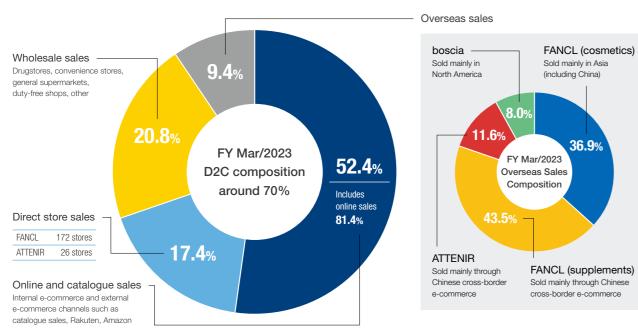
Business Model

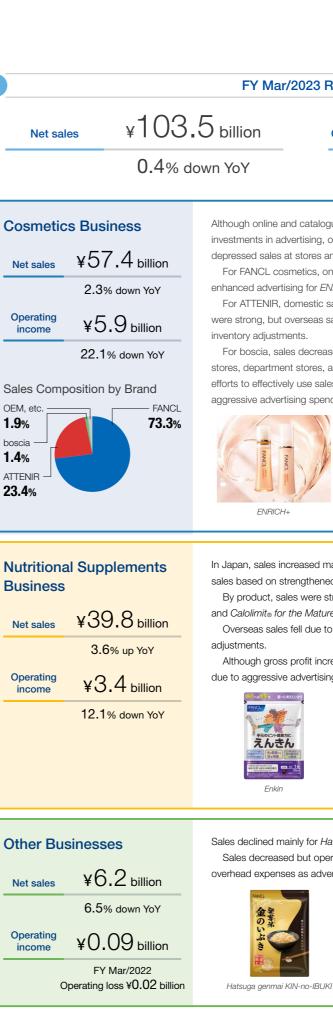
## About the FANCL Group

## **Business Overview**



## Sales Ratio by Sales Channels





Results	
Operating income	$\mathbf{x7.8}$ billion
<b>19.7</b> % down YoY	
overall business sales decre and overseas. online and catalogue as well <i>INRICH</i> + and <i>MILD CLEANS</i> sales of <i>SKIN CLEAR CLEA</i>	ales increased due to aggressive eased as the impact of COVID-19 as wholesale sales grew owing to SING OIL. INSE OIL and special care products npact of Chinese lockdowns and local
and other retailers. Despite	ale sales to cosmetics specialty an improved gross profit margin and erating income declined mainly due to
SKIN CLEAR CLEANSE	C/L boscia
ed advertising, and despite strong for <i>Age Bracket-Base</i> <i>ure Aged</i> , for both of which a to the impact of Chinese loc	
man 200 + 個語的本 局部的可以用 Amm 単位を用えます 第4世、サラくします	



Kale Juice contains vegetables, lactic acid bacteria, and bifidobacteria