# FANCLCorporation 

# Consolidated Financial Statements for the Third Quarter of the Fiscal Year Ending March 31, 2020 

April 1, 2019 to December 31, 2019

[^0]
## SUMMARY OF FINANCIAL STATEMENTS (consolidated)

## Results for the Nine-Month Period of the Fiscal Year Ending March 31, 2020

## FANCL CORPORATION

January 30, 2020
https://www.fancl.jp/en/
Stock exchange listings: Tokyo $1^{\text {st }}$ section, code number 4921
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Scheduled date for submission of third quarter hokokusho (securities report): February 13, 2020
Scheduled date for distribution of dividends: --
Availability of supplementary explanatory material for the third quarter results: Available
Presentation meeting for the third quarter results: Scheduled (for institutional investors and analysts)

1) Consolidated results for the nine-month period (April 1, 2019 to December 31, 2019) of the fiscal year ending March 31, 2020
(1) Consolidated Operating Results
(Millions of yen, rounded down)

| (1) Consolidated Operating Results | Nine months ended December 31, 2019 |  | Nine months ended December 31, 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | \% change |  | \% change |
| Net sales | 98,716 | 5.8 | 93,316 | 14.4 |
| Operating income | 12,472 | 17.0 | 10,664 | 51.6 |
| Ordinary income . | 12,610 | 18.9 | 10,604 | 47.5 |
| Net income attributable to owners of the parent company | 8,662 | 18.9 | 7,285 | 50.5 |
| Earnings per share ( $¥$ ) ............................... | 72.17 | -- | 57.22 | -- |
| Earnings per share (diluted) ( $¥$ ) | 71.55 | -- | 56.53 | -- |

Notes: 1. The percentages shown above are a comparison with the same period in the previous fiscal year.
2. Comprehensive income: Nine months ended December 31, 2019: $¥ 8,632$ million (18.2\%)

Nine months ended December 31, 2018: $¥ 7,300$ million (50.8\%)
Note: Effective December 1, 2018, a share split was implemented, with each share of common stock split for 2 shares. Earnings per share and earnings per share (diluted) are calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.
(2) Consolidated Financial Position
(Millions of yen, rounded down)

|  | As of December 31, 2019 | As of March 31, 2019 |
| :---: | :---: | :---: |
| Total assets............................................. | 92,352 | 80,307 |
| Net assets .............................................. | 65,869 | 60,916 |
| Shareholders' equity/total assets (\%)............ | 70.3 | 74.8 |

Shareholders' equity: As of December 31, 2019: $¥ 64,927$ million
As of March 31, 2019: $¥ 60,050$ million
2) Dividends per share

|  | FY ended <br> March 31, 2019 | FY ending March 31, 2020 |
| :---: | :---: | :---: |
| Interim period........................................... | 30.00 | 17.00 |
| Year-end .................................................... | 15.00 | 17.00 (forecast) |
| Annual..................................................... | -- | 34.00 (forecast) |

Notes: 1. Changes to dividend forecasts during the period under review: None
2. Effective December 1, 2018, a share split was implemented, with each share of common stock split for 2 shares. The year-end dividend amount shown for the FY ended March 31, 2019 takes this share split into account, while the annual dividend amount for the FY ending March 31, 2019 has been left blank (--).
3) Consolidated forecasts for the fiscal year ending March 31, 2020 (April 1, 2019 to March 31, 2020)

|  |  | Millions of yen |
| :---: | :---: | :---: |
|  | FY Ending March 31, 2020 |  |
|  |  | Change \% |
| Net sales. | 131,000 | 6.9 |
| Operating income . | 15,000 | 21.1 |
| Ordinary income. | 15,100 | 22.3 |
| Profit (loss) attributable to owners of parent ................. | 10,200 | 17.9 |
| Net income per share (¥)......................................... | 85.03 | -- |

Notes: 1. Percentage figures for sales, operating income, etc. represent changes compared to the previous fiscal year.
2. Changes to the Consolidated forecasts during the period under review: None
3. To better reflect actual conditions, net income per share has been calculated based on the number of shares outstanding at the end of the fiscal year minus the number of treasury shares as of the end of the fiscal year.

