## FANCL

## Consolidated Financial Statements for the Interim Period of the Fiscal Year Ending March 31, 2023 (Additional material)

This document has been translated from the original Japanese as a guide for non-Japanese investors. It contains forward-looking statements based on a number of assumptions and beliefs made by management in light of information currently available. Actual financial results may differ materially depending on a number of uncertain factors.


Investor Relations Department
Tel. +81 45 226-1470
Email: 4921ir@fancl.co.jp

## -Sales by Segment (Six Months)

(Millions of yen,\%)

|  |  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C | Online and catalogue | 14,588 | 51.6 | (4.0) | 15,269 | 53.2 | 4.7 |
| 0 | Direct store | 6,109 | 21.6 | 8.3 | 5,762 | 20.1 | (5.7) |
| S | Wholesale | 3,998 | 14.2 | 11.9 | 4,980 | 17.4 | 24.6 |
| m | Overseas | 3,547 | 12.6 | 7.2 | 2,682 | 9.3 | (24.4) |
| e | Sub total | 28,244 | 56.6 | 1.9 | 28,694 | 56.7 | 1.6 |
| S | Online and catalogue | 8,376 | 45.4 | 2.5 | 8,794 | 46.6 | 5.0 |
| u | Direct store | 3,264 | 17.7 | 19.6 | 2,751 | 14.6 | (15.7) |
| p | Wholesale | 4,677 | 25.3 | (16.4) | 5,581 | 29.6 | 19.3 |
| I | Overseas | 2,141 | 11.6 | 43.3 | 1,738 | 9.2 | (18.8) |
| e | Sub total | 18,460 | 37.0 | 2.6 | 18,866 | 37.2 | 2.2 |
| 0 | Online and catalogue | 2,388 | 75.3 | (29.1) | 2,307 | 74.9 | (3.4) |
| t | Direct store | 157 | 5.0 | (10.3) | 179 | 5.9 | 14.2 |
| h | Wholesale | 619 | 19.5 | 0.2 | 585 | 19.0 | (5.5) |
|  | Overseas | 6 | 0.2 | (52.1) | 5 | 0.2 | (10.1) |
| s | Sub total | 3,171 | 6.4 | (24.1) | 3,078 | 6.1 | (2.9) |
| T | Online and catalogue | 25,353 | 50.8 | (5.2) | 26,371 | 52.1 | 4.0 |
| - | Direct store | 9,532 | 19.1 | 11.5 | 8,694 | 17.2 | (8.8) |
| t | Wholesale | 9,295 | 18.7 | (5.0) | 11,147 | 22.0 | 19.9 |
| a | Overseas | 5,695 | 11.4 | 18.3 | 4,426 | 8.7 | (22.3) |
| 1 | Sub total | 49,876 | 100.0 | (0.1) | 50,639 | 100.0 | 1.5 |


|  |  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| $\begin{gathered} \mathrm{R} \\ \mathrm{i} \\ \mathrm{c} \\ \mathrm{e} \end{gathered}$ | Online and catalogue | 469 | 46.5 | (9.6) | 481 | 48.3 | 2.5 |
|  | Direct store | 19 | 1.9 | (7.0) | 18 | 1.8 | (7.9) |
|  | Wholesale | 521 | 51.6 | 11.7 | 496 | 49.8 | (4.7) |
|  | Overseas | 0 | 0.0 | (34.1) | 0 | 0.1 | 32.3 |
|  | Sub total | 1,010 | 2.0 | 0.3 | 996 | 2.0 | (1.4) |
| $\begin{gathered} \mathrm{K} \\ \mathrm{a} \\ \mathrm{I} \\ \mathrm{e} \end{gathered}$ | Online and catalogue | 772 | 78.8 | (8.3) | 766 | 79.6 | (0.7) |
|  | Direct store | 104 | 10.6 | 10.4 | 102 | 10.7 | (1.2) |
|  | Wholesale | 98 | 10.0 | (35.1) | 88 | 9.2 | (9.3) |
|  | Overseas | 6 | 0.6 | (52.7) | 5 | 0.5 | (11.8) |
|  | Sub total | 980 | 2.0 | (10.9) | 964 | 1.9 | (1.7) |

