 | 112 |
| Others.. | 58 | 32 |
| Total tangible fixed assets. | 21,062 | 21,655 |
| Intangible fixed assets .......... |  |  |
| Others . | 3,371 | 3,796 |
| Total intangible fixed assets. | 3,371 | 3,796 |
| Investments and other assets |  |  |
| Investment securities. | 7,121 | 7,327 |
| Others.. | 3,725 | 3,937 |
| Total investments and other assets. | 10,846 | 11,265 |
| Total fixed assets.. | 35,280 | 36,717 |
| Total Assets................................................. | 81,488 | 86,849 |


| Consolidated Balance Sheets, continued |  |  |
| :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |
|  | As of September 30, 2013 | As of March 31, 2013 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable... | 1,689 | 2,383 |
| Accrued income taxes. | 166 | 932 |
| Allowance for bonus.. | 923 | 933 |
| Allowance for points... | 1,394 | 1,434 |
| Provision for loss on business withdrawal. | 277 | -- |
| Asset retirement obligations.. | -- | 2 |
| Others . | 3,468 | 4,236 |
| Total current liabilities | 7,919 | 9,922 |
| II. Noncurrent liabilities: |  |  |
| Allowance for retirement benefits. | 1,608 | 1,593 |
| Allowance for directors' retirement bonuses | 65 | 54 |
| Asset retirement obligations. | 480 | 498 |
| Others. | 204 | 236 |
| Total non-current liabilities. | 2,358 | 2,383 |
| Total liabilities. | 10,277 | 12,306 |
| NET ASSETS |  |  |
| Shareholders' equity |  |  |
| Common stock. | 10,795 | 10,795 |
| Additional paid-in capital. | 11,706 | 11,706 |
| Retained earnings. | 50,241 | 51,906 |
| Treasury stock. | $(1,926)$ | (333) |
| Total shareholders' equity . | 70,815 | 74,074 |
| Other comprehensive income |  |  |
| Valuation difference on other marketable securities. | 7 | 6 |
| Total other comprehensive income | 7 | 6 |
| Warrants. | 387 | 461 |
| Total net assets.. | 71,210 | 74,542 |
| Total Liabilities and Net Assets ................................... | 81,488 | 86,849 |


| (2) Consolidated statements of income and Consolidated statements of comprehensive income Consolidated statements of income <br> Millions of yen, rounded down |  |  |
| :---: | :---: | :---: |
|  | April 1, 2013 to September 30, 2013 | April 1, 2012 to September 30, 2012 |
| Net sales. | 38,752 | 40,610 |
| Cost of sales | 12,493 | 13,213 |
| Gross profit.. | 26,259 | 27,397 |
| Selling, general and administrative expenses. | 25,548 | 26,556 |
| Operating income. | 710 | 841 |
| Non-operating income |  |  |
| Interest income ... | 39 | 52 |
| Dividend income ... | 10 | 150 |
| Exchange gain.. | 97 | 8 |
| Other non-operating income .. | 109 | 115 |
| Total non-operating income. | 256 | 327 |
| Non-operating expenses .......................................... |  |  |
| Provisions for allowance for bad debt... | 3 | 52 |
| Other non-operating expenses. | 26 | 19 |
| Total non-operating expenses. | 29 | 71 |
| Ordinary income.. | 937 | 1,097 |
| Extraordinary income ... |  |  |
| Income from sale of fixed assets | 0 | -- |
| Gain on reversal of warrants... | 0 | -- |
| Exchange gain on dividends in kind. | -- | 107 |
| Total extraordinary income.. | 0 | 107 |
| Extraordinary loss |  |  |
| Loss on sale of fixed assets... | 14 | -- |
| Loss on disposal of fixed assets .. | 135 | 6 |
| Impairment loss...... | 7 | 239 |
| Loss on closure of stores.. | 84 | 45 |
| Loss on litigation ...... | 223 | -- |
| Loss on sale of shares in affiliates.. | 136 | -- |
| Loss on business withdrawal. | 891 | -- |
| Other.. | 2 | 10 |
| Total extraordinary loss. | 1,495 | 301 |
| Income before income taxes. | (557) | 902 |
| Income and other taxes... | 157 | 157 |
| Adjustments to income and other taxes | (177) | 96 |
| Total income and other taxes. | (19) | 254 |
| Net income from minority interests prior to adjustments. | (537) | 648 |
| Net income. | (537) | 648 |