## 4) Other

(1) Transfer of important subsidiaries during the period: None

Note: Indicates transfers of specified subsidiaries resulting in changes in the scope of consolidation during the period under review.
(2) Use of simplified accounting methods or special accounting procedures: None
(3) Changes in accounting policy, changes in accounting estimates, and restatements:

1. Changes following revisions to accounting standards: None
2. Other changes: None
3. Changes in accounting estimates: None
4. Restatements: None
(4) Number of outstanding shares (common stock)

| 1. Number of shares <br> outstanding (including <br> treasury shares) | December 31, 2019 | $130,353,200$ shares | March 31,2019 | $130,353,200$ shares |
| :--- | :--- | :--- | :--- | :--- |
| 2. Number of treasury <br> shares | December 31, 2019 | $10,278,576$ shares | March 31,2019 | $10,395,292$ shares |
| 3. Average number of <br> shares during the <br> nine-month period | Nine months to <br> December 31, 2019 | $120,033,867$ shares | Nine months to <br> December 31, 2018 | $127,314,857$ shares |

*This quarterly financial report is not subject to audit procedures by a certified public accountant or auditor.

* Appropriate use of financial forecasts:
(Cautionary note regarding forward-looking statements)
Forecasts, etc., recorded in this document include forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. For further detail, please see Page 7: 1. Operating Results, Section 3, Forecasts for the fiscal year ending March 31, 2020.


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## 1. Operating Results

## (1) Summary of business performance (consolidated)

(All comparisons are with the nine-month period of the previous fiscal year, unless stated otherwise.)
During the nine-month period under review, overall consolidated sales increased $5.8 \%$ to $¥ 98,716$ million as a result of strong trends in both domestic and inbound sales, and an increase in sales in the core cosmetics and nutritional supplements businesses. Operating income increased $17.0 \%$ to $¥ 12,472$ million due to an increase in gross profit from higher sales, which outweighed a year-on-year increase in marketing expenses. Ordinary income increased $18.9 \%$ to $¥ 12,610$ million, and net income attributable to owners of the parent company increased $18.9 \%$ to $¥ 8,662$ million.

Segment results are as follows:

1) Cosmetics Business

Sales
Sales from the Cosmetics business increased $8.4 \%$ to $¥ 58,635$ million.
(Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2019 |  | Nine months ended <br> December 31, 2018 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 46,956 | 80.1 | 42,708 | 78.9 | 9.9 |
|  | 9,748 | 16.6 | 8,806 | 16.3 | 10.7 |
| boscia | 1,329 | 2.3 | 2,052 | 3.8 | $(35.2)$ |
| Others | 601 | 1.0 | 542 | 1.0 | 11.0 |
| Totals | 58,635 | 100.0 | 54,108 | 100.0 | 8.4 |


|  | Nine months ended <br> December 31, 2019 |  | Nine months ended <br> December 31, 2018 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
| Online and catalogue sales | 22,366 | 38.1 | 20,849 | 38.5 | 7.3 |
| Direct store sales | 23,553 | 40.2 | 21,567 | 39.9 | 9.2 |
| Wholesales and others | 7,366 | 12.6 | 5,850 | 10.8 | 25.9 |
| Overseas sales | 5,349 | 9.1 | 5,841 | 10.8 | $(8.4)$ |
| Totals | 58,635 | 100.0 | 54,108 | 100.0 | 8.4 |

Sales of FANCL Cosmetics increased $9.9 \%$ to $¥ 46,956$ million, due to strong trends in sales of core products such as Mild Cleansing Oil, in addition to contributions from new product DEEP CLEAR WASHING POWDER, and Beauty BOUQUET.

Sales of ATTENIR Cosmetics increased $10.7 \%$ to $¥ 9,748$ million, due to strong sales of basic skin care products and the relaunched Skin Clear Cleanse Oil.

Sales of boscia decreased $35.2 \%$ to $¥ 1,329$ million, as strong performances with new business expansions in the US, Europe, and Middle and Near East were outweighed by sluggish sales to core US wholesalers.

Results by sales channels were: online and catalogue sales increased $7.3 \%$ year on year to $¥ 22,366$ million, direct store sales increased $9.2 \%$ to $¥ 23,553$ million, wholesale sales through other sales channels increased $25.9 \%$ to $¥ 7,366$ million, and overseas sales decreased $8.4 \%$ to $¥ 5,349$ million.