*The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
"Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

## Sales by Segment (Full Year)

(Millions of yen,\%)

|  |  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C | Online and catalogue | 30,459 | 51.8 | (0.7) | 31,780 | 53.0 | 4.3 |
| 0 | Direct store | 13,213 | 22.5 | (4.8) | 12,720 | 21.2 | (3.7) |
| S | Wholesale | 8,339 | 14.2 | 11.0 | 9,440 | 15.8 | 13.2 |
| m | Overseas | 6,797 | 11.5 | (5.0) | 6,010 | 10.0 | (11.6) |
| e | Sub total | 58,809 | 56.5 | (0.7) | 59,950 | 55.8 | 1.9 |
| S | Online and catalogue | 17,330 | 45.1 | 2.3 | 18,440 | 45.5 | 6.4 |
| u | Direct store | 6,586 | 17.1 | 7.3 | 6,110 | 15.1 | (7.2) |
| p | Wholesale | 9,898 | 25.7 | (14.9) | 11,550 | 28.5 | 16.7 |
| I | Overseas | 4,655 | 12.1 | 48.5 | 4,420 | 10.9 | (5.1) |
| e | Sub total | 38,471 | 37.0 | 1.6 | 40,520 | 37.7 | 5.3 |
| 0 | Online and catalogue | 5,112 | 76.2 | (20.7) | 5,330 | 75.8 | 4.3 |
| t | Direct store | 378 | 5.6 | (3.0) | 470 | 6.7 | 24.1 |
| h | Wholesale | 1,207 | 18.0 | (0.6) | 1,210 | 17.2 | 0.2 |
|  | Overseas | 12 | 0.2 | (44.5) | 20 | 0.3 | 56.8 |
| s | Sub total | 6,710 | 6.5 | (16.9) | 7,030 | 6.5 | 4.8 |
| T | Online and catalogue | 52,902 | 50.9 | (2.2) | 55,550 | 51.7 | 5.0 |
| 0 | Direct store | 20,179 | 19.4 | (1.1) | 19,300 | 18.0 | (4.4) |
| t | Wholesale | 19,444 | 18.7 | (4.5) | 22,200 | 20.6 | 14.2 |
| a | Overseas | 11,465 | 11.0 | 11.2 | 10,450 | 9.7 | (8.9) |
| 1 | Sub total | 103,992 | 100.0 | (1.1) | 107,500 | 100.0 | 3.4 |


|  |  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | amount | \% of total | \% change* | amount | \% of total | \% change |
| $\begin{gathered} \mathrm{R} \\ \mathrm{i} \\ \mathrm{c} \\ \mathrm{e} \end{gathered}$ | Online and catalogue | 992 | 48.3 | (6.7) | 1,080 | 50.5 | 8.8 |
|  | Direct store | 42 | 2.1 | (11.1) | 40 | 1.9 | (6.4) |
|  | Wholesale | 1,020 | 49.6 | 7.9 | 1,020 | 47.6 | (0.1) |
|  | Overseas | 0 | 0.0 | (46.5) | 0 | 0.0 | 0.0 |
|  | Sub total | 2,056 | 2.0 | (0.1) | 2,140 | 2.0 | 4.1 |
| $\begin{aligned} & \mathrm{K} \\ & \mathrm{a} \\ & \mathrm{I} \\ & \mathrm{e} \end{aligned}$ | Online and catalogue | 1,666 | 78.9 | (4.6) | 1,750 | 78.1 | 5.0 |
|  | Direct store | 247 | 11.7 | 4.9 | 280 | 12.5 | 13.2 |
|  | Wholesale | 184 | 8.8 | (30.4) | 190 | 8.5 | 2.8 |
|  | Overseas | 12 | 0.6 | (44.4) | 20 | 0.9 | 62.3 |
|  | Sub total | 2,110 | 2.0 | (7.0) | 2,240 | 2.1 | 6.1 |