Consolidated statements of comprehensive income

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | April 1, 2013 to September 30, 2013 | April 1, 2012 to September 30, 2012 |
| Income before minority interests.. | (537) | 648 |
| Other comprehensive income |  |  |
| Net unrealized holding gain on other securities | 0 | 8 |
| Total other comprehensive income. | 0 | 8 |
| Comprehensive income | (537) | 657 |
| (Breakdown) |  |  |
| Comprehensive income attributable to owners of the parent company | (537) | 657 |
| Comprehensive income attributable to minor interests ....... | -- | -- |


| (3) Consolidated statements of cash flows |  |  |
| :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |
|  | $\begin{gathered} \text { April 1, 2013 to } \\ \text { September 30, } \\ 2013 \\ \hline \end{gathered}$ | April 1, 2012 to September 30, 2012 |
| I. Cash flows from operating activities |  |  |
| Income before income taxes. | (557) | 902 |
| Depreciation | 1,491 | 1,659 |
| Impairment losses. | 7 | 239 |
| Share-based compensation expenses.. | 24 | 30 |
| Amortization of goodwill.. | -- | 56 |
| Increase (decrease) in allowance for doubtful accounts .. | 327 | 41 |
| Increase (decrease) in allowance for bonuses | (1) | 37 |
| Increase (decrease) in allowance for points | (39) | 4 |
| Increase (decrease) in allowance for retirement benefits | 14 | 25 |
| Increase (decrease) in allowance for directors retirement benefits | 10 | 10 |
| Increase (decrease) in allowance for business withdrawal | 277 | -- |
| Interest and dividend income. | (49) | (202) |
| Gain (loss) from foreign exchange. | (78) | (12) |
| Gain (loss) on sale of shares in affiliates | 136 | -- |
| Gain on sale of fixed assets. | 13 | -- |
| Loss from disposal of fixed assets | 135 | 6 |
| Loss on closure of stores | 84 | 45 |
| Loss on litigation. | 223 | -- |
| Loss on business withdrawal | 275 | -- |
| Exchange gain on dividends in kind. | -- | (107) |
| Decrease (increase) in trade receivables. | 1,811 | (480) |
| Decrease (increase) in inventories. | 500 | 154 |
| Decrease (increase) in other current assets | (105) | (174) |
| Decrease (increase) in other fixed assets. | 4 | 4 |
| Increase (decrease) in trade payables. | (669) | (14) |
| Increase (decrease) in other current liabilities. | (434) | $(1,163)$ |
| Increase (decrease) in other noncurrent liabilities | (16) | (18) |
| Others. | (28) | (16) |
| Sub-total | 3,359 | 1,028 |
| Interest and dividends received | 50 | 200 |
| Income taxes paid | (860) | (617) |
| Payments for loss on litigation | 223 | -- |
| Net cash provided by (used in) operating activities. | 2,326 | 611 |
| II. Cash flows from investing activities |  |  |
| Proceeds from redemption of time deposits.. | -- | 500 |
| Income from sale and redemption of marketable securities ... | 527 | 3,000 |
| Acquisition of tangible fixed assets . | (690) | (951) |
| Income from sale of tangible fixed assets. | 2 | -- |
| Acquisition of intangible fixed assets | (253) | $(1,180)$ |
| Income from sale of intangible fixed assets | 2 | -- |
| Acquisition of investment securities ... | -- | (3000) |
| Income from sale and redemption of investment securities. | 0 | -- |
| Payments for investments in capital of affiliates .... | (44) | -- |
| Acquisition of shares in affiliate companies | -- | (203) |
| Payments for sales of investments in subsidiaries resulting in change in scope of consolidation $\qquad$ | (108) | -- |
| Payment of loans receivable | -- | (73) |
| Income from loans receivable. | 19 | 42 |
| Other payments ....... | (28) | (36) |
| Other income | 67 | 41 |
| Net cash provided by (used in) investing activities .................. | (504) | $(1,862)$ |