Operating income
Operating income increased $12.6 \%$ to $¥ 10,005$ million, due to an increase in gross profit resulting from higher sales.
2) Nutritional Supplements Business

Sales
Nutritional supplement sales increased $2.9 \%$ to $¥ 34,841$ million.
(Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2019 |  | Nine months ended <br> December 31, 2018 |  | Change (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount in <br> $¥$ million | Percent of <br> total | Amount in <br> $¥$ million | Percent of <br> total |  |
|  | 11,946 | 34.3 | 11,044 | 32.6 | 8.2 |
|  | 10,192 | 29.3 | 10,897 | 32.2 | $(6.5)$ |
| Wholesales and others | 10,575 | 30.3 | 9,988 | 29.5 | 5.9 |
| Overseas Sales | 2,125 | 6.1 | 1,925 | 5.7 | 10.4 |
| Totals | 34,841 | 100.0 | 33,855 | 100.0 | 2.9 |

Revenues from product sales increased due to strong trends in sales of Foods with Function Claims products Naishi Support and Nyosan Support.

Results by sales channels were: online and catalogue sales increased $8.2 \%$ to $¥ 11,946$ million, direct store sales decreased $6.5 \%$ to $¥ 10,192$ million, wholesale sales through other sales channels increased $5.9 \%$ to $¥ 10,575$ million, and overseas sales increased $10.4 \%$ to $¥ 2,125$ million.

Operating income
Operating income increased $11.8 \%$ to $¥ 3,883$ million due to an increase in gross profit from growth in sales.
3) Other Businesses

Sales
Other businesses decreased $2.1 \%$ year on year to $¥ 5,239$ million.
(Millions of yen, rounded down)

|  | Nine months ended <br> December 31, 2019 | Nine months ended <br> December 31, 2018 | Change (\%) |
| :--- | :---: | :---: | :---: |
| Hatsuga genmai | 1,529 | 1,563 | $(2.2)$ |
| Kale juice | 1,840 | 1,998 | $(7.9)$ |
| Other | 1,868 | 1,790 | 4.4 |
| Totals | 5,239 | 5,352 | $(2.1)$ |

## Operating income

Operating income of $¥ 83$ million was recorded, compared to an operating loss of $¥ 174$ million last year, due to an improvement in the profitability of the Hastuga genmai and Kale juice businesses.

Assets increased $¥ 12,045$ million to $¥ 92,352$ million, primarily due to an increase of $¥ 9,176$ million in current assets and an increase of $¥ 2,869$ million in fixed assets. The primary factors contributing to the increase in current assets was a $¥ 8,065$ million increase in cash and cash equivalents, and a $¥ 729$ million increase in notes and accounts receivable. The primary factors contributing to the increase in fixed assets was a $¥ 3,296$ million increase in tangible fixed assets.

Liabilities increased $¥ 7,093$ million from the end of the previous fiscal year to $¥ 26,483$ million. The primary contributing factors were a decrease of $¥ 3,134$ million in current liabilities and a $¥ 10,227$ million increase in long-term liabilities. Factors contributing to the decrease in current liabilities included a $¥ 1,700$ million decrease in accrued income taxes and a $¥ 1,132$ million decrease in Other current liabilities due to a decrease in accounts payable. Factors contributing to the increase in long-term liabilities included a $¥ 10,212$ million increase in convertible bonds with stock acquisition rights.

Net assets increased $¥ 4,952$ million to $¥ 65,869$ million. Contributing factors included a $¥ 8,662$ million increase in retained earnings due to the recording of net income attributable to owners of the parent, and a $¥ 3,840$ million decrease in retained earnings due to dividend payments.
As a result, the shareholders' equity ratio declined 4.5 points compared to the end of the previous fiscal year, to $70.3 \%$.
(3) Forecasts for the fiscal year ending March 31, 2020

The full-year forecast remains unchanged from that previously announced on April 25, 2019.
2. Consolidated Financial Statements