*The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
"Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

## -Segment Information (Six Months)

|  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C Sales | 28,244 | 56.6 | 1.9 | 28,694 | 56.7 | 1.6 |
| - Gross Profit | 19,730 | 69.9 | 1.8 | 20,382 | 71.0 | 3.3 |
| s SGA | 16,217 | 57.4 | (0.4) | 17,659 | 61.5 | 8.9 |
| m Advertising | 3,155 | 11.2 | (5.3) | 4,559 | 15.9 | 44.5 |
| e Operating Income | 3,512 | 12.4 | 13.6 | 2,722 | 9.5 | (22.5) |
| s Sales | 18,460 | 37.0 | 2.6 | 18,866 | 37.2 | 2.2 |
| u Gross Profit | 12,222 | 66.2 | 2.8 | 12,376 | 65.6 | 1.3 |
| p | 9,694 | 52.5 | 2.3 | 10,971 | 58.2 | 13.2 |
| I Advertising | 1,836 | 9.9 | (20.1) | 3,035 | 16.1 | 65.3 |
| e Operating Income | 2,528 | 13.7 | 4.9 | 1,404 | 7.4 | (44.4) |
| O Sales | 3,171 | 6.4 | (24.1) | 3,078 | 6.1 | (2.9) |
| t Gross Profit | 1,393 | 43.9 | (14.5) | 1,487 | 48.3 | 6.8 |
| h SGA | 1,414 | 44.6 | 0.9 | 1,422 | 46.2 | 0.6 |
| r Advertising | 206 | 6.5 | (24.1) | 256 | 8.3 | 24.6 |
| s Operating Income | (21) | (0.7) | - | 65 | 2.1 | - |
| Eliminations or Corporate | (848) |  |  | (841) |  |  |
| T Sales | 49,876 | 100.0 | (0.1) | 50,639 | 100.0 | 1.5 |
| - Gross Profit | 33,346 | 66.9 | 1.4 | 34,245 | 67.6 | 2.7 |
| t SGA | 28,174 | 56.5 | 0.6 | 30,895 | 61.0 | 9.7 |
| a Advertising | 5,197 | 10.4 | (11.9) | 7,851 | 15.5 | 51.1 |
| I Operating Income | 5,171 | 10.4 | 6.0 | 3,350 | 6.6 | (35.2) |

-General and Administrative Expenses (Six Months)
(Millions of yen,\%)

|  | Six Months ended Sept/21 |  |  | Six Months ended Sept/22 |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| Advertising | 5,197 | 10.4 | $(11.9)$ | 7,851 | 15.5 | 51.1 |
| Sales Promotions | 3,828 | 7.7 | $(0.6)$ | 3,382 | 6.7 | $(11.7)$ |
| Transport | 2,642 | 5.3 | $(9.5)$ | 2,700 | 5.3 | 2.2 |
| Communications | 791 | 1.6 | $(13.6)$ | 779 | 1.5 | $(1.5)$ |
| Fees/Outsourcing | 3,923 | 7.9 | 11.1 | 4,227 | 8.3 | 7.7 |
| Salaries | 7,648 | 15.3 | 8.5 | 7,686 | 15.2 | 0.5 |
| Depreciations | 1,180 | 2.4 | 15.0 | 1,276 | 2.5 | 8.1 |
| Others | 2,961 | 5.9 | 4.9 | 2,990 | 5.9 | 1.0 |
| Total | 28,174 | 56.5 | 0.6 | 30,895 | 61.0 | 9.7 |

*The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022.
"Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