| III. Cash flows from financing activities |  |  |
| :---: | :---: | :---: |
| Disposal of treasury stock | 4 | -- |
| Acquisition of treasury stock | $(1,719)$ | (0) |
| Cash dividends paid. | $(1,102)$ | $(1,099)$ |
| Others | (33) | (23) |
| Net cash provided by (used in) financing activities | $(2,851)$ | $(1,123)$ |
| IV. Effect of exchange rate changes on cash and cash equivalents | 66 | 8 |
| V. Net increase in cash and cash equivalents | (962) | $(2,365)$ |
| VI. Cash and cash equivalents at the beginning of the period | 28,227 | 25,056 |
| VII. Cash and cash equivalents at end of period..................... | 27,265 | 22,690 |

## (4) Notes to the consolidated financial statements

## Items related to going concern

No applicable items

## Note on significant change in shareholders' equity

No applicable items

## Segment information

Business Segments

| 1. Six months ended September 30, 2013 |  |  |  |  |  | (Millions of yen, rounded down) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Business Segments |  |  | Other* ${ }^{1}$ | Total | Eliminations or Corporate*2 | $\underset{* 3}{ }$ Consolidated |
|  | Cosmetics Business | Nutritional Supplements Business | Total |  |  |  |  |
| 1. Sales and operating income: |  |  |  |  |  |  |  |
| 1) Sales to external customers | 21,741 | 12,812 | 34,554 | 4,197 | 38,752 | -- | 38,752 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- | -- |
| Total sales | 21,741 | 12,812 | 34,554 | 4,197 | 38,752 | -- | 38,752 |
| Operating income (loss) | 1,631 | 103 | 1,735 | (27) | 1,707 | (997) | 710 |

Notes:

1. Other businesses: Mail-order of personal sundries, accessories, undergarments, health equipment and household sundries, mail-order and retail sales and wholesales of Hatsuga Genmai (germinated brown rice) and Kale Juice, etc.
2. The adjustment amount on segment income (loss) of ( $¥ 997$ ) million includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income or loss has been adjusted with the operating income for the consolidated income statement for the quarter
4. Six months ended September 30, 2012

|  | Business Segments |  |  | Other* ${ }^{1}$ | Total | Eliminations or Corporate*2 | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  | Cosmetics Business | $\qquad$ | Total |  |  |  |  |
| 1. Sales and operating income: |  |  |  |  |  |  |  |
| (1) Sales to external customers | 22,649 | 13,185 | 35,835 | 4,775 | 40,610 | -- | 40,610 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- | -- |
| Total sales | 22,649 | 13,185 | 35,835 | 4,775 | 40,610 | -- | 40,610 |
| Operating income (loss) | 1,030 | 842 | 1,873 | (144) | 1,728 | (886) | 841 |

Notes:

1. Other businesses: Mail-order of sundries, accessories and undergarments, and the Hatsuga Genmai (germinated brown rice), Kale Juice, and beauty salon businesses etc.
2. The adjustment amount on segment income (loss) of ( $¥ 886$ ) million includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income or loss has been adjusted with the operating income for the consolidated income statement for the quarter

## Significant Post-Balance Sheet Events

At a board meeting held November 14, 2013, and pursuant to the provisions of Articles 236, 238, 240-1 of the Companies Act, it was resolved that the Company would issue the following incentive stock options to directors and executive officers:

1. Number of eligible persons:

Directors: 10 Executive Officers: 10
2. Date of allotment of stock options:

December 2, 2013
3. Total number of stock options:

Undecided
4. Class of shares to be issued:

Common stock
5. Number of stock to be issued:

100 shares issued per stock option:
6. Total amount payable upon exercise of stock options:
$¥ 1$ per share
7. Exercise period:

December 3, 2013 to December 2, 2033
8. Share value and incorporated assets in case of issue of shares upon excersice of stock options: Undecided