## (1) Consolidated Balance Sheets

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | As of December 31, 2019 | As of March 31, 2019 |
| ASSETS <br> I. Current assets: |  |  |
|  |  |  |
| Cash and cash equivalents. | 27,600 | 18,635 |
| Notes and accounts receivable. | 16,310 | 15,580 |
| Merchandise and products. | 5,479 | 5,244 |
| Work in progress. | -- | 26 |
| Raw materials and supplies........................... | 6,099 | 6,185 |
| Others. | 1,455 | 1,189 |
| Allowance for doubtful accounts | (179) | (171) |
| Total current assets. | 55,865 | 46,689 |
| II. Fixed assets: |  |  |
| Tangible fixed assets |  |  |
| Buildings and structures. | 28,614 | 28,082 |
| Accumulated depreciation and accumulated impairment loss | $(16,842)$ | $(16,321)$ |
| Buildings and structures (net) | 11,771 | 11,760 |
| Machinery and transport equipment................. | 9,911 | 9,467 |
| Accumulated depreciation and accumulated impairment loss. | $(7,640)$ | $(7,421)$ |
| Machinery and transport equipment (net) ......... | 2,271 | 2,045 |
| Furniture, tools and fixtures .......................... | 8,905 | 8,800 |
| Accumulated depreciation and accumulated impairment loss $\qquad$ | $(7,445)$ | $(7,384)$ |
| Furniture, tools and fixtures (net) | 1,460 | 1,416 |
| Land | 11,839 | 11,839 |
| Lease assets. | 297 | 256 |
| Accumulated depreciation and accumulated impairment loss | (126) | (106) |
| Lease assets (net). | 170 | 150 |
| Construction in progress | 3,309 | 314 |
| Total tangible fixed assets | 30,822 | 27,526 |
| Intangible fixed assets |  |  |
| Other | 2,203 | 2,229 |
| Total intangible fixed assets. | 2,203 | 2,229 |
| Investments and other assets |  |  |
| Investment securities | 176 | 176 |
| Others | 3,283 | 3,685 |
| Total investments and other assets ................ | 3,460 | 3,862 |
| Total fixed assets ........................................ | 36,487 | 33,617 |
| Total Assets ................................................. | 92,352 | 80,307 |


| Consolidated Balance Sheets (continued) |  |  |
| :---: | :---: | :---: |
|  | Millions of yen, rounded down |  |
|  | As of December 31, 2019 | As of March 31, 2019 |
| LIABILITIES |  |  |
| I. Current liabilities: |  |  |
| Notes and accounts payable ................ | 3,490 | 3,253 |
| Accrued income taxes.......................... | 1,899 | 3,600 |
| Allowance for bonus ............................ | 740 | 1,512 |
| Allowance for points . | 1,907 | 1,676 |
| Asset retirement obligations | 3 |  |
| Others.............................................. | 6,776 | 7,909 |
| Total current liabilities......................... | 14,817 | 17,951 |
| II. Long-term liabilities: |  |  |
| Convertible bonds with stock acquisition rights. | 10,212 | -- |
| Retirement benefit liabilities................... | 701 | 738 |
| Asset retirement obligations ................... | 429 | 412 |
| Allowance for directors' bonuses ............ | 115 | 64 |
| Others............................................... | 207 | 222 |
| Total long-term liabilities....................... | 11,666 | 1,438 |
| Total liabilities . | 26,483 | 19,390 |
| NET ASSETS |  |  |
| Shareholders' equity |  |  |
| Common stock .................................... | 10,795 | 10,795 |
| Additional paid-in capital........................ | 11,706 | 11,706 |
| Retained earnings ............................... | 63,573 | 58,902 |
| Treasury stock.................................... | $(20,922)$ | $(21,160)$ |
| Total shareholders' equity...................... | 65,151 | 60,243 |
| Other comprehensive income |  |  |
| Foreign currency translation adjustment... | 36 | 67 |
| Total adjustments related to retirement benefits. $\qquad$ | (259) | (261) |
| Total other comprehensive income.......... | (223) | (193) |
| Warrants ............................................... | 941 | 866 |
| Total net assets...................................... | 65,869 | 60,916 |
| Total Liabilities and Net Assets.............. | 92,352 | 80,307 |