## -Capital Investment and Depreciation

|  | Six Months <br> ended Sept/21 | Six Months <br> ended Sept/22 |
| :---: | ---: | ---: |
| Capital Investment | 3,752 | 1,014 |
| Depreciation* | 2,117 | 2,143 |

[^0]
## -Segment Information (Full Year)

|  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| C Sales | 58,809 | 56.5 | (0.7) | 59,950 | 55.8 | 1.9 |
| - Gross Profit | 41,145 | 70.0 | (0.6) | 42,310 | 70.6 | 2.8 |
| s SGA | 33,563 | 57.1 | 0.3 | 35,060 | 58.5 | 4.5 |
| m Advertising | 7,090 | 12.1 | 11.1 | 8,420 | 14.0 | 18.8 |
| e Operating Income | 7,581 | 12.9 | (4.7) | 7,250 | 12.1 | (4.4) |
| s Sales | 38,471 | 37.0 | 1.6 | 40,520 | 37.7 | 5.3 |
| u Gross Profit | 24,925 | 64.8 | (1.5) | 26,420 | 65.2 | 6.0 |
| p p SGA | 21,022 | 54.6 | 3.8 | 22,710 | 56.0 | 8.0 |
| I Advertising | 4,977 | 12.9 | 1.6 | 6,300 | 15.5 | 26.6 |
| e Operating Income | 3,902 | 10.1 | (22.6) | 3,710 | 9.2 | (4.9) |
| O Sales | 6,710 | 6.5 | (16.9) | 7,030 | 6.5 | 4.8 |
| t Gross Profit | 3,045 | 45.4 | (5.9) | 3,440 | 48.9 | 12.9 |
| e SGA | 3,071 | 45.8 | 2.0 | 2,990 | 42.5 | (2.6) |
| r Advertising | 509 | 7.6 | (10.5) | 500 | 7.1 | (1.8) |
| s Operating Income | (25) | (0.4) | - | 450 | 6.4 | - |
| Eliminations or Corporate | $(1,687)$ |  |  | $(1,610)$ |  |  |
| T Sales | 103,992 | 100.0 | (1.1) | 107,500 | 100.0 | 3.4 |
| - Gross Profit | 69,116 | 66.5 | (1.2) | 72,170 | 67.1 | 4.4 |
| t SGA | 59,345 | 57.1 | 1.7 | 62,370 | 58.0 | 5.1 |
| a Advertising | 12,577 | 12.1 | 6.1 | 15,220 | 14.2 | 21.0 |
| I Operating Income | 9,771 | 9.4 | (15.6) | 9,800 | 9.1 | 0.3 |

-General and Administrative Expenses (Full Year)
(Millions of yen,\%)

|  | FY Mar/2022 |  |  | FY Mar/2023 (Projection) |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | amount | \% of total | \% change* | amount | \% of total | \% change |
| Advertising | 12,577 | 12.1 | 6.1 | 15,220 | 14.2 | 21.0 |
| Sales Promotions | 7,645 | 7.4 | $(11.6)$ | 7,100 | 6.6 | $(7.1)$ |
| Transport | 5,448 | 5.2 | $(7.3)$ | 5,750 | 5.3 | 5.5 |
| Communications | 1,688 | 1.6 | $(10.9)$ | 1,600 | 1.5 | $(5.3)$ |
| Fees/Outsourcing | 8,297 | 8.0 | 10.4 | 8,520 | 7.9 | 2.7 |
| Salaries | 15,171 | 14.6 | 2.1 | 15,450 | 14.4 | 1.8 |
| Depreciations | 2,611 | 2.5 | 20.9 | 2,600 | 2.4 | $(0.5)$ |
| Others | 5,903 | 5.7 | 6.0 | 6,130 | 5.7 | 3.8 |
| Total | 59,345 | 57.1 | 1.7 | 62,370 | 58.0 | 5.1 |

[^1]
## -Capital Investment and Depreciation

|  | FY Mar/2022 | FY Mar/2023 <br> (Projection) |
| :---: | ---: | ---: |
| Capital Investment | 5,089 | 3,000 |
| Depreciation* | 4,563 | 4,300 |

[^2]Number of Shops by Region
As of 30 September， 2022

|  | $\begin{aligned} & \text { 글 } \\ & \text { 춧 } \\ & \text { ⿳亠丷⿵冂⿱八口刂 } \end{aligned}$ | $\begin{aligned} & \text { 우 } \\ & \text { 흣 } \\ & \text { 숭 } \end{aligned}$ |  | $\begin{aligned} & \hline-1 \\ & \text { 웃 } \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \hline \overline{\underline{x}} \\ & \text { 릋 } \end{aligned}$ |  |  | $\begin{aligned} & \overrightarrow{-7} \\ & \underline{\underline{0}} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fancl Shop | 4 | 6 | 22 | 22 | 18 | 19 | 8 | 12 | 111 |
| FANCL beauty\＆health | － | － | 2 | 5 | 1 | 6 | 1 | 1 | 16 |
| FANCL New me | － | 2 | 2 | 1 | 1 | 2 | 4 | 2 | 14 |
| FANCL Spot | － | － | 1 | － | 1 | － | － | － | 2 |
| FANCL Beauty Salon | － | － | － | － | － | 1 | － | － | 1 |
| FANCL Hybrid Shop | － | 2 | 13 | 10 | 4 | 6 | 3 | 6 | 44 |
| FANCL International Shop （Ginza Square 1F） | － | － | － | 1 | － | － | － | － | 1 |
| FANCL Beauty Shop | － | － | － | 1 | － | － | － | － | 1 |
| FANCL Supplement Shop （Ginza Sauare 4F．6F） | － | － | － | 1 | － | － | － | － | 1 |
| Total | 4 | 10 | 40 | 41 | 25 | 34 | 16 | 21 | 191 |
| ATTENIR Shop | 1 | 1 | 3 | 9 | 2 | 7 | 1 | 2 | 26 |

## Number of Shops

|  | As of <br> March <br> 31,2018 | As of March 31,2019 |  | As of March 31,2021 | As of <br> March <br> 31,2022 | As of September 30,2022 | $\begin{aligned} & \text { As of March } \\ & 30,2023 \\ & \text { (Projection) } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fancl Shop | 14 | 59 | 107 | 115 | 113 | 111 | 109 |
| FANCL beauty\＆health | 3 | 12 | 16 | 19 | 18 | 16 | 11 |
| FANCL New me | － | － | 6 | 15 | 14 | 14 | 8 |
| FANCL Spot | － | － | 1 | 4 | 4 | 2 | － |
| FANCL Beauty Salon | － | － | 1 | 1 | 1 | 1 | 1 |
| FANCL Hybrid Shop | 162 | 125 | 76 | 53 | 45 | 44 | 39 |
| FANCL Beauty Shop | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| FANCL Supplement Shop （FANCL Health House） | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| （Old）Fancl Shop | 6 | 1 | － | － | － | － | － |
| Fancl House | 4 | 1 | － | － | － | － | － |
| Fancl House J | 2 | － | － | － | － | － | － |
| FANCL International Shop <br> （Ginza Square 1F） | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Others | 3 | 3 | 2 | 1 | － | － | － |
| Total | 197 | 204 | 212 | 211 | 198 | 191 | 171 |
| ATTENIR Shop | 16 | 16 | 17 | 24 | 26 | 26 | 26 |


[^0]:    *The sum of depreciation included in cost of sales and selling, general, and administrative expenses

[^1]:    *The "Accounting Standard for Revenue Recognition" etc., has been applied from the fiscal year ended March 31, 2022
    "Change (\%)" for the fiscal year ended March 31, 2022 is based on a comparison with the figures for the fiscal year ended March 31, 2021 which have been reclassified based on the same standards.

[^2]:    *The sum of depreciation included in cost of sales and selling, general, and administrative expenses