| (2) Consolidated statement of incom comprehensive income Consolidated statement of income | Consolidated sta | nt of s of yen, rounded down |
| :---: | :---: | :---: |
|  | April 1, 2019 to December 31, 2019 | April 1, 2018 to December 31, 2018 |
| Net sales............................................... | 98,716 | 93,316 |
| Cost of sales | 28,091 | 26,823 |
| Gross profit. | 70,625 | 66,493 |
| Selling, general and administrative expenses | 58,152 | 55,828 |
| Operating income ................................... | 12,472 | 10,664 |
| Non-operating income |  |  |
| Interest income ..................................... | 39 | 2 |
| Dividend income | 0 | 0 |
| Rental income...................................... | 36 | 68 |
| Insurance proceeds... | 46 | -- |
| Other non-operating income.................... | 88 | 84 |
| Total non-operating income.................... | 210 | 156 |
| Non-operating expenses |  |  |
| Rent expenses on fixed asses................. | 9 | 26 |
| Loss on foreign exchange ....................... | 1 | 1 |
| Compensation expenses........................ | -- | 166 |
| Bond issue expenses............................. | 44 | -- |
| Other non-operating expenses ................. | 17 | 21 |
| Total non-operating expenses .................. | 73 | 216 |
| Ordinary income.................................. | 12,610 | 10,604 |
| Extraordinary income |  |  |
| Income from sale of fixed assets............. | 0 | 299 |
| Gain on reversal of subscription rights to shares $\qquad$ | -- | 1 |
| Gain on transfer of retirement benefit plan. | 36 | -- |
| Total extraordinary income ................... | 36 | 300 |
| Extraordinary loss |  |  |
| Loss on sale of fixed assets..................... | 1 | -- |
| Loss on disposal of fixed assets ............... | 15 | 199 |
| Impairment loss..................................... | 11 | 12 |
| Loss on closure of stores......................... | 71 | 42 |
| Other | 2 | 8 |
| Total extraordinary loss ........................ | 102 | 263 |
| Income before income taxes ..................... | 12,544 | 10,641 |
| Income and other taxes............................ | 3,470 | 3,128 |
| Adjustments to income and other taxes ....... | 410 | 228 |
| Total income and other taxes .................... | 3,881 | 3,356 |
| Net income ............................................ | 8,662 | 7,285 |
| Net income attributable to owners of the parent company | 8,662 | 7,285 |

## Consolidated statement of comprehensive income

|  | Millions of yen, rounded down |  |
| :---: | :---: | :---: |
|  | April 1, 2019 to December 31, 2019 | April 1, 2018 to December 31, 2018 |
| Income before minority interests............................. | 8,662 | 7,285 |
| Other comprehensive income |  |  |
| Foreign currency translation adjustment ................. | (31) | 8 |
| Adjustments related to retirement benefits.............. | 1 | 7 |
| Total other comprehensive income ....................... | (30) | 15 |
| Comprehensive income | 8,632 | 7,300 |
| (Breakdown) |  |  |
| Comprehensive income attributable to owners of the parent company | 8,632 | 7,300 |
| Comprehensive income attributable to minor interests. | -- | -- |

## (3) Notes to the consolidated financial statements

## Items related to going concern:

No applicable items

## Note on significant change in shareholders' equity

No applicable items

## Segment information

Business Segments

1. Nine months ended December 31, 2019

| (Millions of yen, rounded down) |  |
| :---: | :---: |
| Eliminations <br> or <br> Corporate*2 | Consolidated <br> $* 3$ |
| -- | 98,716 |
| --- |  |
| -- | 98,716 |
| $(1,498)$ | 12,472 |

## Notes:

1. The Other Businesses segment consists of sundries, personal effects, comfort undergarments, Hatsuga genmai (germinated brown rice), and kale juice.
2. The adjustment amount on segment income of ( $¥ 1,498$ million) includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income is adjusted for operating income as recorded in the consolidated financial statements.
4. Nine months ended December 31, 2018
(Millions of yen, rounded down)

|  | Business Segments |  |  | Total | Eliminations or Corporate*2 | $\underset{* 3}{\text { Consolidated }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cosmetics Business | Nutritional Supplements Business | Other Businesses *1 |  |  |  |
| 1. Sales and operating income: |  |  |  |  |  |  |
| (1) Sales to external customers | 54,108 | 33,855 | 5,352 | 93,316 | -- | 93,316 |
| (2) Inter-segment sales or transfers | -- | -- | -- | -- | -- | -- |
| Total sales | 54,108 | 33,855 | 5,352 | 93,316 | -- | 93,316 |
| Operating income (loss) | 8,889 | 3,471 | (174) | 12,187 | $(1,522)$ | 10,664 |

Notes:

1. The Other Businesses segment consists of sundries, personnel effects, comfort undergarments, Hatsuga genmai (germinated brown rice), and kale juice
2. The adjustment amount on segment income (loss) of ( $¥ 1,522$ million) includes total company expenses not distributed to each reportable segment and consist primarily of costs related to the General Affairs section of the parent company not included in the reportable segments.
3. Segment income is adjusted for operating income (loss) as recorded in the consolidated financial statements.

[^0]:    This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of factors, including changing economic conditions, legislative and regulatory developments, delay in new product launches, and pricing and product initiatives of competitors.

